

<b>Meeting of South Ayrshire Health and Social Care Partnership</b>	<b>Integration Joint Board</b>	
<b>Held on:</b>	<b>11<sup>th</sup> October 2023</b>	
<b>Agenda Item:</b>	<b>6</b>	
<b>Title:</b>	<b>Budget Monitoring Period 4 – 31<sup>st</sup> July 2023</b>	
<b>Summary:</b>		
<p>The purpose of this report is to advise the Integration Joint Board of the projected outturn for the year as estimated at Period 4, the 31<sup>st</sup> of July 2023.</p>		
<b>Author:</b>	<b>Lisa Duncan, Chief Finance Officer</b>	
<b>Recommendations:</b>		
<b>It is recommended that the Integration Joint Board</b>		
<ul style="list-style-type: none"> <li>i. Note the projected financial outturn as of 31st July 2023.</li> <li>ii. Note the projected outturn in relation to Lead Partnership services <b>TBC</b>.</li> <li>iii. Note the projected outturn within the Acute Services budget and Set Aside budgets.</li> <li>iv. Note the progress made towards savings in Appendix D.</li> <li>v. Approve the use of uncommitted reserves in Section 4.10.</li> <li>vi. Note the Improvement and Innovation Fund projects approved to date in section 4.11.</li> <li>vii. Approve the budget virements in Section 4.12.</li> <li>viii. Note the key financial issues and risks for the IJB in Section 4.15</li> </ul>		
<b>Route to meeting:</b>		
<b>Directions:</b>		<b>Implications:</b>
1. No Directions Required	<input type="checkbox"/>	Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran	<input type="checkbox"/>	HR <input type="checkbox"/>
3. Directions to South Ayrshire Council	<input type="checkbox"/>	Legal <input type="checkbox"/>
4. Directions to both SAC & NHS	<input type="checkbox"/>	Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input type="checkbox"/>
		ICT <input type="checkbox"/>

**SOUTH AYRSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP  
INTEGRATION JOINT BOARD**

**BUDGET MONITORING PERIOD 4 – 31ST JULY 2023**

**1. PURPOSE OF REPORT**

The purpose of this report is to advise the IJB of the projected financial outturn for the financial year as of 31<sup>st</sup> July 2023. The report will also provide an update on progress made against approved savings and movements on the annual approved budget for 2023-24. Request for approval on use of reserves, and requests for funding from the Improvement and Innovation reserve fund, and budget virements for approval are also included.

**2. RECOMMENDATION**

**2.1 It is recommended that the Integration Joint Board**

- i. Note the projected financial outturn as of 31st July 2023.
- ii. Note the projected outturn in relation to Lead Partnership services.
- iii. Note the projected outturn within the Acute Services budget and Set Aside budgets.
- iv. Note the progress made towards savings in Appendix D.
- v. Approve the use of uncommitted reserves in Section 4.10.
- vi. Note the Improvement and Innovation Fund projects approved to date in Section 4.11.
- vii. Approve the budget virements in Section 4.12;
- viii. Note the key financial issues and risks for the IJB in Section 4.15

**3. BACKGROUND INFORMATION**

The projected year end outturn as at the end of July 2023 is an overall underspend of £1.787m. This includes the partnerships' share of the Lead Partnership's projected outturn. The projected outturn is broken down as follows:

- Social care services delivered by South Ayrshire Council are projected to be underspent by £1.620m,
- Managed services delivered by NHS Ayrshire and Arran are projected to be underspent by £0.223m,
- Lead Partnership arrangements are projecting an overspend of £0.056m, this includes our share of East Ayrshire's underspend and North Ayrshire's overspend combined with their contribution to our lead partnership services overspend.

## 4. REPORT

### 4.1 FINANCIAL COMMENTARY

The integrated budget for 2023-24 is £290.694m, with a projected underspend of £1.787m as of period 4.

Appendix A provides the projected financial position for the partnership and highlights the variances in service expenditure. Appendix B provides detail per partner.

The following sections will provide an overview of the projected financial outturn and underlying assumptions. An explanation of budget movements in year along with use of uncommitted reserves and budget virements seeking approval. Progress on savings to be achieved.

### 4.2 Community Health and Care – projected underspend of £1.465m

Against a full year budget of £83.919m, there is a projected underspend of £1.465m (1.75%). The main reasons for the underspend are:

**Purchased Care at Home Service projected** underspend of £1.800m. The budget can afford 7,582 hours per week however due to capacity issues in the private sector we are only able to purchase 5,807 hours per week. A reduction of 12% or 800 hours per week since April 23.

A [care at home report](#) was presented to the IJB on the 14<sup>th</sup> of June, highlighting the short and medium term pressures. Transfer of £0.333m budget from the purchased underspend above was approved to invest in development of the service. Request is made in section 4.12 to transfer further underspends to inhouse service to enable recruitment of care at home staff to meet current demand for services. A longer-term strategic review of the service has been commissioned and will be presented to the IJB in Jan 24.

Demand for care at home services at present exceeds the capacity available, with weekly information on unmet need collected, reviewed, and presented to Scottish Government. The service continues to invest in the in-house service to increase capacity to meet demand, along with regular reviews of care packages and a focus on early intervention and prevention services to reduce demand on care at home.

**Care at Home Employees including reablement team** projected underspend of £0.250m, based on vacancies within reablement. Projection assumes current underspend in care at home employees budget will be utilised to fund permanent posts created from budget transfer. Expectation is that a further 40 posts will be filled by Dec 23.

Appendix E highlights the trend in purchased care at home over the last twelve months along with the demand for care at home and the capacity available.

**Allied Health Professionals** – projected underspend of £1.148m, due to vacancies in year. Projection based on estimated start dates for vacant posts approved for recruitment.

