

<b>Meeting of South Ayrshire Health and Social Care Partnership</b>	<b>Performance and Audit Committee</b>	
<b>Held on</b>	<b>5<sup>th</sup> March 2021</b>	
<b>Agenda Item:</b>	<b>8</b>	
<b>Title:</b>	<b>HSCP Strategic Plan 2018-21 Implementation Plan</b>	
<b>Summary:</b>		
<p>The purpose of this report is to present to the Performance and Audit Committee with an update on the implementation of the HSCP Strategic Plan 2018-21.</p>		
<b>Author:</b>	<b>John Wood, Senior Manager</b>	
<b>Recommendations:</b>		
<p>It is recommended that the Performance and Audit Committee</p> <p>i. <b>Notes the content of the report and the detailed update at <a href="#">Appendix 1</a>.</b></p>		
<b>Route to meeting:</b>		
<p>The final regular report to Performance and Audit Committee on the implementation of the 2018-21 HSCP Strategic Plan.</p>		
<b>Directions:</b>		<b>Implications:</b>
1. No Directions Required	x	Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran	<input type="checkbox"/>	HR <input type="checkbox"/>
3. Directions to South Ayrshire Council	<input type="checkbox"/>	Legal <input type="checkbox"/>
4. Directions to both SAC & NHS	<input type="checkbox"/>	Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input type="checkbox"/>
		ICT <input type="checkbox"/>

## HSCP Strategic Plan 2018-21 Implementation Plan

### 1. PURPOSE OF REPORT

- 1.1. The purpose of this report is to present to the Performance and Audit Committee with an update on the implementation of the HSCP Strategic Plan 2018-21.

### 2. RECOMMENDATION

#### **2.1 It is recommended that the Performance and Audit Committee:**

- i. **Notes the content of the report and the detailed update at [Appendix 1](#).**

### 3. BACKGROUND INFORMATION

- 3.1 The IJB Strategic Plan 2018-2021 approved by the Integration Joint Board at its meeting on 27th June 2018, contained an Implementation Plan designed to take forward the Partnership's agenda as defined through its Strategic Objectives, which in turn have been framed to deliver national and local outcomes. This is the final update on progress against the Implementation Plan.
- 3.2 The report and attached update produced through the Pentana Performance Management System (Appendix 1), provides further updates on each extant action item contained within the Implementation Plan for 2018-21 as at 22nd February 2019.

### 4. Report

- 4.1. It is proposed that the Performance and Audit Committee considers the progress made against the agenda set out in the Strategic Plan. The Committee will wish to note the impact of COVID-19 on the past year's delivery activity and note that the HSCP is in the process of drafting a revised Strategic Plan to be published in April 2021. The full Annual Performance Report on the existing Strategic Plan was previously noted by the Committee and is publicly available here.
- 4.2. This report charts progress against the HSCP's Strategic Plan under each of the Plan's strategic objectives:
- **Protect vulnerable children and adults from harm**
  - **Work to provide the best start in life for children in South Ayrshire**
  - **Improve outcomes for children who are looked after in South Ayrshire**
  - **Reduce health inequalities**

- **Shift the balance of care from acute hospital settings to community settings**
- **Support people to exercise choice and control in the achievement of their personal outcomes**
- **Manage resources effectively, making best use of our integrated capacity**
- **Give all our stakeholders a voice.**

4.3. The narrative below and the Pentana extract report highlight areas that remain incomplete, have been completed since the last update to the Committee or areas of concern.

#### **Protect vulnerable children and adults from harm**

4.4. High Risk Pregnancy Protocol has been implemented across South Ayrshire. Following assessment by the Safeguarding midwife, a multiagency forum ensures a proportionate level of support is provided to families.

4.5. Quarterly performance reports are now presented to each Child Protection Committee with reports being well-received by the CPC. These have been refined to align with and report on the indicators in the National Minimum dataset for Child Protection Committees. Action marked incomplete as officers need to build up more of a rhythm of consistency in producing these reports and to being in greater contribution from external partners.

#### **Work to provide the best start in life for children in South Ayrshire**

4.6. The Universal Health Visiting Pathway has been fully implemented across South Ayrshire. Outcomes are identified through the Child Health Surveillance system and work is in progress with the Planning and Performance team to identify areas for improvement.

