

South Ayrshire Health and Social Care Partnership

REPORT

Meeting of South Ayrshire Health and Social Care Partnership	Integration Joint Board
Held on	22nd September 2021
Agenda Item	6
Title	Budget Monitoring Period 4 – 31st July 2021
Summary: The purpose of this report is to advise the Integration Joint Board of the projected outturn for the year as estimated at Period 4, the 31 st of July 2021.	
Presented by	Lisa Duncan, Chief Finance Officer
Action required: It is recommended that the Integration Joint Board:	
<ul style="list-style-type: none"> (i) Note the financial outturn to 31st of March 2022; (ii) Note the outturn in relation to Lead Partnership services; (iii) Note the outturn within the Acute Services budget and Set Aside budgets; (iv) Note the progress made towards savings; (v) Note the Covid-19 projected spend to 31st of March 2022; (vi) Approve the budget virements in Section 4.11; (vii) Homologate the decision to use uncommitted reserves and approve investment in Section 4.10; and (viii) Note the key financial issues and risks for the IJB 	

Implications checklist – check box if applicable and include detail in report

Financial	<input type="checkbox"/>	HR	<input type="checkbox"/>	Legal	<input type="checkbox"/>	Equalities	<input type="checkbox"/>	Sustainability	<input type="checkbox"/>
Policy	<input type="checkbox"/>	ICT	<input type="checkbox"/>						

Directions required to NHS Ayrshire & Arran South Ayrshire Council, or both	1. No Direction Required	<input type="checkbox"/>
	2. Direction to NHS Ayrshire and Arran	<input type="checkbox"/>
	3. Direction to South Ayrshire Council	<input type="checkbox"/>
	4. Direction to NHS Ayrshire and Arran and South Ayrshire Council	<input type="checkbox"/>

**SOUTH AYRSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP
INTEGRATION JOINT BOARD
22nd September 2021
Report by Chief Finance Officer**

Budget Monitoring Period 4 – 31st July 2021

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to advise the IJB of the projected financial outturn for the financial year as at 31st of July 2021. The report will also provide an update on the projected financial costs in the continued response to the Covid-19 pandemic, progress made against savings approved within the IJB budget for 2021-22, movements on the annual approved budget for 2021-22. Request for approval to utilise reserves for investment and budget virements for approval are also included.

2. RECOMMENDATION

2.1 It is recommended that the Integration Joint Board;

- (i) Note the projected financial outturn to 31st of March 2022;
- (ii) Note the projected outturn in relation to Lead Partnership services;
- (iii) Note the projected outturn within the Acute Services budget and Set Aside budgets;
- (iv) Note the progress made towards savings;
- (v) Note the Covid-19 projected spend to 31st of March 2022;
- (vi) Approve the budget virements in Section 4.11;
- (vii) Homologate the decision to use uncommitted reserves and approve investment in Section 4.10; and
- (viii) Note the key financial issues and risks for the IJB

3. BACKGROUND INFORMATION

- 3.1 The projected year end outturn as at end of July 2021 is an overall underspend of £0.181m. This includes the partnerships' share of the Lead Partnership underspends. The continued cost in responding to the Covid pandemic is included in the report based on the assumption that costs will be fully funded this financial year, full details are included in Section 4.6. The projected outturn is broken down as follows:

- Social care services delivered by South Ayrshire Council are overspent by £0.615m,
- Managed services delivered by NHS Ayrshire and Arran are underspent by £0.469m and
- Lead Partnership arrangements are underspent by £0.327m, this includes our share of East and North Health and Social Care underspend combined with their contribution to our lead partnership services overspend.

4. FINANCIAL COMMENTARY

The integrated budget for 2021-22 is £250.742m, with an underspend of £0.181m.

Appendix A provides the projected financial position for the partnership and highlights the variances in service expenditure. Appendix B provides detail per partner.

The following sections will provide an overview of the projected financial outturn and underlying assumptions. An explanation of budget movements in year along with use of uncommitted reserves and budget virements seeking approval. Progress on savings to be achieved, and a summary of Covid-19 financial impact and the associated financial risks.