**Intermediate Care and Rehab** – projected underspend of £0.132m, due to slippage in filling vacant posts.

***The above underspends have been offset with overspends in the following services:-***

**Care Homes** – projected overspend of £0.800m. Based on prior year spend and current 871 residents. In 2020 Pre-Covid care home placements were 67% Nursing and 33% residential. This ratio has now changed to 75% nursing and 25% residential, this has resulted in an overspend as cost of nursing is greater than residential care. This overspend has also been compounded by a decrease in self-funders and an increase in people receiving funding from the Council. In 2020 self-funders accounted for 43% of placements, this has reduced to 40%. Council are therefore funding 60% of placements compared to 57% in 2020. A review of costs increases and change in demand patterns will be undertaken.

**Biggart Hospital** – projected overspend of £0.150m, despite an additional non-recurring £0.835m allocated this year to fund additional 17 beds. Overspend is due to increased levels of long term and short term sick and increased needs of patients requiring one to one support. As at end of August there were 45 delayed discharges in Biggart Hospital.

An update on the future model for [Biggart Hospital](#) was presented to the IJB on the 14th June 23. This is dependent on an increase in community capacity allowing for reduction in Delayed Transfers of Care (DTC). The bed reduction can be achieved on a sliding scale as DTC reduce. From a financial perspective any overspends in 2023-24 will be offset by underspends in community care staffing and if required reserves, this will be continually monitored during the year. A short life working group is working on exploring and developing the Advanced Nurse Practitioner (ANP) and Allied Health Professional (AHP) led medical support to meet the Biggart model going forward, this will include an agreed plan for reduction in beds to fully realise the model.

**Community Nursing** – projected overspend of £0.422m mainly due to increased use of bank staff to cover maternity leave, long and short-term sick. Review of staffing establishment and contracts has commenced to identify potential areas to reduce financial pressure and increase efficiency of staff cover.

#### **4.3 Children and Justice Services – projected underspend of £0.412m**

Against a full year budget of £27.567m, there is a projected underspend of £0.412m (1.49%), the main variances include underspends in:

**Family Placements** – projected underspend of £0.276m. The budget for 2023-24 included savings of £0.350m from this budget, reflecting the focus on early intervention and prevention approaches through Signs of Safety and the Belmont First project the need to accommodate children has reduced significantly.

Adoption fees and orders are projecting an underspend of £0.126m, kinship carers an underspend of £0.100m, support carers and carers in the community £0.050m.

The Scottish Government announced investment of £16m to introduce a standard national allowance for foster and kinship carers to support them in caring for the children and young people they look after. This payment means every foster and kinship carer will receive at least a standard, national allowance. The new allowance is to be backdated to 1 April 2023.

Since 2020, the HSCP has increased fostering and kinship allowances by 13.1%. The Standard National Allowance will mean a further increase to foster and kinship carers who care for children aged 0 to 11 years old. The investment from the Scottish Government will fund this increase.

**Outwith Authority Placements** - projected underspend of £0.195m, there are currently 38 young people being supported either in residential care, education only or in an out with foster placement, compared to a budget of 50 placements.

*The above underspends have been offset with overspends in the following:-*

**Health Visiting** – projected overspend of £0.022m due to staff taking up post earlier to ensure handover and training for staff retiring from the service.

#### **4.4 Mental Health Services – projected underspend of £0.519m**

Against a full year budget of £36.082m, there is a projected underspend of £0.519m (1.44%). The main reasons for the overall underspend are:-

**Mental Health Community Care Packages** – overall projected underspend of £0.193m from all three self-directed support options.

**Learning Disability Health Team** – projected underspend of £0.101m due to slippage in filling vacancies.

**Mental Health Community Team** – projected underspend of £0.179m due to slippage in filling staff vacancies

**Addictions Team** – projected underspend of £0.073m due to slippage in filling staff vacancies.

#### **4.5 Support Services projected overspend of £0.199m**

Within the Council there is total projected underspend of £0.116m mainly due to underspends in the budget for the new Adult Locality Management structure, due to time taken to fill vacancies.

Within Health there is a projected overspend of £0.315m, of which £0.500m relates to staff turnover saving still to be allocated to services offset with an underspend of £0.200m in admin support due to staff vacancies.

#### **4.6 Hosted Services projected overspend of £0.439m**

The Continence Team have a projected overspend of £0.153m based on current volumes of spend continuing at new contract prices. Budget increased for contract pressures. Review of this service will be undertaken during the year to understand increase in demand and assess how to mitigate the financial pressure with new ways of working.

Community Equipment store is projecting an overspend of £0.208m based on current volumes of spend continuing at new contract prices. Budget was increased for contract pressures. Detail is being collated for the system to determine if overspend is contract price related or volume related.

Family nurse partnership are projecting an overspend of £0.078m, this is due to Scottish Government school nursing funding allocation less than intimated, resulting in one FTE additional to establishment and no budget received for travel expenses.

#### **4.7 Lead Partnerships projected overspend £0.056m**

The table below shows recharges to East and North for services we host, with an expected income of £0.303m projected, being their share of our £0.439m overspend, as noted in Section 4.5 Hosted Services.

The recharge from other Partnerships is our share of East's projected underspend of £0.141m and North's expected overspend of £1.410m.

	<b>Annual Budget 23/24</b>	<b>Projected Outturn</b>	<b>Variance (Over)/ Underspend</b>
Recharges to other Partnerships	(2,812)	(3,115)	303
Recharges from other Partnerships	55,636	55,995	(359)

The table below shows how the over and underspends have been allocated to each partner based on the NRAC shares noted in the table. These figures have been agreed by Ayrshire Finance Leads.

