
Minute of Performance and Audit Committee

Date: 3rd February 2026

Time: 2pm

Place: MS Teams

Present

Cllr Cameron Ramsay, Chairperson, SAC

Cllr Hugh Hunter, Voting Member, SAC

Cllr Alan Lamont, Non-Voting Member, SAC

Sharon Morrow, Non-Executive Director, Voting Member, NHS

Ewing Hope, Non-Executive Director, Voting Member, NHS

In Attendance

Mark Inglis - Director of Health and Social Care, HSCP

Gary Hoey, Head of Children's Health Care and Justice Service, HSCP

Stewart Marshall, Interim Head of Community Health and Care Services, HSCP

Lisa Duncan, Chief Finance Officer, HSCP

Sheila Tyeson, Senior Manager, Planning and Performance, HSCP

Cecilia McGhee, Chief Internal Auditor, SAC

Kevin Milton, Senior Manager, People's MH and Wellbeing, NHS

Karen Jamieson, Service Improvement Lead, South Ayrshire Community Mental Health Services

Martin Rogan, Carers Representative

Angus Brown, Audit Scotland

Frances Ewan, NHS Staff Side Representative

Nadine McCall, Administrative Assistant (minutes), HSCP

Agenda	Discussion	Action
1.	<p>Welcome/ Apologies/ Membership updates</p> <p>Apologies were received on behalf of Catriona Caves.</p>	
2.	<p>Declarations of Interest</p> <p>None to note.</p>	
3.	<p>Minute of Previous Meeting</p> <p>The minute of the meeting of the Performance & Audit Committee held on 4th November 2025 was agreed.</p>	
4.	<p>Matters Arising/ Action Log</p> <p>None to note.</p>	
Performance (for agreement):		
5.	<p>Progress report on the Live Well Adult Mental Health and Wellbeing Strategy 2024 – 2034</p> <p>K Milton advised that the purpose of this report is to provide the Performance and Audit Committee (PAC) with an update on the progress of the implementation of the Live Well Adult Mental Health and Wellbeing Strategy which covers the period 2024-34.</p> <p>K Milton informed that the strategy was approved by the Integration Joint Board at its meeting on 11th December 2024 and contains a Delivery Plan designed to take forward the Strategy through improvement actions identified throughout the development of the Strategy.</p> <p>K Milton shared the Pentana Action Log on screen, providing an update against key actions.</p> <p>The PAC are asked to consider the progress made against the delivery of the Live Well Adult Mental Health and Wellbeing Strategy.</p> <p>The Committee noted the content and thanked K Milton for his update.</p>	
6.	<p>Progress report on the Age Well Dementia Strategy 2024 – 2034</p>	

