

Meeting of South Ayrshire Health and Social Care Partnership	Performance and Audit Committee
Held on:	4th November 2025
Agenda Item:	10
Title:	South Ayrshire HSCP Strategic Risk Register
Summary:	
<p>The purpose of this report is to provide an update on the previous Strategic Risk Register for scrutiny and further comment. This report provides assurance there remains a number of Strategic Risks with arrangements to manage these and mitigations are in place to address these.</p>	
Author:	Sheila Tyeson, Senior Manager
Recommendations:	
<p>It is recommended that the Risk and Resilience Group</p> <ul style="list-style-type: none"> i. Note the content of the HSCP Strategic Risk Register (Appendix 1) ii. Agree the Appendix as current and request regular updates at six monthly intervals. 	
Route to meeting:	
<p>The Strategic Risk Register was developed by HSCP Officers and agreed by the Integration Joint Board in May 2021. Both the Risk and Resilience Group and Performance and Audit Committee receive regular updates on the agreed Strategic Risk associated with the delivery of the HSCP Strategic Plan. Updates are provided to the governance groups and committee's every 6 months. This report is scrutinised also by the Risk and Resilience Group in advance of being presented to Performance and Audit Committee.</p>	
Implications:	
Financial	<input type="checkbox"/>
HR	<input type="checkbox"/>
Legal	<input type="checkbox"/>
Equalities	<input type="checkbox"/>
Sustainability	<input type="checkbox"/>
Policy	<input type="checkbox"/>
ICT	<input type="checkbox"/>

SOUTH AYRSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP STRATEGIC RISK REGISTER

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to provide an update on the previous Strategic Risk Register for scrutiny and further comment. This report provides assurance there remains a number of Strategic Risks with arrangements to manage these and mitigations are in place to address these.

2. RECOMMENDATION

2.1 It is recommended that the Performance and Audit Committee

- i. **Note the content of the HSCP Strategic Risk Register (Appendix 1)**
- ii. **Agree the Appendix as current and request regular updates at six monthly intervals.**

3. BACKGROUND INFORMATION

- 3.1 South Ayrshire Health and Social Care Partnership Integrated Joint Board agreed the inclusion of a Strategic Risk Register at its meeting May 2021. Since implementation the strategic risks have been managed with a number of mitigations moving to business as usual. Updates are agreed to be received six monthly to the Performance and Audit Committee for scrutiny and comment and taken to the IJB for further assurance when appropriate. Prior to PAC, the report is taken to the HSCP Governance Risk and Resilience group.
- 3.2 At present the information is held and updated in the Council's reporting system, Pentana. Reports for this are generated through the application when downloaded. It is the responsibility of accountable owners to ensure that the updates for each of their allocated/associated risks is updated.
- 3.3 The report presented reflects the number of mitigations which were agreed to be 'Business as usual' and therefore no longer reported within the Strategic Risk Register at the Performance and Audit Committee in March 2025.

4. REPORT

- 4.1 Appendix 1 is being presented as the refreshed and updated HSCP Strategic Risk Register as agreed by risk owners. The format for presenting this mirrors the presentation style presented to South Ayrshire Council relevant committee's and cabinet by the Lead officer for Risk and Safety. There are currently **5 High Risks** noted in the report. This report also two new Strategic Risk presented '**Cost of Living Crisis**' (High Risk). Following a group discussion at the September meeting of Risk and Resilience group it was also agreed to add '**Prevent (Counter Terrorism)**' (Medium Risk) in line with South Ayrshire Council's Strategic Risk Register.

- 4.2 **Protection - Risk 2 (Climate Change and Sustainability)** proposed mitigation No. 1 – completed. Contributing to South Ayrshire Council carbon reduction is embedded across services as far as is reasonably practical.
Action: Proposed Mitigation to move to Current Mitigations.
- 4.3 **Resources - Risk 7 ICT** Proposed mitigation No.1 is completed. There is ongoing work which is being reported to the Digital Programme Board.
Action: Proposed mitigation to move to Current Mitigations.
- 4.4 **Risk 8 (Population)** Proposed Mitigation 1 has been completed.
Action: Propose to move to Current Mitigations
- 4.5 **Risk 10 (Provider Organisations) Risk 10 is a high priority risk.** Proposed mitigations 1 and 2 are complete, move to current mitigations.
Action: Proposed mitigations 1 and 2 to Current Mitigations.
- 4.6 Following the successful recruitment to the Chief Officer post as a result of Tim Eltringham's retirement and to the Head of Service Community Health and Care as a result of Billy McClean moving to Chief Officer at Renfrew, The ownership for responsible officer has been updated to Mark Inglis and Stewart Marshall accordingly.

5. STRATEGIC CONTEXT

- 5.1 The identification and management of risk supports effective delivery of services which contribute to the achievement of the Integration Joint Board's Strategic Objectives set out within the Strategic Plan 2021-2031. In particular:
- *We help to build communities where people are safe*
 - *We are an ambitious and effective partnership*

6. IMPLICATIONS

6.1 Financial Implications

- 6.1.1 There are no financial implications from the content of this report.

6.2 Human Resource Implications

- 6.2.1 There are no human resource implications from this report.

6.3 Legal Implications

- 6.3.1 There are no legal implications arising from this report.

6.4 Equalities implications

- 6.4.1 There are no equality implications arising from this report.

6.5 Sustainability implications

- 6.5.1 N/A



6.6 Clinical/professional assessment

6.6.1 N/A

7. CONSULTATION AND PARTNERSHIP WORKING

7.1 N/A

8. RISK ASSESSMENT

APPENDICES

Appendix 1 – HSCP Strategic Risk Register

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23.10.2025