Host IJB	Projected Underspend/ (Overspend) 23/24 £'000	East Ayrshire NRAC Share £'000	North Ayrshire NRAC Share £'000	South Ayrshire NRAC Share £'000	NRAC Basis
East Ayrshire	141	45	52	44	Community - East 31.9%, North 37%, South 31.1%
North Ayrshire	(1,410)	(462)	(545)	(403)	Mental Health - East 32.8%, North 38.7%, South 28.6%
South Ayrshire	(440)	(140)	(163)	(137)	Community - East 31.9%, North 37%, South 31.1%
<b>TOTAL</b>	<b>(1,709)</b>	<b>(557)</b>	<b>(656)</b>	<b>(496)</b>	

**East Ayrshire Health and Social Care Partnership** lead on Primary Care services, the current projected underspend is £0.141m. The main underspends are due to:

- Primary Care and Out of Hours Services are projected to underspend by £0.189m and includes a projected underspend in Dental services totalling £0.267m, where staffing numbers are running at less than establishment. Recruitment over the remainder of the financial year has the potential to impact on the projected outturn position at month 4. In addition, there are projected reduced costs within Primary Care contracting and support £0.343m, largely due to staff turnover. These reduced costs are partially offset by additional costs in the GP element of Out of Hours services, as well as additional costs in the overnight nursing service, totalling £0.469m, as well as a small overspend on projected staff costs in Primary Medical Services £0.057m. Work is ongoing to address the Out of Hours increased costs as far as possible over the course of the 2023/24 financial year. This projected outturn position assumes funding will be allocated to fully offset Urgent Care Pathway projected costs £1.254m, as well as Covid-19 Therapeutics projected costs £0.240m
- The Prison and Police Healthcare services are projected to overspend by £0.048m, largely due to costs associated with the new national medical contract.

**North Ayrshire Health and Social Care Partnership** lead on Mental Health Services and are projecting an overspend of £1.410m as at period 3. Within this position are the following variances:

- A projected underspend in Adult Inpatients of £0.600m, due to the use of supplementary staff, staff in redeployment, staff cover due to sickness (including covid outbreak) and reduced bed sale income.
- UNPACS (Unplanned Activities) is projected to overspend by £1.067m based on current placements and enhanced costs remaining until the year end. These placements are for individuals with very specific needs that require a higher level of security and/or care from a staff group with a particular skill set/competence. There are no local NHS secure facilities for women, people with learning disability or people with neurodevelopmental disorder. This can necessitate an (UNPACS) placement with a specialist provider which can be out-of-area. The nature

of mental health UNPACS spend is that it is almost exclusively on medium or long term complex secure residential placements which are very expensive so a small increase in placements can have a high budgetary impact. Due to the complexity and risk involved, transitions between units or levels of security can take many months. Applications to approve a placement are made to the Associate Medical Director for Mental Health who needs to be satisfied that the placement is appropriate and unavoidable prior to this being agreed.

- A projected overspend in mental health pharmacy of £0.118m due to an increase in substitute prescribing costs.
- Learning Disability services projected to overspend by £0.426m. This is mainly due to high usage of supplementary staffing, cross-charging for a LD patient whose discharge has been delayed and redeployment staffing costs. Supplementary staffing costs relate to backfill for sickness, increase, and sustained enhanced observations and vacancies. The enhanced observations are reviewed on a daily basis.
- Elderly Inpatients are projected to overspend by £0.240m mainly due to the use of supplementary staffing.
- The Innovation Fund is projected to underspend by £0.229m due to slippage within some of the projects and not all of the funding was allocated.
- Addictions in patients are projected to overspend by £0.150m due to the use of supplementary staffing.

The turnover target of £0.873m for vacancy savings is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-recovery of the vacancy savings target of £1.035m. Main areas contributing to this over achievement are noted below:

- CAMHS £0.592m
- Mental Health Admin £0.376m
- Psychiatry £0.348m
- Associate Nurse Director £0.097m
- Psychology £0.495m

**South Ayrshire Health and Social Care Partnership** lead on the community equipment store, family nurse partnership and the continence team. Included in the partnership managed budget is a projected overspend of £0.404m. Our share of this is £0.137m with the balance £0.303m received from the other Partnerships, reflected in the Recharges to other Partnerships line in the IJB financial report on Appendix A.



## 4.8 Acute Hospitals

The 2023-24 annual budget for Acute Services is £406.695m, which includes areas covered in the set aside budget. The current overspends at period 4 is £9.460m, this is mainly due to pay overspend of £7.4m, within nursing £4.5m, medical £2.5m, nursing agency within acute was £2.74m and medical agency £1.96m. Non-Pay was £1.5 million overspent with £0.5 million over on taxis, private ambulances etc., £0.5 million on prescribing and £0.4 million on equipment

As of 24<sup>th</sup> July, there are now 249 delayed discharges 131 were on the two main acute hospital sites, 71 were in Community Hospitals with a further 47 in Mental Health facilities.

The “Set Aside Budget” as it is referred to in the Integration Scheme, represents the direct cost of six specialities and is focussed on unscheduled activity. The six areas of are Accident and Emergency, General Medicine, Geriatric Medicine, Respiratory Medicine, Rehabilitation Medicine, and certain GP non-elective activity. The Integration Scheme makes provision for the Set Aside budget to be managed in year by the Health Board with any recurring over and underspends being considered as part of the annual budget setting process.

The set aside allocation within the 2022-23 annual accounts was an allocation of £30.3626m. This indicative allocation is used for the purposes of this financial monitoring report.

Work was undertaken last year to establish a system to calculate the baseline of resources for each partnership based on actual activity and actual cost. This information will be reviewed on a quarterly basis as part of the Pan Ayrshire fair share pilot project and the use of directions to ensure that the delegated set aside budgets can be fully implemented from 2024-25.

The table below highlights South Ayrshire’s use of resources with the latest information available as at Qtr. 1 2023-24, this shows we are using more than our “fair share” as determined by NRAC.

