

Meeting of South Ayrshire Health and Social Care Partnership	Integration Joint Board	
Held on	Wednesday 25th November 2020	
Agenda Item:	7	
Title:	Budget Monitoring Period 6	
Summary:		
The purpose of this report is to advise the Integration Joint Board of the projected outturn for the year as estimated at Period 6, the 30 th of September 2020.		
Author:	Lisa Duncan, Chief Finance Officer	
Recommendations:		
<p>It is recommended that the Integration Joint Board:</p> <ul style="list-style-type: none"> i. Note the projected outturn and financial assumptions; ii. Approve the budget virements; iii. Note the projected outturn in relation to Lead Partnership services; iv. Note the current position within the Acute Services budget; v. Note the progress made towards savings and vi. Note the latest Covid-19 response financial implications. 		
Route to meeting:		
Budget Working Group – 11/11/20		
Directions:		Implications:
1. No Directions Required <input type="checkbox"/>		Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran <input type="checkbox"/>		HR <input type="checkbox"/>
3. Directions to South Ayrshire Council <input type="checkbox"/>		Legal <input type="checkbox"/>
4. Directions to both SAC & NHS <input type="checkbox"/>		Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input type="checkbox"/>
		ICT <input type="checkbox"/>

BUDGET MONITORING PERIOD 6

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to advise the IJB of the projected financial outturn for the financial year as estimated at 30th of September 2020 and the underlying financial assumptions included in the projected outturn. The report will also provide an update on the current financial implications in responding to the Covid-19 pandemic, progress against savings approved within the IJB budget for 2020-21, movements on the annual approved budget for 2020-21 and budget virements seeking approval. The report will also provide a summary of the projected outturn on services managed by Lead Partnership arrangements and information on Acute Services budget.

2. RECOMMENDATION

2.1 It is recommended that the Integration Joint Board:

- i. Note the projected outturn and financial assumptions;**
- ii. Approve the budget virements;**
- iii. Note the projected outturn in relation to Lead Partnership services;**
- iv. Note the current position within the Acute Services budget;**
- v. Note the progress made towards savings and**
- vi. Note the latest Covid-19 response financial implications.**

3. BACKGROUND INFORMATION

- 3.1 The projected year end position for the IJB is an underspend of £2.614m, a favourable movement of £1.782m, excluding additional costs related to Covid pandemic response, these are included in the local mobilisation return. The underspend consists of projected outturns as shown below:

- Social care services delivered by South Ayrshire Council are projected to be underspent by £1.433m, this includes Covid-19 related costs of £0.295m a combination of income lost £0.190m and savings not achieved £0.445 offset with £0.340m of reduced costs in day care and community group supports.
- Managed services delivered by NHS Ayrshire and Arran are projected to be underspent by £0.456m and
- Lead Partnership arrangements are projecting an underspend of £0.725m, this includes our share of East and North Health and Social Care Partnerships projected underspends combined with their contribution to our lead partnership services projected overspend.

- 3.2 Favourable movement from period 4 of £1.782m mainly due to:-

- Full review of supplies, services, admin and mileage expenditure resulting in an underspend of £0.400m;
- Delay in investment in reablement underspend of £0.190m;

- Payroll turnover target over recovery expected of £0.458 from high turnover and slippage in filling vacant posts within Social Care Services;
- Reduction in Out with Authority Placements £0.093m, a reduction of four from prior period;
- Community Equipment Store favourable movement of £0.182m due to allocation of expenditure related to initial response to Covid pandemic included in financial mobilisation plan and
- NHS staffing vacancies and slippage in filling posts favourable movement of £0.627m, all essential posts are being recruited.
- General Medical Supplies underspend of £0.103m due to underspends in directed enhanced services around new immunisation programme for eg. shingles and rotavirus. GP's payments based on average of 3 year spend.