4.1 Community Health and Care – projected overspend of £0.604m

Against a full year budget of £66.364m, there is an overspend of £0.604m (0.9%). The main reasons for the overspend are:

- 4.1.1 Older People Residential Care Home Placements** projected overspend of £0.216m due to increase in demand. The current permanent budget can afford 840 placements the projected spend is based on 880 placements remaining to the end of the year. Since the beginning of March 21 there has been an increase of 44 placements or 5%. This increase is necessary to meet hospital delayed transfers of care that have also increased since the start of the year. As at 31st of August there were 58 delays of which 10 were waiting on a care home placement. Appendix E charts the trend in care home placements since Jan 2020.
- 4.1.2 Mainstream Care at Home Service** projected overspend of £0.221m. Budget can afford 10,100 hours per week, current hours purchased are 10,989 hours per week with 800 hours allocated to Covid LMP as a result of increase in demand that materialised during the pandemic. There has been a reduction in hours purchased of 9% since the start of the financial year, this can mainly be attributed to the reablement team increasing capacity with 49% of service users who receive a reablement intervention not requiring mainstream care at home services. If this trend continues the budget will back in line to 10,100 hours by December 21. The activity and budget will be closely monitored, it is too early to assume budget will come on line due to pressures from delayed transfers of care and winter pressures. Appendix E highlights the trend in purchased care at home since the start of the year.
- 4.1.3 Direct Payments and Individual Service Funds** projected overspend of £0.220m due to an increase in demand, there has been a net increase of 18 packages (25 new and 7 ended) along with increases to existing care packages.
- 4.1.4 Biggart Hospital –** projected overspend of £0.164m due to use of bank staff to support increase levels of support required including 31 delayed discharges at the end of July. The 21-22 budget has been increased by £0.500m on a non-recurring basis to allow the service to plan the future use of the hospital to ensure long term financial sustainability. The recurring budget of £4.4m can afford 58 beds at a cost of approximately £76k per bed, based on the activity and workforce model in May 21. At present there are 83 beds in use, with an additional 12 beds commissioned to provide capacity in responding to Covid the costs of these £0.545m are included in the local mobilisation plan.

A proposal on the future use of Biggart Hospital has been drafted and will be presented to acute colleagues for discussion on how the proposal can be implemented in practice. Once finalised this will be presented to the IJB for approval.

- 4.1.5 **Community Nursing** – projected overspend of £0.084m, 2 WTE nurses over established to cover staff sickness.
- 4.1.6 **Physical Disabilities** – projected overspend of £0.329m, increase in demand since the start of the financial year there has been one new residential care package £0.085m and 3 new Direct Payments at total cost of £0.176m.
- 4.1.7 **Income** – a shortfall of £0.166m in income mainly due to implementation of day care charging that has been paused this year and shortfall in income from residential charging.

The above overspends have been offset with underspends in the following services:-

- 4.1.8 **Allied Health Professionals** – projected underspend of £0.108m, due to slippage in filling new posts approved in 21-22 budget. Projection assumes posts will be filled in September.
- 4.1.9 **Reablement Care at Home Service** projected underspend of £0.133m, due to slippage in recruitment timelines, this is partially offsetting the overspend in purchased care at home. When the service is at full capacity and reablement service rolled out to all service users in need of care at home, this will reduce demand on purchased care further.
- 4.1.10 **Older People Residential respite services** projected underspend of £0.162m due to decrease in demand, this is offset by an increase in direct payments. This will be closely monitored to ascertain if this pattern is permanent and budget virements for approval to be presented at a later date if appropriate.
- 4.1.11 **Intermediate Care and Rehab** – projected underspend of £0.223m, due to slippage in filling staff vacancies current recruitment ongoing, projection assumes posts are filled in September.

4.2 Children and Justice Services – projected underspend of £0.369m

Against a full year budget of £24.507m, there is an underspend of £0.369m (1.5%), the main variances include underspends in:

- 4.2.1 **Family Placements** – projected underspend of £0.403m. This projection includes Out with authority foster placements currently 7 greater than budgeted and projecting a £0.323m overspend offset with internal foster placements currently 22 less than budgeted, projection assumes an additional 8 placements to the end of the year, resulting in a £0.429m underspend. This reflects the budget investment made into internal placements and disinvestment in out with authority placements, the variance is due to timing in recruiting internal foster care and young adults moving on from out with authority placements.
Adoption fees and orders are projecting an underspend of £0.156m, this is taking account of backlog in orders being processed this year. Further underspend of £0.116m within carers in the community the budget can afford 18 placements currently there are only 5.
- 4.2.2 **Staff Travel and Office Supplies and Services** – projected underspend of £0.080m mainly due to staff working from home and meetings with families carried out virtually

where possible. This underspend is in after approved savings for 2021-22 of £0.030m have been achieved.

- 4.2.3 Children with Disabilities care packages** – projected underspend of £0.050m due to less than expected spend on transport costs, day care and college supports due to pandemic restrictions. At present there are 59 placements, of these 31 will be transitioning to Adult services over the next 2 years.

The above underspends have been offset with overspends in the following:-

- 4.2.4 Health Visiting** – projected overspend of £0.042m, due to payroll turnover target not anticipated to be achieved.
- 4.2.5 SDS Options 1 and 2** - projected overspend of £0.083m due to 11 new packages approved since the start of the year.