<b>All Ayrshire IJB</b>	<b>NRAC Share %</b>	<b>NRAC Share £</b>	<b>2023/24 Spend £</b>	<b>2023/24 Variance £</b>
East	31.9%	7,691,038	8,225,987	(534,948)
North	36.8%	8,869,640	7,564,546	1,305,094
South	31.3%	7,541,604	8,311,750	(770,146)
<b>Total</b>	<b>100%</b>	<b>24,102,283</b>	<b>24,102,283</b>	<b>0</b>

#### **4.9 Budget Movements**

The budget was approved on the 15<sup>th</sup> of March 23, appendix C highlights the movement in the overall budget position from initial approval. Section 8.2.5 of the Integration Scheme states that *“Either party may increase its in year payment to the Integration Board. Neither Party may reduce the payment in-year to the Integration Board nor Services managed on a Lead Partnership basis without the express consent of the Integration Board”*.

Explanation on main budget movements:

1. Non-Recurring Budget allocation of Earmared Reserves to this years annual budget
2. Recurring Scottish Government allocation for Council Pay and NHS Pay award
3. Prescribing Uplifts

#### **4.10 IJB Reserves Balance**

In the IJB annual accounts for 2022-23 reserves balance of £19.830m were approved, as noted in table below. Appendix F Details shows reserves position for each of the reserve allocation in the table below, subject to approval of requests to utilise uncommitted general reserves to meet emerging pressures as explained in Section 4.10.

	<b>£000's</b>
Earmarked Reserves	7,983
General Reserves for previous approved improvements	546
Improvement and Innovation Fund	4,000
Uncommitted General Reserves	7,301
<b>TOTAL RESERVES BALANCE</b>	<b>19,830</b>

#### **4.11 Request to Use General Reserves**

The Council's Corporate Finance team have highlighted an increase in corporate appointees, whereby the Council Social Care Support Finance Team manage service users finances. There has been a 60% increase in cases since 2020. Approval is requested to allocate £172k to fund two FTE Level 7 posts for a period of 2 years. The posts are temporary at present, to allow for review of processes within the team to identify if streamlining other tasks can release capacity to meet demand in this area.

As noted in last years budget monitoring reports, the funding provided by the Scottish Government as part of the National Drugs Mission to reduce drug related deaths and harms, is not enough to meet the demand of residenital rehabilitation placements. The annual funding of £0.112m can afford on average six placements for a 12 week period. Discussions have taken place with Scottish Government along with projected costs of £0.689m for 40

placements based on current levels of demand. No additional funding will be received to meet the demand and in order to meet demand for this service and meet the commitment to provide residential rehabilitation to all those who request it. Approval is requested to transfer £0.577m from general reserves to meet the costs of the current placements and projected demand of 3 placements per month to the end of the financial year.

Funding of £0.046m is requested to provide admin support to North HSCP Mental Health Services, for a period of 12 months to undertake a cull of mental health paper records in line with Scottish Government records management code of practice and NHS standard operation procedure for culling and destruction of personal health records.

Funding of £0.024m requested to enable temporary backfill for PA to Director of HSCP, for a period of 6 months due to planned absence.

Funding of £0.035m is requested for 12 months to fund a recruitment officer post within the Council's Human resource team to focus solely on HSCP recruitment, this will ensure prioritisation of key posts such as care at home.

#### **4.12 Improvement and Innovation Fund**

At the year end an improvement and innovation fund of £4m was approved to be used for services to access resources to redesign services, invest in test of change to improve services. Guidance in how to access the fund including how to measure quality improvement from the Ayrshire and Arran Improvement Foundation Skills training has been distributed to staff. To date £0.504m of projects have been approved with a wide range of improvements anticipated in supporting outcomes for South Ayrshire residents through increasing capacity in medication reviews, Mental Health officers, and developing staff through training and leadership. The table below provides a summary of projects approved and improvements to be realised.

Funds Committed for Improvements	23-24 £'000's	Investment Duration	Improvement
CAP Tech Post for Care at Home	25	NHS Post 50% funded by HSCP for one year	Additional Capacity to support with medication reviews in Care at Home
VASA - Attendance Allowance/Blue Badge support	15	Additional resource for one year	Increase the number of people eligible for benefits through assistance in completing forms
Supported Decision Making (SDM) Resource	75	Funding for one year	Train staff in hospitals on supported decision making reducing bed days and providing a 7 day SDM service
VASA - DTOC Support	23	Funding for one year	Rate of readmission to hospital reduced. Funding to provide resources at Hospital site to assist in providing information and preparing for home discharge e.g. Key safes, shopping, benefits maximisation
MHO Training - Backfill Posts	95	Funding for 11 months	Funding for backfill costs to allow 2 FTE social workers to be released from their current posts to take up MHO training. Increase MHO capacity within HSCP
Health Walks Co-ordinator	14	One Year from 1st April 24	Early Intervention and Prevention to increase number of health walks, number of participants to benefit health outcomes for people with Long Term Conditions.
Ageing Well Strategy	30	One off Funding	To support implementation of the Ageing Well Strategy , including promotion through art, video, local media to reframe language and stereotyping of older people
Band 6 Nurse	62	Funding for one year	To enhance clinical leadership at Girvan hospital delivering on training and development in the minor injury unit. Reduction in locality use of acute sites, increase in positive patient opinion
Recovery Ayr Hub - Premises Contribution	80	Over 4 Years	To match fund lottery funding to contribute to premises costs to create a community base for those recovery from addiction to improve their wellbeing through social activities and functions
Reablement Supervisor	85	Funding for 2 years	To provide additional resource to ensure safe staffing levels, and adequate cover for annual leave, training, staff turnover. Out of Hours review will determine staffing establishment to meet future needs.
<b>TOTAL ALLOCATED</b>	<b>504</b>		

#### 4.13 Virements for Approval

To increase capacity within care at home and following approval by IJB to invest in support for care at home team in June meeting. The following table outlines the total budget virement for approval to care at home inhouse services from the £1.8m underspend in purchased care at home budget.

