

<b>Meeting of South Ayrshire Health and Social Care Partnership</b>	<b>Integration Joint Board</b>
<b>Held on:</b>	<b>12<sup>th</sup> March 2025</b>
<b>Agenda Item:</b>	<b>10</b>
<b>Title:</b>	<b>Integration Joint Board Strategic Plan Refresh</b>
<b>Summary:</b>	
This report seeks to present to the Integration Joint Board (IJB) the refreshed IJB Strategic Plan for 2025-28 for approval.	
<b>Author:</b>	<b>Rachael Graham – Planning and Performance Co-ordinator</b>
<b>It is recommended that the Integration Joint Board:</b>	
<ul style="list-style-type: none"> <li>i. <b>Receive the report on the Strategic Plan update for 2025-28;</b></li> <li>ii. <b>Approve the Strategic Plan update 2025-28 (Appendix 1);</b></li> <li>iii. <b>Note the Strategic Plan Consultation and Engagement Report (Appendix 2);</b></li> <li>iv. <b>Note the plan will be presented to South Ayrshire Council and NHS Ayrshire and Arran Board.</b></li> </ul>	
<b>Route to meeting:</b>	
<p>A report was presented to the Integration Joint Board (IJB) on 12<sup>th</sup> June 2024 seeking approval to draft a new Plan. Subsequent progress reports were taken to the Strategic Planning Advisory Group (SPAG) on 25<sup>th</sup> June 2024, 17<sup>th</sup> September 2024 and 17<sup>th</sup> December 2024. Further regular update reports have been brought to the Partnership’s Directorate Management Team.</p> <p>A briefing session with IJB members was held on Wednesday 26<sup>th</sup> February 2025.</p>	
<b>Directions:</b>	<b>Implications:</b>
1. No Directions Required <input checked="" type="checkbox"/>	Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran <input type="checkbox"/>	HR <input type="checkbox"/>
3. Directions to South Ayrshire Council <input type="checkbox"/>	Legal <input type="checkbox"/>
4. Directions to both SAC & NHS <input type="checkbox"/>	Equalities <input type="checkbox"/>
	Sustainability <input type="checkbox"/>
	Policy <input checked="" type="checkbox"/>
	ICT <input type="checkbox"/>

## INTEGRATION JOINT BOARD STRATEGIC PLAN REFRESH

### 1. PURPOSE OF REPORT

- 1.1 This report seeks to present to the Integration Joint Board (IJB) the refreshed IJB Strategic Plan for 2025-28 for approval.

### 2. RECOMMENDATION

#### **2.1 It is recommended that the Integration Joint Board:**

- i. Receive the report on the Strategic Plan update for 2025-28;**
- ii. Approve the Strategic Plan update 2025-28 (Appendix 1);**
- iii. Note the Strategic Plan Consultation and Engagement Report (Appendix 2); and**
- iv. Note the plan will be presented to South Ayrshire Council and NHS Ayrshire and Arran Board**

### 3. BACKGROUND INFORMATION

- 3.1 The Public Bodies (Joint Working) (Scotland) Act 2014 established a legal framework for the integration of health and social care services in Scotland. The role of the South Ayrshire Integration Joint Board (IJB) is to plan delegated health and social care services in South Ayrshire.
- 3.2 The IJB agreed in 2020 that a Strategic Plan should be drafted that has a ten-year horizon. This approach would allow the HSCP to set long-term and ambitious strategic objectives at a crucial moment for the IJB while also maintaining stability and an ability to adapt to a fast-moving landscape at an operational level.
- 3.3 At its meeting on [24th March 2021](#), the IJB agreed a revised Strategic Plan for the HSCP, in keeping with the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014.
- 3.4 A Strategic Plan update report was presented and agreed at IJB on 12<sup>th</sup> June 2024 which set out in detail our progress and achievements during the first iteration of the plan and the accompanying operational plan.
- 3.5 In line with our statutory duties we must review the Plan every three years, the planning and scoping work for the refreshed Strategic Plan started in June 2024.
- 3.6 The Strategic Plan is the document setting out the arrangements for carrying out the integration functions and how these are intended to contribute to the achievement of the relevant national health and wellbeing outcomes for the HSCP. Due to the scope of the delegated functions to South Ayrshire IJB,

relevant outcomes in relation to Children and Young People and Justice are also included.