4.3 Mental Health Services – projected overspend of £0.151m

Against a full year budget of £29.901m, there is a projected overspend of £0.151m (0.5%). The main reasons for the overall underspend are:-

- 4.3.1 Learning Disabilities Residential Care including respite** - projected overspend of £0.484m, due to three new permanent admissions of service users who previously had no community packages.

The above overspends are offset with underspends in the following services:

- 4.3.2 Mental Health residential care** – projected underspend of £0.99m based on current spend profile.
- 4.3.3 Learning Disabilities Day care** – projected underspend of £0.96m, service to be reviewed.
- 4.3.4 Health Learning Disability Team** – projected underspend of £0.049m based on the current staffing establishment and level of spend continuing to end of year. This underspend is reflective of prior year's underspend.
- 4.3.5 Community Mental Health Team** – projected underspend of £0.054m mainly due to slippage in recruitment from investment in new posts approved as part of budget 21-22.

4.4 Support Services projected underspend of £0.188m

- 4.4.1** Within the Council there is a projected overspend of £0.100m due to less than expected income from adults non-residential charging.
- 4.4.2** Within Health there is an underspend of £0.288m, of which £0.136m relates to staff vacancies in business admin and the balance due to less spend on supplies.

4.5 Hosted Services projected overspend of £0.022m

- 4.5.1 The Contingence Team have a projected overspend of £0.042m due to an increase in purchase of supplies and 0.5WTE additional to establishment in team to meet with demand. A review of this service will be undertaken during the year to understand increase in demand and assess how to mitigate the financial pressure with new ways of working.
- 4.5.2 Family nurse partnership are projecting an underspend of £0.020m, this was due to slippage in filling the school student nurse posts with the additional funding provided by Scottish Government.

4.6 Covid Expenditure

- 4.6.1 The partnership continues to respond to the covid pandemic following Scottish Government guidelines and legislation. Regular finance returns are submitted to the Scottish Government detailing the financial implications in responding to the pandemic.
- 4.6.2 The latest projected spend is £4.935m based on quarter 1 Local Mobilisation Plan (LMP) submitted on the 30th of July. This projection is based on the current principles in place for provider sustainability and on assumptions based at time of submission, these may change over time.
- 4.6.3 The assumption at present is that all costs incurred in responding to Covid will be met by the Scottish Government. This has not been confirmed in writing as yet, therefore still a potential risk should funding not be forthcoming. The Scottish Government will be meeting with HSCP's over the next few weeks to discuss the latest submission in more detail. Allocation letters are expected in September based on any funding due less covid reserves drawn down to meet this years' expenditure.
- 4.6.4 The IJB has £3.873m earmarked reserves for Covid expenditure this year, based on the current projected costs of £4.935m, this leaves a balance of £1.062m still to be funded.

Description of Expenditure	Estimated Covid Spend 2021-22 (£'000)		
	NHS	SAC	Total
Additional Community Hospital Bed Capacity	545	0	545
Additional Infection Prevention and Control Costs	17	0	17
Additional Staff Costs	364	440	804
Additional PPE	0	952	952
Additional Capacity in Community	0	500	500
Social Care Provider Sustainability Payments	0	1,780	1,780
Social Care Support Fund Claims	0	132	132
Remobilisation - Adult Social Care	0	204	204
TOTAL PER PARTNER	926	4,009	4,935

- 4.6.5 The costs include 12 additional community hospital beds at Biggart Hospital to relieve pressure on acute services and enable capacity at Ayr Hospital to be available. As

mentioned earlier plans are in place to review the Biggart model and this will be dependent on the ongoing covid recovery and response.

- 4.6.6 Staffing costs include additional staff to support the ongoing covid response and recovery in meeting demand and backlogs.
- 4.6.7 Continued costs for sourcing PPE are expected to be recurring in nature, this has been highlighted to the Scottish Government. A PPE steering group has been set up to look at the ongoing supply of PPE with new arrangements to be decided for next financial year. The current arrangements in place under the approved Memorandum Of Understanding are that we procure our own, with National Services Scotland providing a top up at no charge, this additional top of PPE is distributed by the HSCP's PPE hub to our private providers and personal assistants to ensure they have an adequate supply at all times.
- 4.6.8 Provider sustainability payments are approved by the Scottish Government and are in place until the 30th of September to ensure financial sustainability within the social care sector. COSLA and Scottish Government review the principles of sustainability payments and new guidance is expected prior to the end of September. Any changes that affect the financial projections will be submitted in the next LMP Qtr2 return.

4.7 **Lead Partnerships projected underspend of £0.327m**

- 4.7.1 The table below is the latest share of Lead Partnerships projected outturn based on NRAC shares agreed through the Ayrshire Finance Leads group.