Budget to Provide	£'000's	Approval Status
20 Care at Home Posts	428	Approved June 23
Support Staff	333	Approved June 23
40 Care at Home Posts	857	Approval Requested
0.5 Admin Post	22	Approval Requested
<b>Total to Vired to Inhouse</b>	<b>1,640</b>	

#### 4.14 Savings Targets

Savings targets of £2.328m were approved in the budget for 23-24 and £0.116m of savings remain from prior years, as noted in Appendix D.

The table below, summarises the savings by BRAG status, defined as B – Saving is complete, R – Not on Track requires action, A – Minor issues mitigation required, G – savings on track for completion.

<b>BRAG Status</b>	<b>Total Approved Efficiencies</b>	<b>Achieved 22-23</b>	<b>Projected to be achieved</b>	<b>Balance Remaining</b>
<b>B</b>	0.000	0.000	0.000	0.000
<b>G</b>	2.328	2.328	0.000	0.000
<b>A</b>	0.000	0.000	0.000	0.000
<b>R</b>	0.116	0.000	0.000	0.116
<b>Total</b>	<b>2.444</b>	<b>2.328</b>	<b>0.000</b>	<b>0.116</b>

The only saving within the red status requiring action is the review and implementation of a revised charging policy outstanding from prior year. Due to the pandemic this work was paused in 2020-21, as consultation process could not have been facilitated with ease. However, the Independent Review of Adult Social Care was published in February 2021 and includes recommendations to remove charging for non-residential social care support. Until we are clear on the recommendations to be taken forward this work will continue to be deferred.

#### **4.15 Financial Risks**

The financial risks within the IJB's delivery of health and social care services over the next financial year are:

- The levels of non-recurring funding for specific policies are reducing the level of flexibility in managing the finances locally and directing to areas of specific need;
- Ability to financially plan in medium to longer term is hindered by the levels of non-recurring funding and the financial settlement from Scottish Government on an annual basis;
- Implementation of the National Care Service, uncertainty over how this will be structured including the use of corporate shared services in both NHS and Council;
- Implementation of fair shares for the Set Aside budget, South Ayrshire are using more than their current NRAC share;
- Delayed Transfers of Care within the acute hospital result in additional costs to NHS Ayrshire and Arran without an agreed fair share Set Aside budget, there is a risk that the HSCP will be requested to fund additional costs where delays relate to lack of community capacity;
- Pay Awards in both Council and NHS have not been agreed, risk these may be greater than budgeted and cost may have to be met by HSCP reserves reducing further opportunity to invest in improving services.

The above risks will continue to be monitored during the year through the budget monitoring process and operational performance reports. The IJB is in

a position this year that reserves are available to help mitigate any financial challenges that arise, however there is a balance that needs to be achieved in utilising reserves to support transformation and to assist in longer term financial sustainability.

## **5. STRATEGIC CONTEXT**

5.1 The IJB is expected to operate within the resources available. This report contributes to the IJB Strategic Objective to “operate sound strategic and operational management systems and processes.”

## **6. IMPLICATIONS**

### **6.1 Financial Implications**

6.1.1 The financial implications for the IJB Integrated Budget are outlined within the report.

### **6.2 Human Resource Implications**

6.2.1 There are no human resource implications arising from this report.

### **6.3 Legal Implications**

6.3.1 There are no legal implications arising from this report.

### **6.4 Equalities implications**

6.4.1 There are no immediate equality implications arising from the report.

### **6.5 Sustainability implications**

6.5.1 There are no environmental sustainability issues arising from the approval of this report by the IJB.

### **6.6 Clinical/professional assessment**

## **7. CONSULTATION AND PARTNERSHIP WORKING**

7.1 This report has been prepared in conjunction with colleagues from South Ayrshire Council and NHS Ayrshire and Arran.

## **8. RISK ASSESSMENT**

8.1. The report sets out the financial risks.

## **REPORT AUTHOR AND PERSON TO CONTACT**

Name: Lisa Duncan

Phone number: 01292 - 612392

Email address: [lisa.duncan2@south-ayrshire.gov.uk](mailto:lisa.duncan2@south-ayrshire.gov.uk)

## **BACKGROUND PAPERS**

**South Ayrshire Health & Social Care Partnership  
Financial Report as at 31st July 2023**

Table 1	2023/24		
	Integrated		
	Budget	Projected Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000
Older People	55,316	54,477	839
Physical Disabilities	4,586	4,519	67
Biggart Hospital	6,544	6,694	(150)
Girvan Hospital	1,681	1,830	(149)
Community Nursing	4,490	4,912	(422)
Intermediate Care and Rehabilitation	1,582	1,450	132
AHPs	9,720	8,572	1,148
<b>Total Community Care &amp; Health</b>	<b>83,919</b>	<b>82,454</b>	<b>1,465</b>
C&F Social Work Services	24,283	23,867	416
Justice Services	33	15	18
Health Visiting	3,251	3,273	(22)
<b>Total Children and Justice Services</b>	<b>27,567</b>	<b>27,155</b>	<b>412</b>
Learning Disabilities	26,300	26,296	4
Mental Health Community Teams	7,964	7,522	442
Addictions	1,818	1,745	73
<b>Total Mental Health Services</b>	<b>36,082</b>	<b>35,563</b>	<b>519</b>
Directorate	9,717	9,934	(217)
Other Services	897	879	18
Payroll management target	(2,388)	(2,388)	0
<b>Total Support Services</b>	<b>8,226</b>	<b>8,425</b>	<b>(199)</b>
<b>Integrated Care Fund/ Delayed Discharge</b>	1,049	1,011	38
<b>Scheme of Assistance</b>	-	0	0
<b>Inter Agency Payments</b>	0	0	0
Prescribing	27,438	27,438	0
General Medical Services	18,881	18,834	47
<b>Total Primary Care</b>	<b>46,319</b>	<b>46,272</b>	<b>47</b>
Community Store	1,032	1,240	(208)
TEC	0	0	0
Family Nurse Partnership	2,557	2,635	(78)
Continence Team	493	646	(153)
<b>Total Hosted Services</b>	<b>4,082</b>	<b>4,521</b>	<b>(439)</b>
<b>PARTNERSHIP TOTAL</b>	<b>207,244</b>	<b>205,401</b>	<b>1,843</b>
Recharges from other Partnerships	55,636	55,995	(359)
Recharges to other Partnerships	(2,812)	(3,115)	303
Acute Hospitals	30,626	30,626	0
<b>IJB Core Budget Total</b>	<b>290,694</b>	<b>288,907</b>	<b>1,787</b>