	<p>K Milton advised that the purpose of this report is to provide the PAC with an update on the progress of the implementation of the Age Well Dementia Strategy which covers the period 2024 - 2034.</p> <p>K Milton informed that the strategy was approved by the Integration Joint Board at its meeting on 11th December 2024. This contains a Delivery Plan designed to take forward the Strategy through improvement actions identified throughout the development of the Strategy.</p> <p>K Milton highlighted that the PAC may wish to note the following highlights under each of the Delivery Plan's themes: diagnosis and post-diagnostic support, communication, training and education, public awareness, challenging stigma and resilient communities. K Milton explained that in order to deliver on these themes four sub-groups have been formed to provide a focused and detailed approach to drive delivery.</p> <p>K Milton explained that they are involved in the Health Improvement Scotland (HIS) collaboration in South Ayrshire and are currently looking at a recovery model in South Ayrshire. DMT approved change in the current contract to implement a recovery college within South Ayrshire. This is being done in collaboration with Housing Services, for those who become known via housing, and also have mental health and wellbeing issues. Referrals will be accepted from any source, including self-referrals.</p> <p>K Milton informed that a key part of the recovery college will be enhanced post diagnostic support and carers wellbeing courses, aimed to help individuals who are caring for people with dementia.</p> <p>K Jamieson explained that they are part of Cohort 2 of the HIS collaborative work. K Jamieson advised that one of the improvement initiatives identified through the benchmarking exercise is the development of a passport-style booklet that illustrates the post-diagnostic support journey, which will be owned by the patient or carer. It will be tailored to the needs of SA citizens and links closely with Connect. They are in the early stages of this but hoping to co-design and produce with people with lived experience.</p> <p>S Marshall expressed that this work is a priority for the HSCP and cuts across a number of other priorities. S Marshall informed that there is a real synergy when it comes to dementia work.</p>	
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	<p>The Committee commended the work that has been taking place and thanked K Milton for his presentation.</p> <p>Cllr Hunter welcomed a 6 monthly update to help the Committee monitor the progress of this work.</p> <p>The Committee noted the content of the report.</p>	
7.	<p>IJB Medium Term Financial Forecast 2026/2027 – 2030/2031</p> <p>L Duncan advised that this report is to present to the PAC the Medium-Term Financial Forecast (MTFF) for the period 2026–2031, outlining the projected financial position, key risks, and the scale of the budget gap facing Health and Social Care services in South Ayrshire, to note work is in progress to develop savings for IJB Budget approval on the 11th of March 2026.</p> <p>L Duncan informed that the Medium Term Financial Forecast (MTFF) is a key document to assist in strategic planning of service delivery. The forecast is based on assumptions and scenarios to provide an estimated of the budget gap over the five-year period, 2026 to 2031.</p> <p>The report outlines the significant financial challenges for the IJB over the next five years. Scenario planning shows a budget gap ranging from £29.3m (best case) to £57.7m (worst case).</p> <p>L Duncan noted the most significant risks and detailed where the increasing cost pressures arise from.</p> <p>M Inglis thanked L Duncan for this paper and acknowledge the challenging times presented.</p> <p>The Committee noted the content of the report.</p>	
For information to PAC:		
8.	<p>DRAFT Performance and Audit Committee Terms of Reference</p> <p>S Tyeson advised that the PAC Terms of Reference has been updated and brought to today’s meeting for information.</p> <p>S Tyeson advised if there were any changes identified, these should be sent to the HSCP Governance Team.</p> <p>Once finalised the Terms of Reference would be filed and brought back to PAC every two years for review.</p>	

<p>9.</p>	<p>Audit Scotland – NHS in Scotland 2025 Audit</p> <p>L Duncan shared with the Committee the NHS in Scotland 2025 Finance and Performance Report from Audit Scotland.</p> <p>L Duncan highlighted some detail from the recommendations and also noted some key points around:</p> <ul style="list-style-type: none"> • Financial performance and outlook • Operational performance and challenges • Reforming the NHS in Scotland <p>A Brown advised that the findings from this report are based on:</p> <ul style="list-style-type: none"> • Analysis of NHS board accounts and Scottish Government budget documents. • Relevant Scottish Government strategies, plans and publications. • Activity and performance data published by Public Health Scotland, NHS Education for Scotland and other national boards. <p>A Brown advised that any questions in respect of this report should be referred to the Audit Scotland Team who produced this report.</p> <p>The Committee noted the content of the report.</p>	
<p>10.</p>	<p>Audit Scotland - Delayed discharge 2025</p> <p>S Marshall provided a verbal update in relation to a recent document prepared by Audit Scotland last month in relation to Audit Scotland's Performance Audit on Delayed Discharge (January 2026).</p> <p>S Marshall highlighted the key findings and also highlighted the recommendations in respect of:</p> <ul style="list-style-type: none"> • Evidence, evaluation, performance measurement • Digital • Leadership • Levering existing legislation and guidance <p>S Marshall noted that there are a number of recommendations that require to be discussed nationally, before he can submit a full</p>	

	report to PAC and other governance meetings in relation to this.	
Any Other Business/ Actions for follow up to IJB		

Date of Next Meeting – Tuesday 31st March 2026