3.3 Offset with Adverse movements in:

- Learning Disability care packages savings of £0.324m no longer expected to be achieved this year
- Elba Gardens adverse movement of £0.207m, savings anticipated to be achieved will not materialise, due to the tenants being mainly younger adults with current cost of care lower as living with parents. Whilst this is a cost at present, the benefits to the younger adults in optimising their independence now, will result in cost avoidance in future high cost care packages.

3.4 The latest local mobilisation financial plan submitted to the Scottish Government on the 23rd of October projects a total cost to the end of the year of £8.269m, this includes £0.445m of savings delays. The impact of the savings delays have been built into the core projections on the basis that non-recurring underspends can offset the savings this year. All other additional costs in responding to the Covid-19 pandemic, are included in the local mobilisation finance return and detailed in the Covid-19 Financial Implications report and summarised in Section 4.10.

4. REPORT

The integrated budget for 2020-21 is 230.969m, with a projected underspend of £2.614m (1.13%). The services delivered through South Ayrshire Council are expected to be £1.433m underspent this includes Covid-19 related costs of £0.295m a combination of income lost £0.190m and savings not achieved £0.445 offset with £0.340m in reduction in day care and community group supports. Services delivered through NHS Ayrshire and Arran are expected to be £0.456m underspent and services provided through lead partnership arrangements expected to be £0.725m underspent.

Appendix A provides the financial position for the partnership and highlights the variances in service expenditure. Appendix B provides detail per partner.

The following sections will provide an overview of the financial position based on the current commitments and assumptions for the projected expenditure. An explanation of budget movements in year along with budget virements

seeking approval. Progress on savings to be achieved, and a summary of Covid-19 financial impact and the associated financial risks.

4.1 Community Health and Care – projected underspend of £0.589m

Against a full year budget of £62.248m, there is an expected underspend of £0.589m (0.95%). Favourable movement from period 4 of £0.558m. The main reasons for the underspend are:

Older People Residential Care Home Placements are projected to underspend by £0.676m, due to underoccupancy. The current budget can afford 902 placements, currently we have 858 placements filled, projection includes a further 20 placements to be funded imminently to support delayed discharges, it is anticipated that this level of occupancy will remain to the end of the year based on current demand. Appendix E charts the trend in care home placements since Jan 2020.

Allied Health Professionals – projected underspend of £0.362m, due to staff vacancies for part of year. Projection takes account of 5.6 WTE posts filled and employment commenced in October 2020.

Reablement Care at Home Service is projected to underspend by £0.190m, investment of £0.415m was approved in the budget to increase capacity within the reablement team during the year, due to the pressures of the pandemic on the current care at home service to ensure delivery of service the transfer and training of current staff to the reablement team has not been possible. A request has now been made to ELT to create additional posts with the funding to provide capacity in the reablement team. This investment is crucial to supporting delayed discharges and optimising people's independence the new Reablement Lead came into post during October and will be taking this work forward.

Older People Day Care Services are expected to underspend by £0.302m, services have been paused due to the social distancing restrictions. Service users are being supported by garden visits and one to one contact from support workers providing meals that they would have received at day care.

Intermediate Care and Rehab – projected underspend of £0.186m, due to slippage in filling staff vacancies as a result of holding vacancies last year.

The above underspends in Community Care have been offset with overspends in the following services:-

Biggart Hospital – projected overspend of £0.579m, this is taking account of £0.545m funded from local mobilisation financial return to pay for an additional 12 beds remaining open to support the Covid response. The overspend represents:

- (1) a recurring overspend related to additional bank staff required £0.500m, to support the current staffing establishment in meeting the enhanced nursing care needs of patients. This is reflected in the current staffing establishment of 15.26FTE greater than the budgeted establishment and
- (2) £0.070m overspend in non-pay costs related to the purchase of replacement beds as original beds were in state of disrepair and aged.