## APPENDIX B

**South Ayrshire Health & Social Care Partnership  
Financial Report as at 31st July 2023**

Table 1	2023/24			2023/24			2023/24		
	Council			NHS			Integrated		
	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Older People	55,316	54,477	839	0	0	0	55,316	54,477	839
Physical Disabilities	4,586	4,519	67	0	0	0	4,586	4,519	67
Biggart Hospital	0	0	0	6,544	6,694	(150)	6,544	6,694	(150)
Girvan Hospital	0	0	0	1,681	1,830	(149)	1,681	1,830	(149)
Community Nursing	0	0	0	4,490	4,912	(422)	4,490	4,912	(422)
Intermediate Care and Rehabilitation	0	0	0	1,582	1,450	132	1,582	1,450	132
AHPs	0	0	0	9,720	8,572	1,148	9,720	8,572	1,148
<b>Total Community Care &amp; Health</b>	<b>59,902</b>	<b>58,996</b>	<b>906</b>	<b>24,017</b>	<b>23,458</b>	<b>559</b>	<b>83,919</b>	<b>82,454</b>	<b>1,465</b>
C&F Social Work Services	24,283	23,867	416	0	0	0	24,283	23,867	416
Justice Services	33	15	18	0	0	0	33	15	18
Health Visiting	0	0	0	3,251	3,273	(22)	3,251	3,273	(22)
<b>Total Children and Justice Services</b>	<b>24,316</b>	<b>23,882</b>	<b>434</b>	<b>3,251</b>	<b>3,273</b>	<b>(22)</b>	<b>27,567</b>	<b>27,155</b>	<b>412</b>
Learning Disabilities	25,755	25,853	(98)	545	443	102	26,300	26,296	4
Mental Health Community Teams	4,649	4,387	262	3,315	3,135	180	7,964	7,522	442
Addictions	778	778	0	1,040	967	73	1,818	1,745	73
<b>Total Mental Health Services</b>	<b>31,182</b>	<b>31,018</b>	<b>164</b>	<b>4900</b>	<b>4545</b>	<b>355</b>	<b>36,082</b>	<b>35,563</b>	<b>519</b>
Directorate	6,013	5,915	98	3,704	4,019	(315)	9,717	9,934	(217)
Other Services	897	879	18	0	0	0	897	879	18
Payroll management target	(2,388)	(2,388)	0	0	0	0	(2,388)	(2,388)	0
<b>Total Support Services</b>	<b>4,522</b>	<b>4,406</b>	<b>116</b>	<b>3,704</b>	<b>4,019</b>	<b>(315)</b>	<b>8,226</b>	<b>8,425</b>	<b>(199)</b>
<b>Integrated Care Fund/ Delayed Discharge</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>645</b>	<b>607</b>	<b>38</b>	<b>1,049</b>	<b>1,011</b>	<b>38</b>
<b>Scheme of Assistance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>
<b>Inter Agency Payments</b>	<b>(19,698)</b>	<b>(19,698)</b>	<b>0</b>	<b>19,698</b>	<b>19,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Prescribing	0	0	0	27,438	27,438	0	27,438	27,438	0
General Medical Services	0	0	0	18,881	18,834	47	18,881	18,834	47
<b>Total Primary Care</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,319</b>	<b>46,272</b>	<b>47</b>	<b>46,319</b>	<b>46,272</b>	<b>47</b>
Community Store	0	0	0	1,032	1,240	(208)	1,032	1,240	(208)
TEC	0	0	0	0	0	0	0	0	0
Family Nurse Partnership	0	0	0	2,557	2,635	(78)	2,557	2,635	(78)
Continence Team	0	0	0	493	646	(153)	493	646	(153)
<b>Total Hosted Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,082</b>	<b>4,521</b>	<b>(439)</b>	<b>4,082</b>	<b>4,521</b>	<b>(439)</b>
<b>PARTNERSHIP TOTAL</b>	<b>100,628</b>	<b>99,008</b>	<b>1,620</b>	<b>106,616</b>	<b>106,393</b>	<b>223</b>	<b>207,244</b>	<b>205,401</b>	<b>1,843</b>
Recharges from other Partnerships				55,636	55,995	(359)	55,636	55,995	(359)
Recharges to other Partnerships				(2,812)	(3,115)	303	(2,812)	(3,115)	303
Acute Hospitals				30,626	30,626	0	30,626	30,626	0
<b>IJB Core Budget Total</b>	<b>100,628</b>	<b>99,008</b>	<b>1,620</b>	<b>190,066</b>	<b>189,899</b>	<b>167</b>	<b>290,694</b>	<b>288,907</b>	<b>1,787</b>



