
Minute of Strategic Planning Advisory Group

Date: Tuesday 24th March 2026

Time: 2pm

Place: MS Teams

In attendance

Jean Ford – Voting Member, NHS (Chair of SPAG)
Cllr Alan Lamont – Voting Member, SAC (Vice Chair of SPAG)
Liam Gallacher – Voting Members, NHS
Mark Inglis – Director of Health and Social Care, HSCP
Gary Hoey - Head of Children’s Health, Care and Justice Service, HSCP
Stewart Marshall – Head of Community, Health and Care Services, HSCP
Lisa Duncan – Chief Finance Officer, HSCP
Jackie Hamilton – Chief Social Work Officer, HSCP
Russell Hamilton – Senior Manager (Children’s Services), HSCP
Dr Simon Farrell – Stakeholder GP, NHS
Dr Philip Hulme – Clinical Director, NHS
Lesley Reid – Senior Manager (Localities), HSCP
Kevin Anderson – Service Lead, Policy, Performance and Community Planning
Rebecca Hunter – Planning and Performance Officer, HSCP
Robert Campbell - Chief Nurse, NHS
Amy Duthie – Partnership Engagement Officer, HSCP
Tracy Winner-Scott - Partnership Engagement Officer, HSCP
Neil Goudie - Partnership Engagement Officer, HSCP
Graeme Gallie – Superintendent, Police Scotland
Frances Ewan – Staff Side Representative, NHS
Clare Flanagan – Young Carers Strategy Lead Officer, HSCP
Jennifer Ferguson – Vice Chair of Prestwick LPP
David Girvan – Chair of Girvan LPP
Nadine McCall – Administration Assistant, Minute taker, HSCP

J Ford in the Chair

Agenda	Discussion	Action
1.	<p>Welcome/ Apologies/ Membership updates</p> <p>Apologies were received on behalf of Glenda Hanna, Louise Gibson, Sheila Tyeson, Rosemary Robertson, Marie Oliver and Audrey Gatt.</p>	
2.	<p>Declarations of Interest</p> <p>There were none to note.</p>	
3.	<p>Minute of Previous Meeting</p> <p>The minute of the meeting of the Strategic Planning Advisory Group held on 27th January 2026 was agreed as an accurate record of the meeting.</p>	
4.	<p>Matters Arising/ Action Log</p> <p>J Ferguson noted in relation to her suggestion at the SPAG Meeting on 27th January, with regards to joint training opportunities or conferences across the LPPs, discussions have taken place, and this is something they are hoping to take up in the future.</p>	
5.	<p>Locality Planning Partnerships Update</p> <p>L Reid advised that this report provides a brief up[date in relation to Locality Planning in South Ayrshire and the progress of the Locality Planning Partnerships (LPPs).</p> <p>L Reid advised that there was a session arranged by the Community Planning Partnership for Friday 27th March, which would afford the opportunity for a discussion around wider Public Service Reform, this session will allow some reflection and consideration to how LPPs can be more effective moving forward.</p> <p>K Anderson explained that there were a couple of speakers from Scottish Government, who have had advice from Cabinet Secretary, and they have since pulled out of the session. The decision was made to delay the session until after the elections.</p> <p>K Anderson expressed that this will be a very worthwhile session regarding the Public Reform Strategy.</p>	

	<p>D Girvan queried if hybrid facilities could be considered for this session to encourage better participation.</p> <p>K Anderson agreed that this could be considered.</p> <p>L Reid continued by informing that the Locality Planning Partnerships continue to meet in each locality area; all localities are currently in the process of updating their Locality Plans and engaging on the priorities and actions that will be reflected in the accompanying Action Plans.</p> <p>L Reid gave a summary of the key activity from each locality area (as detailed within the circulated report).</p> <p>D Girvan stated that it was positive to see Ayr South LPP were looking at resilience for communities in times of crisis such as power outages etc. D Girvan noted that himself and Cllr Lamont were heavily involved in these types of conversations at the time of Storm Ewoyn and expressed that it would be helpful to get feedback from the Local Resilience Group, in terms of lessons learned.</p> <p>L Reid advised that she would contact the chair of the Local Resilience Group and feedback in terms of this.</p> <p>M Inglis thanked L Reid for her leadership on this work. M Inglis reflected DMTs commitment to LPPs and expressed that if there was anything he could influence in terms of his role as Director he would be happy to contribute.</p> <p>J Ford informed that she is currently in the process of gathering future LPP Meeting dates with the intention to attend some of those.</p> <p>The Group noted the content of the report.</p>	
Items for discussion:		
6.	<p>Girvan Community Hospital</p> <p>S Marshall informed that the purpose of this report is to set out the recent review of the model of care within Davidson Ward, Girvan Community Hospital. Given, a changing landscape with current workforce and sustainability issues, a review of the model of care in Davidson Ward was commissioned. The review of the</p>	