Host IJB	Underspend/ (Overspend) Hosted Services 21/22 £'000	East Ayrshire NRAC Share £'000	North Ayrshire NRAC Share £'000	South Ayrshire NRAC Share £'000	NRAC Basis
East Ayrshire	1,077	377	388	312	Prescribing - East 35%, North 36%, South 29%
North Ayrshire	0	0	0	0	Mental Health - East 32.8%, North 36.6%, South 30.6%
South Ayrshire	(22)	(7)	(8)	(7)	Community - East 32.7%, North 36.7%, South 30.6%
TOTAL	1,055	370	380	305	

- 4.7.2 **East Ayrshire Health and Social Care Partnership** lead on Primary Care services, the current projected underspend is £1.077m. The main underspends are due to:

- Primary Care and Out of Hours Services are projected to underspend by £0.851m, this includes reduced costs in Dental Services due to reduced service provision with an anticipated increase in staffing costs going forward. There are also reduced projected costs in Ayrshire Urgent Care Services (AUCS) with work being undertaken to cross charge costs related to the Covid-19 pandemic against the Local Mobilisation Plan. The underspend assumes similar level of cross charging from August to December this year.
- The Primary Care Improvement Fund is expected to outturn on budget. The sum of £2.939m has been brought forward from earmarked Reserves and will

be used to take forward priorities to meet agreed outcomes. This sum includes £0.732m of South IJB reserves.

- The Prison and Police Healthcare services are projected to underspend by £0.238m, largely due to staff savings and the medical contracts at both Police and Prison have reduced.

4.7.3 North Ayrshire Health and Social Care Partnership lead on Mental Health Services, and are projecting to be online at the end of the year. Within this position are the following variances:

- A projected overspend in Adult Inpatients of £0.344m, mainly due to staff in re-deployment (£0.326m) following the closure of Lochranza ward. There is also reduced bed sale income of £0.130m but this is included in the latest Local Mobilisation Plan and will be covered by Covid-19 funding.
- UNPACS is projected to overspend by £0.863m based on current placements, which have increased. These placements are for individuals with very specific needs that require a higher level of security and/or care from a staff group with a particular skill set/competence. This can necessitate an unplanned Activities (UNPACs) placement with a specialist provider which can be out-of-area. Applications to approve a placement are made to the Associate Medical Director for Mental Health who needs to be satisfied that the placement is appropriate and unavoidable prior to this being agreed.
- A projected underspend in mental health pharmacy of £0.160m due to continued lower substitute prescribing costs.
- Learning Disability services projected to overspend by £0.324m. This is mainly due to high usage of supplementary staffing, cross-charging for a LD patient and redeployment staffing costs. Supplementary staffing costs relate to backfill for sickness, increase and sustained enhanced observations and vacancies.
- Daldorch Income – under recovered by £0.107m as we were unable to charge other boards for placements from January 2021 due to the change in the nature of the service.
- The turnover target of £0.400m for vacancy savings is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-recovery of the vacancy savings target of £1.092m. This is informed by the recruitment plans and the confidence in recruitment success and realistic timescales for filling individual vacancies. Main areas contributing to this over achievement are noted below:
 - Adult Community Health services £0.080m
 - Elderly inpatients £0.249m
 - CAMHS £0.373m
 - Mental Health Admin £0.210m
 - Psychiatry £0.400m
 - Psychology £0.180m

4.7.4 South Ayrshire Health and Social Care Partnership lead on the community equipment store, family nurse partnership and the continence team. Included in the

partnership managed budget is an overspend of £0.022m. Our share of this is £0.007m with the balance £0.015m received from the other Partnerships, reflected in the Recharges to other Partnerships line in the IJB financial report on Appendix A.

4.8 Acute Hospitals

- 4.8.1 The 2021-22 annual budget for Acute Services is £370m, which includes areas covered in the set aside budget. The current overspend at period 3 is £0.4m, this is a result of savings not expected to be achieved and overspends due to agency nursing.
- 4.8.2 The “Set Aside Budget” as it is referred to in the Integration Scheme, represents the direct cost of six specialities and is focussed on unscheduled activity. The six areas of are Accident and Emergency, General Medicine, Geriatric Medicine, Respiratory Medicine, Rehabilitation Medicine and certain GP non-elective activity. The Integration Scheme makes provision for the Set Aside budget to be managed in year by the Health Board with any recurring over and underspends being considered as part of the annual budget setting process.
- 4.8.3 The set aside allocation within the 2021-22 budget was an indicative allocation of 2020-21 budget of £27.892m increased by 1.5% uplift to £28.311m. This indicative allocation is used for the purposes of this financial monitoring report.
- 4.8.4 Work was undertaken last year to establish a system to calculate the baseline of resources for each partnership based on actual activity. The activity from 2019-20 is used for this purpose as it is the last full year available dataset reflecting actual activity and removes fluctuations experienced in 2020-21 as a result of the covid pandemic. This information will be reviewed on a quarterly basis as part of the Pan Ayrshire fair share pilot project and the use of directions to ensure that the delegated set aside budgets can be fully implemented from 2022-23.
- 4.8.5 The table below highlights South Ayrshire’s use of resources was above the NRAC “fair share” by £2.666m based on the updated information for 2019-20.