Following the appointment of Service Leads within Reablement and Maintenance Home Care, the Reablement Redesign and Service Review of Home Care have been established with a Programme Board in place to oversee the model of delivery for the future with the aim of reducing delayed discharges and optimising patient care. Cost and efficiencies factored into the budget setting process for 2021-22. To make an impact as soon as possible in reducing delayed discharges a request is being made to vire funds from care home budget to create reablement posts. Further details are provided in Section 4.8.

As at the 29th of October, there were 40 delayed discharges, 16 of these waiting on care at home, 11 guardianship issues. Improvements have been made within the guardianship process and should make an impact in longer term, the further investment in the reablement team will strengthen the delayed discharge process further and avoid unnecessary delays in hospitals.

Community Nursing – projected overspend of £0.243m, partially due to adults packages of care now ceased, however staff costs are still incurred for staff who have not been redeployed. Working ongoing with HR to address this and costs of posts to be allocated to where employee is working.

Income – a shortfall of £0.245m in income is expected, £0.123m from local authority care home residents based on current occupancy and reflective of prior year underrecovery alongside expected income from implementation of day care charging that has also been paused.

4.2 Children and Justice Services – projected underspend of £0.433m

Against a full year budget of £24.335m, there is an expected underspend of £0.433m(1.78%), favourable movement of £0.411m the main reasons for the projected underspend are:

Staff Travel and Supplies and Services – projected underspend of £0.202m, favourable movement of £0.202m, mainly due to staff working from home and meetings with families carried out virtually where possible.

Residential Outwith Authority Placements – projected underspend of £0.132m, based on the current 66 placements, a reduction of 5 from previous period resulting in a favourable movement of £0.070m. No provision has been made for additional placements and assumes that the expected end dates are achieved. Appendix E shows the trend in this year placements to date and projected to end of year.

Young People's Transition Services – projected underspend of £0.056m mainly due to less care leavers than budgeted.

Health Visiting – projected underspend of £0.132m, favourable movement of £0.091m partially due to vacancies and less than expected spend in travel costs due to reduced visits to date.

The above underspends are offset with overspends in the following services:

Familial Placements – overall projected overspend of £0.165m, based on current 320 placements continuing to the end of year. The overspend is mainly due to fostering placements £0.089m an increase of 7 placements in year and interagency adoption fees £0.081m incurred in purchasing adoptive carers from other Local Authorities. Appendix E shows the trend in this year placements to date and projected to end of year.

4.3 Mental Health Services – projected overspend of £0.070m

Against a full year budget of £28.666m, there is a projected overspend of £0.070m (0.24%), adverse movement of £0.697m, the main reasons for the overspend are:-

Learning Disabilities Community Care Packages (including Individual Service Funds and Direct Payments) – projected overspend of £0.381m, budget of £14.914m with a projected spend of £15.322m based on current packages of care and 2 new packages to be commence in year. Projection takes account of reductions in day care type services, paused due to Covid £0.131m, and assumes that £0.325m of saving approved in 2020-21 budget will not be achieved.

Learning Disability Elba Gardens – projected overspend of £0.292m based on the cost of service to end of year £0.123m and £0.169m of efficiencies not expected to be achieved. The development at Elba Gardens has identified mainly younger adults who are current living with parents to move into the supported accommodation. Currently these younger adults do not have a high cost care package, therefore no immediate savings realised. However, this model of care is avoiding cost impact of providing higher levels of care in the future, and enabling the younger adults to live independently.

The above overspends are offset with underspends in the following services:

Learning Disabilities Residential Care Packages including respite - projecting an underspend of £0.182m, due to a reduction in respite availability in first half of year as a result of social distancing measures. Hansel have now increased capacity by bringing additional caravans on site.

Resource Transfer Income – projected income due £0.131m from North Health and Social Care Partnership for 3 Arrol Park discharges. Two discharges were transferred to Girvan Core and Cluster last year and included

in community care package projection and the other service users was transferred to a residential placement outwith South Ayrshire.