- 3.7 Delivery of the Plan is underpinned by a number of Enablers including the Financial Framework, Commissioning, Property and Assets, Workforce, Digital Transformation and Data, Leadership and Culture of Continuous Improvement and Partnerships.
- 3.8 The arrangements for performance reporting are set out, where the HSCP demonstrates the difference being achieved through the Plan in terms of the national outcomes for health and wellbeing, children and young people and community justice, through national data indicators, local indicators aligned to the South Ayrshire Local Outcomes Improvement Plan (LOIP).
- 3.9 The plan describes the services and functions delegated to HSCP's in Ayrshire, with a greater level of detail provided on lead partnership arrangements. Also, an updated Housing Contribution Statement has been included as an appendix to the Plan.
- 3.10 A final draft has now been produced for consideration based on the following inputs:
  - National and local policy;
  - Engagement feedback with people who use our services, unpaid carers, staff, our wider community and Strategic Planning Group members; and
  - Data and performance reporting

#### 4. REPORT

- 4.1 Following agreement by the SPAG in June 2024, HSCP officers began the process of drafting a refreshed Strategic Plan for the IJB.
- 4.2 The Public Bodies (Joint Working) (Scotland) Act 2014 at section 27 details the process for engagement with stakeholders in the development of the strategic plan. An overview of this process is that the integration authority must prepare proposals about matters the Strategic Plan should contain, consult on the proposals, and prepare a draft Plan taking into account the views expressed. Following this, a consultation must take place on the draft. Further views expressed at this consultation stage must be taken into account when finalising the Strategic Plan.
- 4.3 Engagement on the Strategic Plan 2025-28 was conducted under the terms of the legislation as described and more broadly, the plan were developed through a programme of engagement as detailed in the Consultation and Engagement Report at Appendix 2.
- 4.4 Each strategic objective is further described in the plan, setting out planned delivery activity and long-term ambitions.

4.5 Once the Strategic Plan update 2025-28 has been approved, the following next steps will be undertaken:

- A public-facing, accessible, version of the Strategic Plan will be produced together with a Plan on a Page and an easy read version. A video will also be produced to make the Plan as accessible as possible to a range of audiences; and
- The Plan will be publicly launched by the HSCP.

## **5. STRATEGIC CONTEXT**

5.1 The Strategic Plan is the IJB's overarching strategic document.

## **6. IMPLICATIONS**

### **6.1 Financial Implications**

6.1.1 There are no financial implications to agreeing this report.

### **6.2 Human Resource Implications**

6.2.1 There are no HR implications to agreeing this report.

### **6.3 Legal Implications**

6.3.1 This report is presented in accordance with the legal requirement to prepare a Strategic Plan under the Public Bodies (Joint Working) (Scotland) Act 2014 and with Scottish Government Guidance as detailed within.

### **6.4 Equalities implications**

6.4.1 A full equality impact assessment has been undertaken on the refresh of the strategic plan.

6.4.2 The new Integrated Impact Assessment Tool has been used to prepare the equality impact assessment. This is available at Appendix 3.

### **6.5 Sustainability implications**

6.5.1 There are no sustainability implications to agreeing this report.

### **6.6 Clinical/professional assessment**

6.6.1 The views of professional groups were taken into consideration as the strategy is developed.

## **7. CONSULTATION AND PARTNERSHIP WORKING**

7.1 A full consultation process is underway and partnership working is a key theme for the Strategic Plan.

## 8. RISK ASSESSMENT

- 8.1 There is no risk associated with agreeing this report. Strategic and financial risks will continue to be identified through relevant governance routes and noted in the HSCP Strategic Risk Register.

### **REPORT AUTHOR AND PERSON TO CONTACT**

Name: Rachael Graham, Planning and Performance Co-ordinator

Phone number: 01292 612803

Email address: [rachael.graham@south-ayrshire.gov.uk](mailto:rachael.graham@south-ayrshire.gov.uk)

### **Appendices**

Appendix 1 – Strategic Plan 2025-2028

Appendix 2 – Strategic Plan 2021 – 31 (2025 Refresh) Engagement Report

Appendix 3 – Strategic Plan Integrated Impact Assessment

**28<sup>th</sup> February 2025**