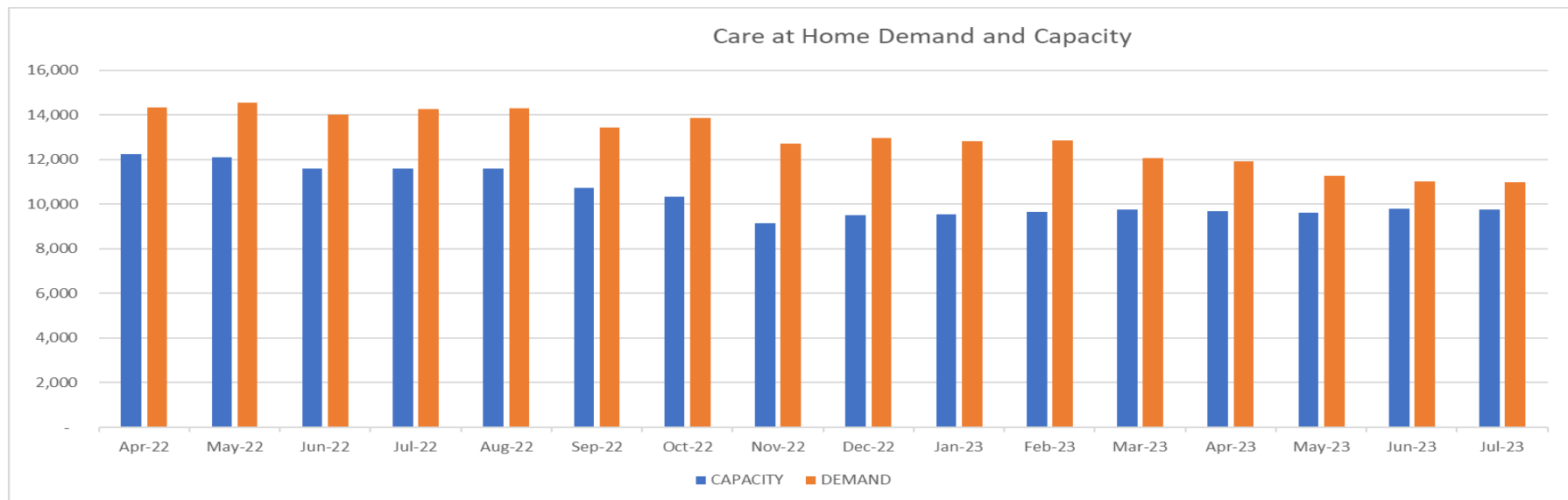
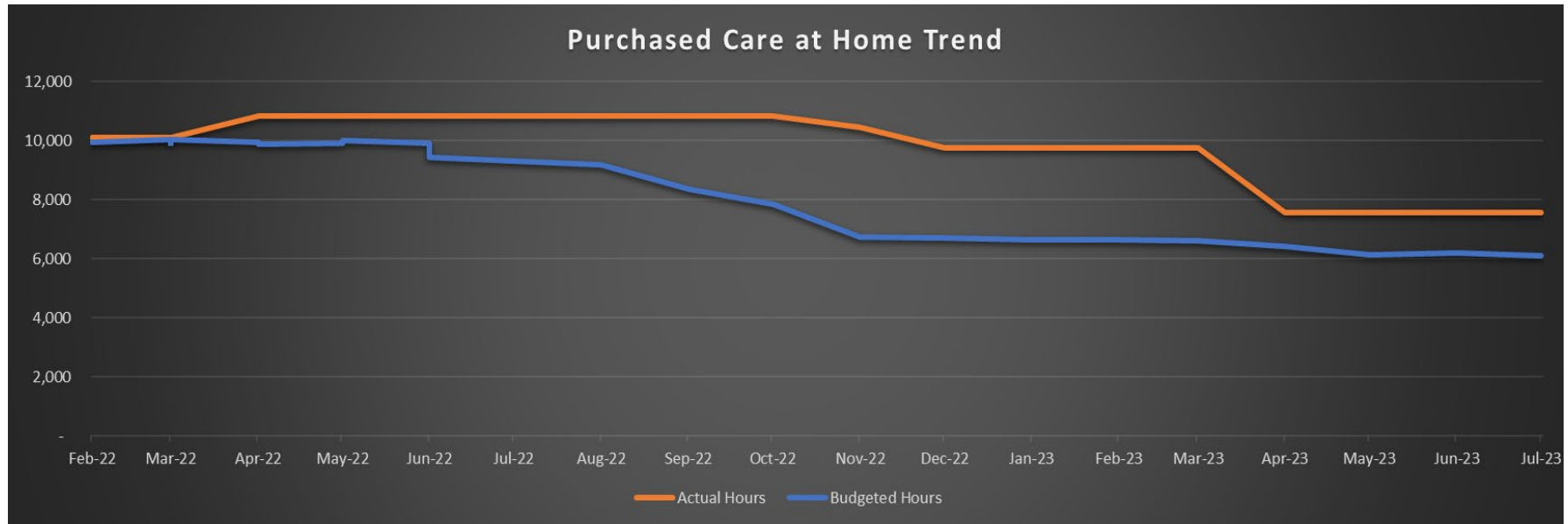
## APPENDIX C PARTNERHSIP BUDGET MOVEMENTS

<b><u>Council</u></b>	<b>Permanent or Temporary</b>	<b>£'000</b>
<b>Approved Budget</b>	P	<b>96,349</b>
Aids and Adaptations	T	
Justice Grant		(1,685)
<b>Transferred from Reserves:-</b>		
Earmarked Reserves Transferred to Budgets	T	4,465
Improvement Reserves Transferred to Budgets	T	546
SG Pay Allocation for 23-24	P	953
<b>Budget as at Period 4</b>		<b>100,628</b>
<b><u>NHS</u></b>	<b>Permanent or Temporary</b>	<b>£'000</b>
<b>Approved Budget</b>	P	<b>101,072</b>
Set Aside	T	30,626
Lead Partnerships	P	52,824
Pay Award 23-24	P	1,459
NR Pay Award	T	405
District Nursing	P	46
Trak post to North	P	(17)
Prescribing Uplift	T	3,676
Child Death Review	P	(14)
Adult Weight Management	P	(77)
Long Covid Support	T	131
ADP Mat Standards Post to Public Health	T	(67)
Rounding		2
<b>Budget as at Period 4</b>		<b>190,066</b>