Progress has been made in transferring the remaining service users from Lochranza, this has resulted in additional beds being recommissioned on the 3rd floor of South Lodge to support 4 service users, one to be funded from East Ayrshire Health and Social Care Partnership and resource transfer from North Ayrshire Health and Social Care Partnership to fund the remaining three. The resource transfer will meet the additional costs of support.

Mental Health Community Care Packages (including Individual Service Funds and Direct Payments) - projecting an underspend of £0.107m, budget of £1.662m projection based on cost of current care packages £1.445m, and £0.060m for future demand to the end of the year.

Health Learning Disability Team – projected underspend of £0.095m mainly due to vacant posts, underspend compares with prior full year underspend of £0.133m.

Mental Health Community Team – projected underspend of £0.039m, due to slippage in vacant posts.

4.4 **Support Services projected underspend of £0.811m**

Within the Council there is a projected underspend of £0.498m, mainly due to an over recovery on payroll management target, due to increase in staff turnover, all essential vacant posts are being recruited.

Within Health there is a projected underspend of £0.313m, mainly due to staff vacancies within business support.

4.5 **Hosted Services projected overspend of £0.041m**

The overspend relates to increase in purchase of supplies within the Continence team and 0.5WTE additional to establishment within this team.

4.6 **Lead Partnerships projected underspend of £0.725m**

The table below highlights each lead partners projected outturn for 2020-21 at end of Sep 2020 and the NRAC share of under and overspends.

Host IJB	Projected Underspend/ (Overspend) Hosted Services 20/21 £'000	Projected East Ayrshire NRAC Share £'000	Projected North Ayrshire NRAC Share £'000	Projected South Ayrshire NRAC Share £'000	NRAC Basis
East Ayrshire	981	343	353	284	Prescribing - East 35%, North 36%, South 29%
North Ayrshire	1,348	442	493	412	Mental Health - East 33.1%, North 36.1%, South 30.8%
South Ayrshire	(41)	(14)	(15)	(13)	Community - East 32.7%, North 36.7%, South 30.6%

East Ayrshire Health and Social Care Partnership lead on Primary Care services, at period 6 there is a projected underspend of £0.981m, of which £0.284m is our NRAC share. The main underspends are due to:

- £0.741m on the Primary Care Lead Partnership budget. This includes reduced projected costs on Dental Services where there have been a number of services cancelled for the year-to-date. These services are expected to restart in the final quarter of the 2020 calendar year, with an anticipated increase in staffing costs going forward.
In addition, work has been undertaken to update cross charging for Ayrshire Urgent Care Services (AUCS) costs related to the Covid-19 pandemic. It is anticipated that the current level of Covid-related GP activity will continue until the end of December at this stage.
Increased staff turnover savings are projected for Ayrshire Urgent Care Service, with posts to be recruited to in the final quarter of the financial year.
- It is anticipated that the Primary Care Improvement Fund will outturn on budget. The Primary Care budget has increased from £79m at month 4 to £86m at month 6 and is due to confirmation of funding allocations from the Scottish Government, including Primary Care Transformation Funding, Family Health Services Covid-19 funding, Dental funding and an increase to the global sum.
- The Prison and Police Healthcare projected underspend £0.233m. Drugs costs previously charged to the Prison have correctly now been charged against Covid-19.

North Ayrshire Health and Social Care Partnership lead on Mental Health Services, at period 6 there is a projected underspend of £1.348m, of which £0.412m is our NRAC share. The main underspends are due to:

- The target for turnover or vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-recovery of the vacancy savings target of £1.188m in 2020-21, further information on this is included in the table below;
- Elderly Inpatients projected underspend of £0.200m, due to the completion of the work to reconfigure the Elderly Mental Health wards, this represents the part-year saving, full year saving in 2021-22 £0.934m estimated;
- MH Pharmacy a projected underspend of £0.220m due to lower substitute prescribing costs;
- The above underspends are offset with an overspend of £0.583m in Adult Inpatients mainly due to the delay in closing Lochranza Ward on the Ailsa site.

