

Meeting of South Ayrshire Health and Social Care Partnership	Integration Joint Board	
Held on:	11th December 2024	
Agenda Item:	7	
Title:	Lead Partnership Overspends	
Summary:		
<p>The purpose of this report is to provide detail on Lead Partnership's financial positions and actions identified to mitigate financial pressure in year and process for budget planning 2025-26 for Lead Partnership Budget pressures.</p>		
Author:	Lisa Duncan, Chief Finance Officer	
Recommendations:		
<p>It is recommended that the Integration Joint Board</p> <ol style="list-style-type: none"> i. Note the Lead Partnership arrangements within the IJB's Integration Scheme. ii. Note the current overspends within North IJB and South IJB Lead Partnerships. iii. Note the actions being taken within North IJB to reduce their overspend in year. iv. Note the actions presented to North and East Chief Officers to reduce South Lead Partnership overspend in year. v. Note the actions to be taken to ensure the Mental Health Lead Partnership service remain within budget for 2025-26. vi. Note the request for demand pressures within the Community Equipment store Lead Partnership budget to be included in all IJB's budgets for approval in 2025-26. vii. Consider the impact to service delivery if demand pressures for Community Equipment store pressures are not included in the budget for 2025-26. 		
Route to meeting:		
Finance DMT – 4th Dec 2024		
Directions:		Implications:
1. No Directions Required <input type="checkbox"/>		Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran <input type="checkbox"/>		HR <input type="checkbox"/>
3. Directions to South Ayrshire Council <input type="checkbox"/>		Legal <input type="checkbox"/>
4. Directions to both SAC & NHS <input type="checkbox"/>		Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input type="checkbox"/>
		ICT <input type="checkbox"/>

LEAD PARTNERSHIP OVERSPENDS

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to provide detail on Lead Partnership's financial positions and actions identified to mitigate financial pressure in year and process for budget planning 2025-26 for Lead Partnership Budget pressures.

2. RECOMMENDATION

2.1 It is recommended that the Integration Joint Board

- i. Note the Lead Partnership arrangements within the IJB's Integration Scheme.**
- ii. Note the current overspends within North IJB and South IJB Lead Partnerships.**
- iii. Note the actions being taken within North IJB to reduce their overspend in year.**
- iv. Note the actions presented to North and East Chief Officers to reduce South Lead Partnership overspend in year.**
- v. Note the actions to be taken to ensure the Mental Health Lead Partnership service remain within budget for 2025-26.**
- vi. Note the request for demand pressures within the Community Equipment store Lead Partnership budget to be included in all IJB's budgets for approval in 2025-26.**
- vii. Consider the impact to service delivery if demand pressures for Community Equipment store pressures are not included in the budget for 2025-26.**

3. BACKGROUND INFORMATION

- 3.1 Lead Partnership arrangements are detailed in the IJB's Integration Scheme. Lead Partnership arrangements are where one of the Ayrshire IJB's provides a service on a Pan Ayrshire basis, with budgets delegated to fulfil this lead arrangement. At year end each IJB receives a National Resource Allocation formula (NRAC) share of the budget and NRAC share of actual spend, and consequently a share of any over and underspends.
- 3.2 South Ayrshire Health and Social Care Partnership is the Lead Partnership for the following delegated functions: -
- 3.3 Integrated Continence Service – offer intermediate clinics and continence products across Ayrshire including an advisory service to patients, carers, care homes and voluntary organisations. Demand for service is driven from district nurse referrals.
- 3.4 Community Equipment Store – meets a wide range of needs across all care groups and ages to optimise independence and promote functional abilities, as well as provision of equipment to support end of life care. Provision of equipment includes hospital beds, mattresses, hoists, slings, seating and moving and handling aids across Ayrshire and Arran.
- 3.5 Family Nurse Partnership – focus on helping first-time mothers 19 years old and under to engage in preventative health practices, supporting parents to provide responsive, sensitive, and positive parenting to improve prenatal behaviour and improve child health and development.