	<p>models reflects changing polices and strategy, locally and nationally.</p> <p>In parallel to this review, there is ongoing work taking place to maximise best use of the Girvan Community Hospital site as a Community Hub wherein citizens can access a wider range of services alongside primary care and pharmacy.</p> <p>S Marshall continued to share some background information regarding Girvan Community Hospital.</p> <p>S Marshall highlighted the actions to consider and also the summary and recommendations from the review (as detailed within the circulated report).</p> <p>In terms of consultation and partnership working, S Marshall advised that engagement events, including workshops have been held with all key stakeholders across health and social care and the community.</p> <p>With regards to risk assessment, S Marshall noted, in summary, that there is a risk in terms of sustainability, not-withstanding modelling data that shows financial challenges, an ageing demographic and a contracting workforce.</p> <p>D Girvan commented that he was part of the group who met regarding the review of this ward and expressed that the LPP community members would like to see more services being made available at Girvan Community Hospital.</p> <p>M Inglis stated that he is hugely impressed with this facility and the staff working there, also highlighting the importance of this facility being where it is. To ensure sure DMT and others are continually looking at what we do in terms of the asset, they must ensure they continue to use resources appropriately.</p> <p>Dr S Farrell expressed, as stakeholder GP for the whole of South Ayrshire, many clinicians agree that Girvan Community Hospital is a fantastic resource but feel it is in the wrong location. This is due to true demand, population and levels of pressure. Dr Farrell advised that there is learning, and examples of good practice form this facility that could be used in other areas.</p> <p>R Campbell informed that the methodology that has been applied within this review is consistent with the Scottish Approach to</p>	
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	<p>Change, that provides assurance and reassurance of care and quality.</p> <p>R Campbell noted that himself and Chief Nurse for Practice and Professional Development undertook a Care Assurance visit to the ward and despite there being areas of improvement, there are significant areas of assurance.</p> <p>The Group noted the content of the report.</p>	
<p>Planning and Strategy:</p>		
<p>7.</p>	<p>Young Carers Strategy 2021 – 2026 Refresh</p> <p>C Flanagan advised that the purpose of this report is to broadly set out the direction of travel for the development of a new Young Carers Strategy for South Ayrshire during 2026.</p> <p>C Flanagan explained that the existing Young Carers Strategy 2021-26 requires to be refreshed. There have been a number of previous conversations and thinking in relation to the development of this strategy through the Wee Carers Voice Group and Young Carers Voice Network. The implementation of the existing strategy has been monitored through the Performance and Audit Committee.</p> <p>C Flanagan shared a PowerPoint presentation on screen and provided an update on:</p> <ul style="list-style-type: none"> • Development timeline • Engagement Groups • Engagement done so far • Young carers statistics • Teeny carers (only local authority who are recognising these young carers) <p>G Hoey expressed that it is only when the brain is free from worries and concerns that you get the best out of children in terms of their learning and development.</p> <p>G Hoey thanked and commended C Flanagan for her leadership and direction in relation to this work. G Hoey emphasised the importance of offering this support to teeny carers and the impact throughout their lives.</p> <p>The board noted the content of the report and agreed the</p>	

	recommendations.	
8.	<p>SAHSCP Engagement Strategy 2026 – 2031</p> <p>R Hunter advised that the purpose of this report is to update the SPAG on the development of a new Engagement Strategy for South Ayrshire during 2026.</p> <p>R Hunter informed that the existing Participation and Engagement Strategy 2017 requires to be refreshed for the forthcoming time period. There have been a number of previous conversations and thinking in relation to the development of this strategy through the development of a number of other HSCP Strategies since 2023.</p> <p>R Hunter shared a presentation on screen with the Group which looked at:</p> <ul style="list-style-type: none"> • Progress so far • Formal engagement • Key themes so far • Next steps <p>M Inglis thanked R Hunter and others for their work on this Strategy, emphasising the requirement and importance of consulting with people within our communities, using various methods.</p> <p>D Girvan stated that the work of the Community Engagement Officers should be acknowledged, highlighting that they are the faces members of the public see consistently and thanked them for the work they do to promote the HSCP throughout South Ayrshire.</p> <p>J Ford expressed her thanks to R Hunter and the wider team.</p> <p>The Group noted the progress made so far with the development of the Engagement Strategy.</p>	
Items for noting:		
9.		
Any Other Business/ Actions for follow up to IJB		
10.		

Date of next meeting – Tuesday 2nd June 2026