### APPENDIX D SAVINGS SCHEDULE

				£	£	£	
Saving Title	Partner	Approved	BRAG Status	Efficiencies	Achieved 23/24	Balance remaining	Comments
Day care charging	SAC	2019-20	R	(116,000)	0	(116,000)	Not implemented - on hold awaiting the outcome of the Scottish Government recommendation to remove community charges.
Staff Turnover	NHS	2023-24	G	(500,000)	(500,000)	0	Based on current underspends this savings has been achieved for this year
Staff Turnover	SAC	2023-24	G	(500,000)	(500,000)	0	Based on current underspends this savings has been achieved for this year
Current Level of Spend - Family Placement Team	SAC	2023-24	G	(350,000)	(350,000)	0	Achieved Prior Year through early intervention and prevention practices e.g. Signs of Safety Belmont Family First consistent reduction in FPT numbers since 2020
Adult Community Care Packages	SAC	2023-24	G	(700,000)	(700,000)	0	Achieved Prior Year through introduction of Core and Cluster supported accommodation and focus on person centred support options
Promotion of Self Directed Support Options	SAC	2023-24	G	(180,000)	(180,000)	0	users opting for SDS option1 and 2 to meet social care needs including respite, day activities offering more choice
Debt Payback Budget	SAC	2023-24	G	(98,000)	(98,000)	0	Budget allocated to achieve 23-24 balanced budget
<b>Efficiencies</b>				<b>(2,444,000)</b>	<b>(2,328,000)</b>	<b>(116,000)</b>	

## APPENDIX E CARE AT HOME ACTIVITY



## APPENDIX F RESERVES

Description	Balance as at 31st March 2023	Transfers Out 23-24	Balance as at Period 4
	£000's	£000's	£000's
<b>Earmarked Reserves</b>			
ADP	423	(423)	0
East Lead Partnership PCIF	65	(65)	0
East Lead Partnership Primary Care Other	304	(304)	0
North Lead Mental Health	809	(809)	0
Covid- 19 Remobilisation	700	(700)	0
Community Living Fund	371	(371)	0
Adoption Orders Delayed	172	(172)	0
Fostering - Advertising for Carers	20	(20)	0
Community Care Assistant Post in Reablement Team	32	(32)	0
SG Care at Home Additional Capacity	885	(885)	0
Unaccompanied Asylum Seeking Children National Transfer Scheme	175	(175)	0
SG Hospital at Home Funding	466	(466)	(0)
SG 9 month Funding for AHP Front Door Posts	198	(198)	0
Dementia Post Diagnostic Support Posts	59	(59)	0
SG Staff Wellbeing Funding	69	(69)	0
SG Funding to accelerate MDT Posts	80	(80)	0
AHP Team	420	(420)	0
Intermediate Care Team	8	(8)	0
Student Health Visitors	71	(71)	0
Tec (Analogue to Digital)	282	(282)	0
Reablement	89	(89)	0
Newly Qualified Social Worker (NQSW) Support	63	(63)	0
Care Leavers phone app	33	(33)	0
Internal refurbishing works for McAdam House	37	(37)	0
Occupational Therapy	113	(113)	0
Social Care Finance Support Team	40	(40)	0
Horizons Research	48	(48)	0
Locality Planning - Small Grants	66	(66)	0
Unpaid Carers PPE	3	(3)	0
Support for Women Scoping Study ADP	20	(20)	0
Navigator Service Addictions	36	(36)	0
<b>DTOC - Biggart Hospital</b>	835	(835)	0
<b>DTOC - Interim Care</b>	530	(530)	0
<b>DTOC - South Lodge Interim Beds</b>	250	(250)	0
Mental Health - Primary Care Posts	211	(211)	0
<b>TOTAL EARMARKED</b>	<b>7,983</b>	<b>(7,983)</b>	<b>0</b>

Description	Balance as at 31st March 2023	Transfers Out 23-24	Balance as at Period 4	Status
	£000's			
<b>GENERAL RESERVES</b>				
<b>Improvement and Innovation Fund</b>				
Learning Disability Lead Practitioner	42	(42)	0	Post Funded to Sep 23
Public Protection Policy Officer	57	(57)	(0)	Post Funded to Sep 24
ADP Development Officer	54	(54)	0	Post funded to March 24
Absence Management Officer	5	(5)	0	Post funded to May 23
The Promise posts	30	(30)	0	Extend funded to Sep 23
Penumbra - Distress Brief Intervention	24	(24)	0	Funded to Aug 23
Grow Our Own - Social Work Qualifications	250	(250)	0	Funding to 2026
Addictions One Stop Shop Post	84	(84)	0	Funded for 2 years
<b>Improvement and Innovation Fund</b>	<b>4,000</b>			
<b>Approved</b>				
CAP Tech Post for Care at Home		(25)		Funded for one year
VASA - Attendance Allowance/Blue Badge support		(15)		Funded for one year
Supported Decision Making (SDM) Resource		(75)		Funded for one year
VASA - DTOC Support		(23)		Funded for one year
MHO Training - Backfill Posts		(95)		Funding for 11 months
Health Walks Co-ordinator		(14)		Funded for one year from 1/04/24
Ageing Well Strategy		(30)		One off
Band 6 Nurse		(62)		Funded for one year
Recovery Ayr Premises Contribution		(80)		Funded for 4 years
Reablement Supervisor		(85)		Funding for 2 years
<b>Closing Balance Improvement and Innovation Fund</b>			<b>3,496</b>	
<b>Opening Balance Uncommitted Reserves</b>	<b>7,301</b>			
<b>Allocated</b>				
Corporate Finance Resource		(172)		Approval Requested
Residential Rehabilitation		(577)		Approval Requested
Mental Health Admin Support		(46)		Approval Requested
Backfill PA to Director		(24)		Approval Requested
Corporate Recruitment Resource		(35)		Approval Requested
<b>Closing Balance Uncommitted Reserves</b>			<b>6,447</b>	
<b>TOTAL GENERAL FUND</b>	<b>11,847</b>	<b>(1,904)</b>	<b>9,943</b>	
<b>TOTAL RESERVES BALANCE</b>	<b>19,830</b>	<b>(9,887)</b>	<b>9,943</b>	