

## South Ayrshire Health and Social Care Partnership

### Strategic Plan Consultation Document

#### 1. PURPOSE OF REPORT

- 1.1. This report presents the SAHSCP Strategic Planning Advisory Group (SPAG) with a final draft of the revised HSCP's Strategic Plan for public consultation. The IJB agreed in December 2020 to remit approval of this document to the SPAG.

#### 2. RECOMMENDATION

- 2.1. **It is recommended that the Strategic Planning Advisory Group:**
- i. **Consider the draft content attached at Appendix 1;**
  - ii. **In particular, provide a steer to officers on the notion of a 'Deal' proposed within the document and the proposed consultation questions; and,**
  - iii. **Approve the consultation document at Appendix 1 with any appropriate amendments agreed at the meeting.**

#### 3. BACKGROUND INFORMATION

- 3.1 The Public Bodies (Joint Working) (Scotland) Act 2014 requires each Integration Authority to produce a strategic commissioning plan (Strategic Plan), to be reviewed after three years. South Ayrshire HSCP's Strategic Plan is due for renewal by 1 April 2021 and the Scottish Government have confirmed that these timescales remain in place despite the disruption of COVID-19.
- 3.2 As an original 'pathfinder' authority – along with East and North Ayrshire HSCPs – South Ayrshire are required to publish a revised Strategic Plan one year ahead of most HSCPs who are working to a date of April 2022.
- 3.3 The pandemic has created several barriers to the drafting process, not least our ability to engage as thoroughly as we would have liked as a result of social distancing measures and the general focus of attention on the COVID-19 response. With this in mind, it has been agreed previously by the IJB that the Strategic Plan – while having high-level ten-year outlook and requiring statutory refresh after three years – will be underpinned by a shorter operational plan of 12-18 months (a 'bridging plan'). This will be based on COVID-19 learning and recovery and will allow for revised operational plans to fully incorporate the ambitions of the Strategic Plan and further policy developments we anticipate in 2021 (e.g. the output of and response to the Independent Review of Adult Social Care).

- 3.4 The IJB considered a working draft on 16<sup>th</sup> December and agreed to remit approval of the consultation document to the Strategic Planning Group on 26<sup>th</sup> January 2021.

#### 4. REPORT

##### **Progress and engagement to date**

- 4.1 Progress on the development of the plan so far includes the refresh of the **strategic needs assessment** (attached within the document) and development of detailed **locality profiles** to form an in-depth needs assessment for the HSCP and its localities. The Planning and Performance Team have surveyed all existing and relevant national and local strategies and have had engagement with colleagues in other HSCPs working to similar timescales.
- 4.2 The Planning and Performance Team have also had **internal meetings** with all service leads to determine the priorities for their service areas over the short, medium and long-term as well as meeting Senior Managers from the Council to ensure the strategic plan aligns with and complements the Council Plan and the Local Outcomes Improvement Plan. Sessions have also been held with the Senior Management Team, the Directorate Management Team, Councillors and the revised Strategic Planning Advisory Group. The Team have been liaising and taking advice on the process from Scottish Government colleagues and Healthcare Improvement Scotland.
- 4.3 We have also attended all **Locality Planning Groups** to ensure they are engaged and have their views reflected at an early stage and acknowledge that further work is in order to ensure localities are involved in the process.
- 4.4 The focus of our **external and community engagement** was around an online survey of the public, partner organisations and children and young people across South Ayrshire which closed on 6<sup>th</sup> November. These surveys were complemented by telephone interviews undertaken by Voluntary Action South Ayrshire (VASA) with a number of South Ayrshire citizens on their database. The findings have been written up into a separate report.
- 4.5 Engagement with the third sector and community organisations has formed an important part of the engagement exercise. VASA hosted two forums with 65 participants from third sector and community organisations focusing on the experiences the organisations had with the Partnership and priorities for the strategic plan. The sessions provided valuable feedback and will inform the direction of the strategic plan.
- 4.6 Consultation with the broader staff group is now a priority and a survey has been issued to all HSCP staff, to be complemented by ongoing meetings with staff side (SA Area Partnership Forum) and at team/service level.