- 3.6 East Ayrshire Health and Social Care Partnership delivers Primary and Urgent Care services on a Pan Ayrshire basis, this includes the following delegated functions: -
- 3.7 General Medical Services - General Practice services to support accessible contact for individuals and communities to services, providing comprehensive care and long-term continuity of care enabling an effective therapeutic relationship.
- 3.8 Community Pharmacy - GP practice-based pharmacy teams to improve joint working between GP practices and local community pharmacies, resulting in better patient care and medicines management.
- 3.9 Dental Services - focus on prevention, encouraging a more preventive approach to oral health care for patients of all ages to ensure that everyone can have the best oral health possible, and that education and information sharing is specifically targeted at individuals and groups most at risk.
- 3.10 Ayrshire Urgent Care Services provides a Pan Ayrshire out of hours integrated health and social care service including Ayrshire Doctors on Call, out of hours district nursing and social work services.
- 3.11 North Ayrshire Health and Social Care Partnership are the lead for Mental Health Services within Ayrshire, and deliver a wide range of services including: -
- 3.12 Mental Health Inpatient Services based in Woodland View and Ailsa Hospital offering mental health assessment, inpatient care, and support as well as rehabilitation services for adults and hospital based complex continuing care for individuals 65 and over.
- 3.13 Crisis Resolution Team offers a home-based alternative to in-patient care for adults (aged 16-65) experiencing acute and severe mental health crisis.
- 3.14 Learning Disability Assessment and Treatment Service unit provides access to a range of specialist professionals and intensive multi-disciplinary services for all adults living in Ayrshire who have a learning disability. This includes planned admissions for short term intensive assessment and treatment and unplanned emergency admissions.
- 3.15 Psychology Services includes specialities in child psychology, adult mental health, older adults, physical health, and neuropsychology and learning disability services.
- 3.16 Child and Adolescent Mental Health Services (CAHMS) supports children with diagnosed mental health problems.
- 3.17 As part of the annual budget process Ayrshire Finance Leads review budget pressures within each of the lead partnership services and following discussion agree on pressures to be presented to IJB for budget approval. The Ayrshire Finance Leads meeting on the 5th of December 2023 included a discussion on what should be included as a Lead Partnership pressure, it was agreed each partner should be accountable for their own budgets, unless an exceptional circumstance, such as increase in volume.

4. REPORT

- 4.1 The period 6 budget monitoring report presented to the IJB on the 13th of November 2024, highlighted overspends in North IJB's Lead Partnership budget and South IJB's Lead Partnership budget. East Ayrshire IJB had requested recovery plans to be presented detailing what action was being taken by the partnerships to bring the budgets back in line.

North Ayrshire Lead Partnership Services

- 4.2 At period 6 North Ayrshire Lead Partnership services are projecting an overspend of £0.658m, this is due to the following variances: -

- Adult and Elderly inpatients overspend of £0.857m due to use of supplementary staffing for enhanced observations (1:1 and 2:1 care)
- UNPACS (unplanned activities) projected overspend is £0.679m based on current placements and an allowance for one further placement.
- MH Pharmacy – is projected to overspend by £0.585m due to increased demand and cost of medicines.
- Learning Disability Services – projected to underspend by £0.538m This position is after recharging other areas on a cost basis for two outwith authority placements which have incurred additional costs in relation to usage of supplementary staffing due to sustained enhanced observations. There is a risk in relation to recovering this income as the two areas receiving the charges are currently refusing to pay and legal advice is being sought.
- Innovation Fund – projected underspend of £0.112m due to slippage within some of the projects and not all of the funding has been allocated.
- The turnover target for vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over recovery of the vacancy savings target of £0.819m in 2024-25.

- 4.3 North Ayrshire's recovery plan includes a target of £0.300m of improvement in inpatients due to supplementary staffing levels and acuity and the remaining risk will be managed through the holding of vacancies.

- 4.4 The Scottish Government allocation for Enhanced Mental Health Outcomes Framework was cut by 5.48%, this will impact service delivery in 2025-26 and beyond, North Ayrshire Officers with contribution from South and East Officers are reviewing operational delivery and plans will be developed detailing what can be delivered within the funding allocation.

- 4.5 At Ayrshire Finance Leads meeting on the 15th of November, NAHSCP Chief Finance Officer confirmed there would be no financial contributions required from East or South IJB's for the 2025-26 Mental Health Lead Partnership services as the delivery model will reflect what is affordable within the funding allocation.

South Ayrshire Lead Partnership Services

- 4.6 At period 6 South Ayrshire Lead Partnership services are projecting an overspend of £0.580m mainly within the community equipment store, overspend related to: -

- Budget pressures of £0.275m were cited in the 2024-25 budget process in relation to an increase in demand and increase in costs of mattress and beds.