South Ayrshire Health and Social Care Partnership lead on the community equipment store, family nurse partnership and the continence team. Included in the partnership is a projected overspend of £0.041m within the Continence team, our share of this is £0.013m with the balance £0.029m received from the other Partnerships, reflected in the Recharges to other Partnerships line in the IJB financial report on Appendix A.

4.7 Acute Hospitals

The Acute hospital budget of £25.128m, or “Set Aside Budget” as it is referred to in the Integration Scheme, represents the direct cost of six specialities and is focussed on unscheduled activity. The six areas of are Accident and Emergency, General Medicine, Geriatric Medicine, Respiratory Medicine, Rehabilitation Medicine and certain GP non-elective activity. The Integration Scheme makes provision for the Set Aside budget to be managed in year by the Health Board with any recurring over and underspends being considered as part of the annual budget setting process.

The 2020-21 annual budget for Acute Services is £351.2m, which includes areas covered in the set aside budget, is underspent by £5.3m after 6 months following allocation of the Covid-19 funds received from Scottish Government. The year to date underspend of £5.3m is a result of:

- £7.4 million of “offset savings”. These are the underspends resulting from low outpatient and elective activity in the year to date.
- £2.1 million of unachieved savings.

4.8 Budget Movements

The budget approved on the 25th of March 20, appendix C highlights the movement in the overall budget position from initial approval. Section 8.2.5 of the Integration Scheme states that *“Either party may increase its in year payment to the Integration Board. Neither Party may reduce the payment in-year to the Integration Board nor Services managed on a Lead Partnership basis without the express consent of the Integration Board”*.

Explanation on budget movements:

1. Emergency Response Team budget transfer of £0.319m, following approval by Council, the delivery of ERT service will sit under the Community Care and Health service.
2. Alcohol and Drug Partnership funds earmarked in 2019-20 transferred into budget for use in 2020-21
3. Children and Families mediation co-ordinator budget transferred on a temporary basis from Homeless Strategy Funding.
4. Increase in funding of £1.090m from Scottish Government to meet initial Covid-19 costs

5. Increase of £0.273m from the Scottish Government to fund the incremental increase in the hourly contracted providers uplift to 3.3% from 3% approved in 2020-21 Budget.
6. Increases in Prescribing and GMS are not actual increases in budget in 2020-21, this reflects timing of budget approval by IJB and subsequent Health Board Budget increase in 2019-20 after approval.
7. Paid as if at Work budget allocation from approved budget 2020-21.
8. Annual Insurance allocation from Council of £0.140m
9. Parkinson Nurse budget and responsibility transferred from North Health and Social Care Partnership £0.109m
10. Locharanza and Arrol Park resource transfer income transferred from North Health and Social Care Partnership £0.305m
11. Additional Covid funding allocated from Scottish Government £2.794m based on Qtr1 Local Financial Mobilisation submissions

Virements for Approval

In year budget virements are made to transfer budgets either to another service or budget holder following organisational change or to tidy up budgets to reflect actual spend patterns.

Approval is sought for the following budget virements

1. Vire £0.050m on a temporary basis from budget held for contract uplifts to Telecare equipment to fund additional equipment on a temp basis due to high levels of demand.
2. Vire £0.050m on a permanent basis from recurring underspends in day care contracts, £0.014m recurring underspend in LD inclusion and £0.002m underspend in general voluntary organisation budget total of £0.066m to Voluntary Organisation Efficiency to partially meet the efficiency target set in the budget for 2020-21.
3. Vire £0.590m on a permanent basis from care home underspends to the Reablement team this will create additional 15.14 FTE home carers in the reablement team and reduce care home budget by 28 beds to 874 beds. Appendix E shows the trend in care home placements pre Covid and now.

This virement along with investment into the reablement team approved in 20-21 budget will increase current capacity of 43.3 FTE to 69.01 FTE's providing an additional 22.7 FTE home carers, 2 FTE occupational health assistants and 1 FTE supervisor.