All Ayrshire IJB	2019/20 NRAC Share %	2019/20 NRAC Share £	2019/20 Spend £	2019/20 Variance £
East	32.40%	25,900,131	22,639,158	3,260,973
North	36.80%	29,428,672	30,024,073	(595,401)
South	30.80%	24,580,279	27,245,851	(2,665,572)
Total	100%	79,909,082	79,909,082	0

4.9 Budget Movements

- 4.9.1 The budget was approved on the 24th of March 21, appendix C highlights the movement in the overall budget position from initial approval. Section 8.2.5 of the Integration Scheme states that “*Either party may increase its in year payment to the Integration Board. Neither Party may reduce the payment in-year to the Integration Board nor Services managed on a Lead Partnership basis without the express consent of the Integration Board*”.

4.9.2 Explanation on main budget movements:

1. Budget transfer of £0.492m from Council to NHS as approved in Budget 2021-22.
2. Justice Services grant income received from Scottish Government £2.117m.
3. Earmarked Funds brought forward into 2021-22 budget £5.001m
4. Prescribing and GMS allocations £3.448m
5. Podiatry budget allocated to SAHSCP £0.664m
6. Included in the budget is balance of covid costs to be met from Scottish Government - £1.062m.

4.10 IJB Reserves Balance

- 4.10.1 In the IJB annual accounts for 2020-21 reserves balance of £10.206m were approved, this included £6.355m earmarked for specific purposes as noted in the table below. A balance of £3.851m was available to fund change activity and provide for any financial uncertainties. The IJB approved various investments on the 23rd of June to support the partnership's strategic priorities over the next couple of years. There is an uncommitted balance of £3.020m remaining.
- 4.10.2 Investment of £0.143m is proposed for four new Occupational Therapy posts to provide capacity within Multi-Disciplinary Teams (MDT) based at GP practices to support people at early, intermediate and advanced stages of frailty. South Ayrshire has a significant elderly population and high levels of dementia and frailty. Additional capacity will be targeted at early intervention and more self-management with patient led support through information, advice and signposting. This approach will slow the progress of frailty and reduce crisis intervention, providing the right care at the right time in the right place.
- 4.10.3 This investment was approved by the IJB Chair at the Budget Working Group on 18th of August. The Board are requested to homologate this decision.
- 4.10.4 A recent detailed analysis of the Allied Health Professional (AHP) workload, workforce and service risk has highlighted the need for investment into the workforce to meet patient outcomes. At present there are high numbers of people waiting for AHP input and lengthy waiting times for service. The increase in workforce will provide capacity to meet the needs of people in the community and in hospital with a focus on rehabilitation to reduce emergency admissions and delayed discharges. Approval is requested to use £200k of reserves to increase AHP workforce. The AHP management team are working on detailed proposals for the utilisation of this funding to focus on areas of highest impact. This detailed plan will be shared with the IJB as soon as possible.

IJB RESERVES POSITION			
Description	Earmarked Funds	General Fund	Balance at 31 March 2022
	£000's	£000's	£000's
Total Opening Balance 1st April 2021	6,355	3,851	10,206
Approved Earmarked:-			
ADP	42		
PCIF	732		
Action 15	204		
Covid- 19 Remobilisation	3,873		
Covid-19 C&F MH and Wellbeing	200		
Community Living Fund	410		
Training SVG	127		
Staffing (CM2000 and Carefirst projects)	129		
Care at Home Mobile Attendants	56		
Alcohol and Drugs Partnership	75		
Adoption Orders Delayed	200		
Fostering - Advertising for Carers	10		
Whole System Whole Family Staffing	57		
Addictions Team	12		
SDS Staffing - RAS development	20		
ERT Admin temp resource	24		
School Student Nurse Funding	184		
Approved IJB 23rd June 2021:-			
Learning Disability Lead Practitioner		121	
Learning Disability Champions Board Officer		47	
Public Protection Policy Officer		121	
Health Visiting investment in I-Phone		22	
Young Carers Officer		50	
Wallacetown investment		10	
Adult Social Work Review		150	
Commissioning team resource		40	
District Nursing Workforce review		100	
ADP Development Officer Post		70	
Developing community capacity		100	
Total Earmarked/Committed	6,355	831	7,186
Uncommitted Reserves Balance	0	3,020	3,020

4.11 Virements for Approval

4.11.1 In year budget virements are made to transfer budgets either to another service or budget holder following organisational change or to tidy up budgets to reflect actual spend patterns. Approval is requested for the following virements:-

4.11.2 Kyle Day Service employee budget vire £0.237m to Learning Disabilities Community Care packages to reflect the cost of the care packages now provided by Hansel for previous service users of Kyle.