## Draft content

4.7 Officers have now produced a working draft Strategic Plan for consultation at Appendix 1. This Draft Plan builds on the following inputs:

- National and local policy
- Engagement undertaken to date with staff, management, partner agencies and our communities
- The Strategic Needs Assessment (and locality profiles) developed with input from Public Health Scotland
- Professional input

4.8 Following agreement by the IJB, this report presents a final draft consultation document for approval by the SPAG.

4.9 The draft Plan seeks to set out a level of ambition for the HSCP that brings together the contribution all of our services and partners can make to the physical and mental wellbeing of the people of South Ayrshire. It has a focus on prevention, place and wellbeing and looks to reflect progressive thinking around public service commissioning and service planning set out in, for example, the Christie Commission and Hillary Cottam's [Radical Help](#), as well as building on national and local policy commitments. IJB members are invited to provide comment on the content and direction of travel so far with particular reference to the proposed strategic objectives:

- We focus on prevention and tackling inequality
- We nurture and are part of communities that care for each other
- We work together to give you the right care in the right place
- We help to build communities where people feel safe
- We are an ambitious and effective Partnership
- We are transparent and listen to you
- We make a positive impact beyond the services we deliver

4.10 The SPAG are asked – at the meeting on 26<sup>th</sup> January – to provide comment on the draft document attached at Appendix 1, providing a steer on the objectives and activity within the report and any perceived gaps, noting that the document seeks to represent the HSCP's 'whole system' impact.

4.11 In particular, officers are seeking a steer from the SPAG on the notion of a '**Deal**' set out on page 26 of the strategy. This is based on the idea that, if we are to truly shift to a focus on prevention and enablement, we need to work with the community to achieve our objectives – together. This will require a new relationship between the HSCP and the community along the following lines.

4.12 We hope a new deal between the HSCP and the community can allow us to harness, empower and build on the resilience, spirit and mutual support our communities have displayed throughout the pandemic. A summary of the proposed foundations of the **deal** is set out below:

OUR PART	YOUR PART
<b>Support families to ensure their children have the best start in life.</b>	Help protect children and the vulnerable
<b>Provide services around you and your family.</b>	Take time to be supportive parents or carers.
<b>Help communities to connect and care for each other.</b>	Get involved in your local community.
<b>Ensure people have the information they need to support their health and wellbeing.</b>	Be informed about how best to address and manage your health and wellbeing.
<b>Listen to you and support you to take control of your own care.</b>	Make your own choices and have control over the support you need.
<b>Support people to age well by keeping them healthy and in their home for as long as possible.</b>	Support older relatives, friends and neighbours to be independent for as long as possible.
<b>Give you information on how you can keep active and well.</b>	Keep active at whatever stage of your life
<b>Be open, honest and friendly.</b>	Have your say and tell us if we get it right and wrong.

4.13 We will also work with the third and independent sector and community organisations to include them in this new relationship.

4.14 This idea (inspired by the [Wigan Deal](#)) has been a theme of our engagement and has been discussed by the HSCP management team and IJB. Our vision is to set out a new relationship between the HSCP and the community, but maintaining the fundamental notion that we exist to provide a public service.

4.15 Officers would also welcome views from the SPAG on the proposed consultation questions which attempt to find a balance of 'open' and 'closed' questions. **Questions attached at Appendix 2.**

4.16 Officers are particularly aware of the need for the final Strategic Plan to consider greater detail in relation to locality planning. The draft Plan includes links detailed Locality Profiles and further consultation will take place with Locality Planning Groups in order to inform a final Strategic Plan that outlines more detail in relation to the HSCP's approach to locality planning.

### **Proposed next steps**

4.17 Following the incorporation of final comments from the Strategic Planning Advisory Group, the Planning and Performance Team will launch formal consultation on the document with a closing date of Sunday 28th February. During this period 'formal' consultation will also take place with the NHS and South Ayrshire Council as per the legislation, over and above ongoing liaison



with officers within the NHS and council. A final draft will then be presented for approval to the IJB on 24th March.

**January 2021**