Increasing the capacity of the team will enhance assessment capacity and capability with reablement supporting delayed discharges and a home to assess model implemented by the new Reablement Service Lead. This increase in capacity will reduce demand in need for formal care provided by the mainstream care at home service. This will positively impact care at home provision by maintaining people's independence at home for as long as possible, providing support to optimise independence.

4.9 Savings Targets

Savings targets of £3.192m were approved in the 2020-21 budget and expected to be achieved this financial year to date. Appendix D details savings approved and progress made this year along with £0.624m outstanding efficiencies from prior year that still require action.

To date £2.712m has been achieved in progressing this years approved savings. Due to work undertaken last year with full benefits realised in 2020-21, including reduction in outwith authority placements, discharge of adult high cost care packages and the implementation of CM2000 within the internal home care service.

Due the Covid-19 pandemic a number of savings plans have been paused, this has resulted in £0.445m allocated to the local mobilisation financial return, the current projection assumes funding will not be provided to meet the shortfall and cost reductions in other areas will offset the shortfall.

The table below, summarises the savings by BRAG status, defined as B – Saving is complete, R – Not on Track requires action, A – Minor issues mitigation required, G – savings on track for completion.

BRAG Status	Total Approved Efficiencies	Achieved 20-21	Allocated to Covid	Projected to be achieved	Balance Remaining
B	2.879	2.590	0.289	0.000	0.000
G	0.402	0.056	0.000	0.346	0.000
A	0.418	0.066	0.156	0.006	0.191
R	0.116	0.000	0.000	0.000	0.116
Total	3.815	2.712	0.445	0.351	0.307

The only saving within the red status requiring action is the review and implementation of a revised charging policy outstanding from prior year. Due to the current pandemic consultation is not possible further work will be undertaken to review the current policy and determine an action plan to progress with a review of the current policy.

4.10 Covid Financial Plan

The latest submission of Covid related expenditure to the Scottish Government in the local mobilisation financial return estimates costs of £8.269m, including delays in savings and offsetting cost reductions summarised in the table below.

At the end of September, we have received a total of £4.629m. The most recent allocation was based on full reimbursement for actual costs for Quarter 1 and between 50% (social care) and 70% (health services) for estimated costs from Qtr2 to March 2021. The Scottish Government have assured

CFO's that further funding will be forthcoming in November for social care and for health in January 2021 following review of the latest submissions and due diligence checks. Further work is required to review delay in savings and offsetting cost reductions and information provided on actual costs of sustainability payments made to providers.

Areas of Spend	NHS £'000	SAC £'000	Total Expected Spend £'000
Delayed Discharges - Care home Beds		671	671
Delayed Discharges - Care at home hours		267	267
Delayed Discharges - Additional Biggart Beds	545		545
Community Equipment Store	367		367
Personal Protective Equipment (PPE)	16	934	949
Payments to Providers		1,845	1,845
Staffing Costs	613	1,244	1,856
Estates and Facilities Costs	115		115
Community Care		420	420
Children and Families		88	88
Offsetting Cost Reductions		(341)	(341)
Delay in Achieving Savings		445	445
Loss of Income		189	189
Other - small items	36	56	92
Remobilisation - Increase in care at home hours		642	642
Winter Planning		118	118
TOTAL MOBILISATION PLAN	1,691	6,577	8,269

4.11 Financial Risks

The financial risks within the IJB's delivery of health and social care services at present are:

- Anticipated funds from the Scottish Government allocated in local mobilisation financial returns does not meet all the costs associated in responding to the pandemic;
- Risk that any shortfall cannot be recovered in the financial year, and the IJB overspend and current debt repayment increases, we are already assuming payment of £1.092m this year within the budget and
- Uncertainty over funding requirements for 2021-22, particularly in relation to commissioned services from the private sector and the increase in PPE costs

However, there is no recommendation at present to implement a Financial Recovery Plan based on

- SG have provided assurance that additional costs will be funded following a due diligence exercise and transparency on unachieved savings;
- The projected underspends identified this period through budget monitoring process and through analysis of estimates the potential shortfall at period 6 would be £1.026m;
- The most significant cost in the Covid plan is PPE and Provider sustainability payments, these costs are being reimbursed in full.