Budget pressure was agreed at Ayrshire Finance Leads Feb 24 meeting; however, this pressure was not approved by East or North IJB's.

- Moving and Handling equipment overspend of £0.198m due to an increase in demand for stand aids to facilitate hospital discharge and reduce demand on double carers. Additional costs with this equipment include 6 monthly and annual maintenance. Other items have seen an increase in cost by 30% such as Repose foot protectors £0.029m overspend. New orders for mattress cushion set due to tissue viability concerns £0.120m overspend.
- Transport costs overspend of £0.040m due to wait on NHS lease vans coming into use, transport was procured from hire vehicle company at a higher cost for part of the year.

- 4.7 The community equipment store budget is demand led with the team providing supplies on a timely basis to optimise people's independence and facilitate delayed transfers of care.
- 4.8 A report was produced by South Ayrshire's Chief Finance Officer and Senior Manager North Locality detailing the reasons for the overspend within the community equipment store and recovery plan options how to bring the budget back in line this financial year. This report was sent to Chief Officers in EAHSCP and NAHSCP.
- 4.9 Recovery plan options for the Community Equipment Store budget overspend include: -
- Fund in year demand of mattress/beds - £0.275m
 - Freeze any new spend on mattress/beds estimate 100 of each to end of year, with demand being met from recycling current stock- £0.120m
 - Freeze any new spend on moving and handling aids to end of year, with demand being met from recycling current stock - £0.093m
- 4.10 The options to bring the budget back in line would have a detrimental impact to service delivery, increase in waiting lists and delays in transferring care from hospital to the community. For these reasons the recovery plan options have not been agreed.
- 4.11 The report also included medium term solutions to ensure financial sustainability of the community equipment store, these included review of the remit of the community equipment store, with clear referral criteria and access to items from joint store or local occupational therapy stores. Repairs contract review to assess best value, increase in recycling currently impacted by floor space in building.
- 4.12 The Senior Manager North Locality has been invited to Special Projects Officers Group (SPOG) to present the current situation of the community equipment store service delivery and future delivery options to Chief Officers of all three HSCP's.
- 4.13 For this financial year, each IJB will share the community equipment store overspend based on their NRAC share as part of year end recharge process.
- 4.14 The overspend within the Community Equipment store is based on demand. The Budget 2025-26 process will include the financial pressure within the Lead Partnership Pressures and request a contribution from each partner, following agreement at Ayrshire Finance Leads, the financial pressure will be presented to Chief Officers of each IJB for scrutiny and approval prior to inclusion in Budget for 25-26 for IJB approval.

- 4.15 If the Community Equipment store financial pressures are not approved in 2025-26, the service delivery model will need to be modified to bring in line with budget, this will mean reduction in service which will have wider implications on system pressures.

5. STRATEGIC CONTEXT

- 5.1 Strategic objective most relevant to this report “We are an ambitious and effective partnership”.

6. IMPLICATIONS

6.1 Financial Implications

- 6.1.1 Financial implications are noted in this report and will be reflected in the year end outturn 2024-25 for the IJB and monitored through regular budget monitoring reports presented to the IJB over the remainder of this financial year. Future financial implications will be included in the IJB Budget for 2025-26.

6.2 Human Resource Implications

- 6.2.1 There are no specific human resource implications within this report.

6.3 Legal Implications

- 6.3.1 There are no specific legal implications within this report.

6.4 Equalities implications

- 6.4.1 There are no equalities implications within the content of this report.

6.5 Sustainability implications

- 6.5.1 There are no sustainability implications arising from the contents and recommendations of the report.

6.6 Clinical/professional assessment

- 6.6.1 This report had been prepared by the Chief Finance Officer.

7. CONSULTATION AND PARTNERSHIP WORKING

- 7.1 The report has been prepared with information from North Ayrshire HSCP Chief Officer and South Ayrshire Senior Manager North Locality responsible for the Community Equipment Store.

8. RISK ASSESSMENT

- 8.1. The financial risks and impact are noted in this report and included in regular budget monitoring reports to IJB.

APPENDICES

N/A

BACKGROUND PAPERS

N/A



REPORT AUTHOR AND PERSON TO CONTACT

Name: Lisa Duncan

Phone number: 01292 - 612392

Email address: lisa.duncan2@south-ayrshire.gov.uk

18th November 2024