4.7. Practice in line with GIRFEC principles continues to be developed on an Ayrshire wide basis in conjunction with the Infant., Children and Young Peoples Transformational Change Programme Board in addition to actions as outlined within the South Ayrshire GIRFEC Workplan.

#### **Improve outcomes for children who are looked after in South Ayrshire**

4.8. In conjunction with the council, we continue to develop the capacity and talents of care experienced young people, and raise awareness of Corporate Parenting through the Champions Board. Champions Board Groups and connections with individual young people continue to encourage young people with care experience to understand their rights to care and the duties that their corporate parents have towards them in order to raise awareness and expectations of corporate parents.

4.9. We have improved outcomes for looked after children with a significant focus on this area. During COVID 19 lockdown the Virtual School HT worked with Health and Social Care weekly to discuss vulnerable young people, including Care Experienced. These conversations ensured that the young people and families were being highlighted and visits arranged to provide appropriate support and guidance. The Virtual School Welfare Officers also provided

ongoing support to Care Experienced families with door to door visits and ensuring that online learning is taking place, providing as much support as possible.

- 4.10. Good progress has been made to implement the recommendations of the CELCIS report on Permanency Planning to improve processes and practice.

### **Reduce health inequalities**

4.11. Tackling inequalities is a driving principle for the HSCP and we target our activity to address the significant inequalities experienced within South Ayrshire. The three implementation activities highlighted in the report are:

- Implement the ADP Alcohol and Drug Strategic Plan 2020-2024..
- Implement the Pan Ayrshire and Arran Sensory Locality Plan.
- Develop a South Ayrshire Older People's Strategy and Implementation Plan and seek IJB approval. Following this, implement strategy and report on progress six monthly to IJB Performance and Audit Committee.

4.12. Tackling inequalities will continue to be priority into the next Strategic Planning period.

### **Shift the balance of care from acute hospital settings to community settings**

4.13. A range of activities contributing to this strategic objective are highlighted in the appendix. The **Dementia Strategy** was successfully agreed and is now into implementation stage. Both **Adult and Young Carers Strategies** are now in place and working towards their implementation plans; delivery continued over the lockdown period and the HSCP and Council target significant strategic activity in support of carers. A HSCP **Digital Strategy** was agreed and published in October 2021 by IJB. HSCP Management have now moved to implementation phase, with delivery of the strategy overseen by the HSCP Digital Programme Board. **Community Led Support** is incorporated into our locality work and will be further developed.

4.14. The lockdown has stalled some areas of activity such as the Develop a Palliative and End of Life Care Strategy and Implementation Plan for South Ayrshire.

### **Support people to exercise choice and control in the achievement of their personal outcomes**

4.15. The Learning Disability Strategy, the Mental Health Strategy and continued work to develop Self Directed Support in South Ayrshire are the three actions drawn out in this report. Progress against some of these actions has been stalled as a result of COVID-19 but the strategic focus remains.

### **Manage resources effectively, making best use of our integrated capacity**

#### **Give all our stakeholders a voice.**

4.16. The HSCP has incorporated the voice of young people into its work within relevant service areas and involved CYP in the consultation on the Strategic

Plan. Our work with the Champions Board and to deliver the Promise has provided opportunity for further inclusion of children and young people and this is an area the HSCP will continue to work on.

- 4.17. Broader engagement activity has focused on the Strategic Plan development and the response to the pandemic to support our communities and community capacity.

## **5. STRATEGIC CONTEXT**

- 5.1 The report meets and relates directly to the IJB's current Strategic Plan Objectives.

## **6. IMPLICATIONS**

### **6.1 Financial Implications**

- 6.1.1 There are no financial implications of this report.

### **6.2 Human Resource Implications**

- 6.2.1 Not applicable.

### **6.3 Legal Implications**

- 6.3.1 There are no legal implications of this report.

### **6.4 Equalities implications**

- 6.4.1 There are no equality implications arising from this report.

### **6.5 Sustainability implications**

- 6.5.1 There are no sustainability implications arising from this report.

### **6.6 Clinical/professional assessment**

- 6.6.1 There is no requirement for a clinical/professional assessment.

## **7. CONSULTATION AND PARTNERSHIP WORKING**

- 7.1 Not applicable.

## **8. RISK ASSESSMENT**

- 8.1 Not applicable.

### **REPORT AUTHOR AND PERSON TO CONTACT**

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### **BACKGROUND PAPERS**

**None**

*Feb 2021*