

Meeting of South Ayrshire Health and Social Care Partnership	Strategic Planning Advisory Group	
Held on	25th June 2024	
Agenda Item:	Item 10	
Title:	IJB Strategic Plan Refresh	
Summary:		
<p>This report seeks approval by the Strategic Planning Advisory Group to provide oversight and strategic direction to the statutory refresh of the IJB's Strategic Plan 2021-2031.</p> <p>The following report sets out why the timing is right for the work to begin and what the HSCP's ambitions will be for the refreshed Strategic Plan.</p>		
Author:	Rachael Graham – Planning and Performance Coordinator	
It is recommended that the Strategic Planning Advisory Group:		
<ul style="list-style-type: none"> i. Agrees to provide oversight and strategic direction to the refresh of the IJB Strategic Plan; and ii. Notes that progress reports on the revised Strategic Plan will be brought to SPAG until such time as the plan is approved at IJB. 		
Route to meeting:		
A report was presented to the Integration Joint Board (IJB) on 12 th June 2024.		
Directions:		Implications:
1. No Directions Required <input checked="" type="checkbox"/>		Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran <input type="checkbox"/>		HR <input type="checkbox"/>
3. Directions to South Ayrshire Council <input type="checkbox"/>		Legal <input type="checkbox"/>
4. Directions to both SAC & NHS <input type="checkbox"/>		Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input checked="" type="checkbox"/>
		ICT <input type="checkbox"/>

IJB Strategic Plan Refresh

1. PURPOSE OF REPORT

- 1.1 This report seeks approval by the South Ayrshire Strategic Planning Advisory Group to provide oversight and strategic direction to the statutory refresh of the IJB's Strategic Plan 2021-2031.
- 1.2 The report sets out why the timing is right for the work to begin and what the HSCP's ambitions will be for the refreshed Strategic Plan.

2. RECOMMENDATION

2.1 It is recommended that the Strategic Planning Advisory Group:

- i. Agrees to provide oversight and strategic direction to the refresh of the IJB Strategic Plan; and**
- ii. Notes that progress reports on the revised Strategic Plan will be brought to SPAG until the plan is approved at IJB.**

3. BACKGROUND INFORMATION

- 3.1 The Public Bodies (Joint Working) (Scotland) Act 2014 established a legal framework for the integration of health and social care services in Scotland. The role of the South Ayrshire Integration Joint Board (IJB) is to plan delegated health and social care services in South Ayrshire.
- 3.2 The IJB agreed in 2020 that a Strategic Plan should be drafted that has a ten-year horizon with a shorter term bridging operational plan. This approach would allow the HSCP to set long-term and ambitious strategic objectives at a crucial moment for the IJB while also maintaining stability and an ability to adapt to a fast-moving landscape at an operational level.
- 3.3 At its meeting on [24th March 2021](#), the IJB agreed a revised Strategic Plan for the HSCP, in keeping with the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014.
- 3.4 A Strategic Plan update report was presented and agreed at IJB on 12th June 2024 which set out in detail our progress and achievements during the first iteration of the plan and the accompanying operational plan.
- 3.5 The time is now right to progress a new refreshed Strategic Plan and an operational plan for the next three years.

4. REPORT

4.1 Following agreement by the SPAG, HSCP officers will begin the process of drafting the refreshed Strategic Plan

Proposed drafting process

4.2 The ambitions for the process are set out below:

- Listen to views of our communities and bring partners with us on our journey.
- Understand if our objectives are still relevant for the people of South Ayrshire.
- Cover the breadth of HSCP services and have an impact on wellbeing.
- Explore the continued impact of the Wellbeing Pledge and how we can continue to drive this forward.
- Ultimately continue improve outcomes for the citizens of South Ayrshire.

4.3 It is proposed that the drafting process follows a series of steps, broadly set out below:

Engagement

- An Oversight Group will be established. This group will meet approximately monthly throughout the period of developing the refreshed strategic plan.
- Having a reasonable development time will allow us to implement good practice in engagement e.g. more than one phase of engagement, employing a range of engagement methods to reach as many people as possible.
- A full range of citizens, partners and stakeholders will be encouraged to participate through a range of consultation activities.

Governance

- A Strategy Development Group should be set up to: develop and agree on the scope and vision of the strategy; oversee the development of the strategy document; develop arrangements for the implementation and review of the strategy; oversee the communications and engagement process.
- Regular oversight and input will be provided by the IJB Strategic Planning Advisory Group.

Communications

- A communications plan will be developed to make sure all stakeholders are aware that a revised Strategic Plan is being developed and are aware

of the part they can play in its development. This will be brought to SPAG on 17th September 2024.

Review, Plan and Monitor

- The next step will be to assess the current position. This involves undertaking a strategic review of current policy landscape as much has changed in the last three years as well as analysis of the strategic needs assessment which sets out the data for South Ayrshire.

5. STRATEGIC CONTEXT

5.1 The Strategic Plan is the IJB's overarching strategic document.

6. IMPLICATIONS

6.1 Financial Implications

6.1.1 There are no financial implications to agreeing this report.

6.2 Human Resource Implications

6.2.1 There are no HR implications to agreeing this report.

6.3 Legal Implications

6.3.1 There are no legal considerations to be made in endorsing this report other than that the production and agreement of an IJB Strategic Plan allows us to adhere to the Public Bodies (Joint Working) (Scotland) Act 2014.

6.4 Equalities implications

6.4.1 A full equality impact assessment will be undertaken on the refresh of the strategic plan.

6.4.2 The new Integrated Impact Assessment Tool will be used to prepare the equality impact assessment.

6.5 Sustainability implications

6.5.1 There are no sustainability implications to agreeing this report.

6.6 Clinical/professional assessment

6.6.1 The views of professional groups will be taken into close consideration as the strategy is developed.

7. CONSULTATION AND PARTNERSHIP WORKING

7.1 Proposals for consultation and a partnership approach are being considered and will be further developed.

7.2 A consultation plan will be brought to the next meeting of SPAG on 17th September 2024.

8. RISK ASSESSMENT

8.1 There is no risk associated with agreeing this report.

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

[IJB Strategic Plan 2021-31](#)

20th June 2024