4.12 Savings Targets

4.12.1 Savings targets of £3.393m were approved in the 2021-22 budget and expected to be achieved this financial year to date. Appendix D details savings approved and progress made this year along with £0.567m outstanding efficiencies from prior year that required to be actioned this year.

4.12.2 To date £2.798m (71%) of total approved efficiencies have been achieved. Good progress in savings plans have been made along with work undertaken last year with full benefits realised in 2021-22 within outwith authority placements, savings in mileage from changes to working model and move to virtual meetings. Savings in supplies and services due to implementation of CM2000, carefirst and working from home. Efficiencies within care at home are anticipated following successful reablement intervention reducing the demand on mainstream care at home, analysis undertaken has shown 49% of service users who receive reablement are independent and do not require mainstream care at home services. The savings within the care home budget were approved last year based on prior investment not being fully needed, there has been a recent change in demand for care home placements, this will be addressed in the budget for 2022-23.

4.12.3 The table below, summarises the savings by BRAG status, defined as B – Saving is complete, R – Not on Track requires action, A – Minor issues mitigation required, G – savings on track for completion.

BRAG Status	Total Approved Efficiencies	Achieved 21-22	Projected to be achieved	Balance Remaining
B	1.788	1.788	0.000	0.000
G	2.056	1.010	1.046	0.000
A	0.000	0.000	0.000	0.000
R	0.116	0.000	0.000	0.116
Total	3.960	2.798	1.046	0.116

4.12.4 The only saving within the red status requiring action is the review and implementation of a revised charging policy outstanding from prior year. Due to the pandemic this work was paused in 2020-21, as consultation process could not have been facilitated with ease. However, the Independent Review of Adult Social Care was published in February 2021 and includes recommendations to remove charging for non-residential social care support. Until we are clear on the recommendations to be taken forward this work will continue to be deferred.

4.13 Financial Risks

4.13.1 The financial risks within the IJB's delivery of health and social care services over the next financial year are:

- Cost of recovery and renewal from the pandemic, as services start to reopen and redesign providers costs may not correlate to the budget availability;
- The levels of non-recurring funding for specific policies are reducing the level of flexibility in managing the finances locally and directing to areas of specific need;

- Ability to financially plan in medium to longer term is hindered by the levels of non-recurring funding and the financial settlement from Scottish Government on an annual basis;
- Implementation of recommendations from the Independent Adult Care Review specifically the removal of non-residential charging if not fully funded will be a risk to financial sustainability;
- Uncertainty in levels of demand as we move out of the pandemic;
- Implementation of fair shares for the Set Aside budget, South Ayrshire are using more than their current NRAC share.

4.13.2 The above risks will be continued to be monitored during the year through continued budget monitoring, robust savings plans and transformation activities. The IJB is in a position this year that reserves are available to help mitigate any financial challenges that arise, however there is a balance that needs to be achieved in utilising reserves to support transformation and to assist in longer term financial sustainability.

5 STRATEGIC CONTEXT

5.1 The IJB is expected to operate within the resources available. This report contributes to the IJB Strategic Objective to “operate sound strategic and operational management systems and processes.”

6 RESOURCE IMPLICATIONS

6.1 Financial Implications

6.1.1 The financial implications for the IJB Integrated Budget are outlined within the report.

6.2 Human Resource Implications

6.2.1 There are no human resource implications arising from this report.

6.3 Legal Implications

6.3.1 There are no legal implications arising from this report.

7 CONSULTATION AND PARTNERSHIP WORKING

7.1 This report has been prepared in conjunction with colleagues from South Ayrshire Council and NHS Ayrshire and Arran.

8 RISK ASSESSMENT

8.1 The report sets out the financial risks.

8.2 The IJB Risk Management Strategy categorises the level of financial risk as high.

9 EQUALITIES IMPLICATIONS

9.1 There are no immediate equality implications arising from the report.

10 SUSTAINABILITY IMPLICATIONS

- 10.1 There are no environmental sustainability issues arising from the approval of this report by the IJB.

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BACKGROUND PAPERS

APPENIDX A

South Ayrshire Health & Social Care Partnership			
Financial Report as at 31st July 2021			
Table 1	2021/22		
	Integrated		
	Budget	Actual Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000
Older People	45,022	45,385	(363)
Physical Disabilities	3,932	4,261	(329)
Biggart Hospital	4,962	5,126	(164)
Girvan Hospital	1,418	1,413	5
Community Nursing	2,964	3,048	(84)
Intermediate Care and Rehabilitation	1,622	1,399	223
AHPs	6,444	6,336	108
Total Community Care & Health	66,364	66,968	(604)
C&F Social Work Services	21,867	21,474	393
Criminal Justice	(4)	(22)	18
Health Visiting	2,644	2,686	(42)
Total Children and Justice Services	24,507	24,138	369
Learning Disabilities	20,970	21,201	(231)
Mental Health Community Teams	6,458	6,358	100
Addictions	2,621	2,641	(20)
Total Mental Health Services	30,049	30,200	(151)
Directorate	6,014	5,726	288
Other Services	1,431	1,531	(100)
Payroll management target	(1,139)	(1,139)	0
Total Support Services	6,306	6,118	188
Integrated Care Fund/ Delayed Discharge	559	550	9
Scheme of Assistance	793	793	0
Inter Agency Payments	0	0	0
Prescribing	24,397	24,397	0
General Medical Services	18,881	18,816	65
Total Primary Care	43,278	43,213	65
Community Store	849	849	0
TEC	3	3	0
Family Nurse Partnership	1,295	1,275	20
Continence Team	441	483	(42)
Total Hosted Services	2,588	2,610	(22)
Debt Repayment	1,092	1,092	0
COVID Expenditure	4,935	4,935	0
PARTNERSHIP TOTAL	180,471	180,617	(146)
Recharges from other Partnerships	43,757	43,445	312
Recharges to other Partnerships	(1,797)	(1,812)	15
Acute Hospitals	28,311	28,311	0
IJB Core Budget Total	250,742	250,561	181

APPENDIX B

Table 1	2021/22			2021/22			2021/22		
	Council			NHS			Integrated		
	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Actual Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Older People	45,022	45,385	(363)	0	0	0	45,022	45,385	(363)
Physical Disabilities	3,932	4,261	(329)	0	0	0	3,932	4,261	(329)
Biggart Hospital	0	0	0	4,962	5,126	(164)	4,962	5,126	(164)
Girvan Hospital	0	0	0	1,418	1,413	5	1,418	1,413	5
Community Nursing	0	0	0	2,964	3,048	(84)	2,964	3,048	(84)
Intermediate Care and Rehabilitation	0	0	0	1,622	1,399	223	1,622	1,399	223
AHPs	0	0	0	6,444	6,336	108	6,444	6,336	108
Total Community Care & Health	48,954	49,646	(692)	17,410	17,322	88	66,364	66,968	(604)
C&F Social Work Services	21,867	21,474	393	0	0	0	21,867	21,474	393
Criminal Justice	(4)	(22)	18	0	0	0	(4)	(22)	18
Health Visiting	0	0	0	2,644	2,686	(42)	2,644	2,686	(42)
Total Children and Justice Services	21,863	21,452	411	2,644	2,686	(42)	24,507	24,138	369
Learning Disabilities	20,504	20,784	(280)	466	417	49	20,970	21,201	(231)
Mental Health Community Teams	3,700	3,654	46	2,758	2,704	54	6,458	6,358	100
Addictions	1,414	1,414	0	1,059	1,079	(20)	2,473	2,493	(20)
Total Mental Health Services	25,618	25,852	(234)	4283	4200	83	29,901	30,052	(151)
Directorate	3,104	3,104	0	3,058	2,770	288	6,162	5,874	288
Other Services	1,431	1,531	(100)	0	0	0	1,431	1,531	(100)
Payroll management target	(1,139)	(1,139)	0	0	0	0	(1,139)	(1,139)	0
Total Support Services	3,396	3,496	(100)	3,058	2,770	288	6,454	6,266	188
Integrated Care Fund/ Delayed Discharge	243	243	0	316	307	9	559	550	9
Scheme of Assistance	793	793	0	0	0	0	793	793	0
Inter Agency Payments	(22,484)	(22,484)	0	22,484	22,484	0	0	0	0
Prescribing	0	0	0	24,397	24,397	0	24,397	24,397	0
General Medical Services	0	0	0	18,881	18,816	65	18,881	18,816	65
Total Primary Care	0	0	0	43,278	43,213	65	43,278	43,213	65
Community Store	0	0	0	849	849	0	849	849	0
TEC	0	0	0	3	3	0	3	3	0
Family Nurse Partnership	0	0	0	1,295	1,275	20	1,295	1,275	20
Continence Team	0	0	0	441	483	(42)	441	483	(42)
Total Hosted Services	0	0	0	2,588	2,610	(22)	2,588	2,610	(22)
Debt Repayment	1,092	1,092	0	0	0	0	1,092	1,092	0
COVID Expenditure	4,009	4,009	0	926	926	0	4,935	4,935	0
PARTNERSHIP TOTAL	83,484	84,099	(615)	96,987	96,518	469	180,471	180,617	(146)
Recharges from other Partnerships				43,757	43,445	312	43,757	43,445	312
Recharges to other Partnerships				(1,797)	(1,812)	15	(1,797)	(1,812)	15
Acute Hospitals				28,311	28,311	0	28,311	28,311	0
IJB Core Budget Total	83,484	84,099	(615)	167,258	166,462	796	250,742	250,561	181

APPENDIX C PARTNERHSIP BUDGET MOVEMENTS

<u>Council</u>	Permanent or Temporary	£'000
Approved Budget		79,705
Transfer to NHS interagency		492
Scheme of Assistance	T	4
CJ Grant income	T	(2,117)
Earmarked Funds B/fwd	T	1,163
Earmarked Covid B Fw/d	T	3,838
Meditation Co-ordinator Post Funding	T	30
Covid Costs Balance	T	369
Budget as at Period 4		83,484
<u>NHS</u>	Permanent or Temporary	£'000
Approved Budget		92,154
Non-Recurring Funding 20/21 Adjustment	T	(708)
20/21 Veterans First Correction	P	(5)
20/21 District Nursing Allocation	P	(10)
GMS	T	2,329
Prescribing	T	1,119
Community Equipment Store (DEL Monies)	T	350
District Nursing Allocation	P	87
Family Nurse Partnership (Uplift)	P	123
Advanced Physio GM Post to Nursing Director	T	(12)
Public Health Funding	T	(23)
Respiratory Rapid Response	P	(63)
Covid Costs	T	926
Covid Rehab AHP's	T	56
Podiatry Re-Align from East HSCP	P	664
Budget as at Period 4		96,987

APPENDIX D SAVINGS SCHEDULE

				£	£	£	£	
Saving Title	Partner	Approved	BRAG Status	Efficiencies 21-22	Achieved 21-22	Further achievement projected	Balance remaining	Comments
LD Day Services	SAC	PY	G	(55,900)	(55,900)	0	0	Prior Year Saving Ongoing - met on temp basis this year
Day care charging	SAC	PY	R	(116,000)	0	0	(116,000)	Not implemented - on hold awaiting the outcome of the Independent Review of Adult Social Care recommendations
Review of Adult Care Packages	SAC	PY	B	(324,000)	(324,000)	0	0	Achieved through review of packages
Review of Voluntary Organisations Budgets	SAC	PY	G	(71,500)	0	(71,500)	0	Review to be undertaken
Prior Year Efficiencies				(567,400)	(379,900)	(71,500)	(116,000)	
Reduce OWA Placements	SAC	2021-22	B	(70,000)	(70,000)	0	0	Saving has been achieved in full this year
Review of commissioned children and families services	SAC	2021-22	G	(50,000)	0	(50,000)	0	New commissioning officer in post to assist in review and development of services
Cunningham Place Children's House Development	SAC	2021-22	G	(95,000)	0	(95,000)	0	Due to Covid works on the house have been delayed, savings anticipated to be made through reduction in one residential placement.
Intensive Family Support Reduce OWA placements	SAC	2021-22	B	(400,000)	(400,000)	0	0	Saving achieved last year through reduction in placements, full year effect realised this year.
Care at Home Reablement Efficiencies through reduction in demand	SAC	2021-22	G	(400,000)		(400,000)	0	Reablement Team expected to be at full capacity in September. Analysis has highlighted successful reablement has reduced mainstream demand
Reduction in Care Home Placements	SAC	2021-22	G	(777,000)	(777,000)		0	Budget removed for 21-22
Review of Adult Care Packages	SAC	2021-22	G	(406,641)	(47,000)	(359,641)	0	In progress ongoing work in team to increase use of technology based services and commission responder services to reduce sleepovers where possible
Transform Services	SAC	2021-22	G	(200,000)	(130,000)	(70,000)	0	Ongoing commissioning work with providers reviewing services pre-covid, savings achieved from private day care provision
Direct Payments - review SDS support	SAC	2021-22	B	(200,000)	(200,000)		0	Based on current projection, target has been achieved for this financial year
Mileage and Transport Review	SAC	2021-22	B	(50,000)	(50,000)		0	Based on current projection, target has been achieved for this financial year
Supplies and Services Review	SAC	2021-22	B	(180,000)	(180,000)		0	Based on current projection, target has been achieved for this financial year
Training Budget reduce for one off funding in 19/20 Budget	SAC	2021-22	B	(164,000)	(164,000)		0	Budget removed for 21-22
Staff Turnover SAC	SAC	2021-22	B	(200,000)	(200,000)	0	0	Based on current projection, target has been achieved for this financial year
Staff Turnover NHS	SAC	2021-22	B	(200,000)	(200,000)	0	0	Based on current projection, target has been achieved for this financial year
Approved 2021-22 Efficiencies				(3,392,641)	(2,418,000)	(974,641)	0	

APPENDIX E FINANCIAL PERFORMANCE AND ACTIVITY