4.12 Summary

The current financial position is based on the assumptions contained within the report as at period 6, the projected underspend of £2.504m is mainly due to slippage in staff vacancies, all essential posts are being advertised, delays in investment proposals and reduction in travel, supplies costs and underoccupancy in care homes.

Covid-19 related costs of £0.295m are included within the projected underspend. This is a combination of income lost £0.190m and savings not achieved £0.445 offset with £0.340m of reduced costs in day care and community group supports. Further confirmation on funding is expected from Scottish Government following due diligence exercise on savings not deliverable and offsetting cost reductions.

The budget process for 2021-22 has commenced and will revisit unachievable savings this year, and look at effect of new ways of working developed this year to build on savings proposals and identify investments for transformation.

5. STRATEGIC CONTEXT

- 5.1 The IJB is expected to operate within the resources available. This report contributes to the IJB Strategic Objective to “operate sound strategic and operational management systems and processes.”

6. IMPLICATIONS

6.1 Financial Implications

- 6.1.1 The financial implications for the IJB Integrated Budget are outlined within the report.

6.2 Human Resource Implications

- 6.2.1 There are no human resource implications arising from this report.

6.3 Legal Implications

- 6.3.1 There are no legal implications arising from this report.

6.4 Equalities implications

- 6.4.1 There are no immediate equality implications arising from the report.

6.5 Sustainability implications

- 6.5.1 There are no environmental sustainability issues arising from the approval of this report by the IJB.

6.6 Clinical/professional assessment

- 6.6.1 There are no immediate clinical or professional implications arising from this report.

7. CONSULTATION AND PARTNERSHIP WORKING

- 7.1 This report has been prepared in conjunction with colleagues from South Ayrshire Council and NHS Ayrshire and Arran.

8. RISK ASSESSMENT

- 8.1. As the report sets, there is risk associated in the Covid-19 local mobilisation financial returns not being fully funded.
- 8.2. The IJB Risk Management Strategy categorises the level of financial risk as high.

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

Covid-19 Financial Implications

17.11.2020

APPENDIX A

South Ayrshire Health & Social Care Partnership					
Financial Report as at 30th September 2020					
Table 1	2020/21				
	Integrated				
	Budget	Projected Outturn	Variance (Over)/ Underspend	Prior Period Variance (Over)/ Underspend	Movement from Prior Period Favourable/ (Adverse)
	£'000	£'000	£'000	£'000	£'000
Older People	42,865	41,915	950	316	634
Physical Disabilities	3,786	3,856	(70)	110	(180)
Biggart Hospital	4,335	4,914	(579)	(742)	163
Girvan Hospital	1,387	1,404	(17)	(14)	(3)
Community Nursing	2,826	3,070	(243)	(189)	(54)
Intermediate Care and Rehabilitation	1,583	1,397	186	262	(76)
AHPs	5,466	5,104	362	288	74
Total Community Care & Health	62,248	61,659	589	31	558
C&F Social Work Services	21,628	21,333	295	(25)	320
Criminal Justice	(4)	(10)	6	6	0
Health Visiting	2,711	2,579	132	41	91
Total Children and Justice Services	24,335	23,902	433	22	411
Learning Disabilities	20,314	20,566	(252)	416	(668)
Mental Health Community Teams	6,217	6,078	139	214	(74)
Addictions	2,136	2,093	43	(2)	45
Total Mental Health Services	28,666	28,737	(70)	627	(697)
Directorate	4,621	4,317	305	(62)	366
Other Services	1,663	1,615	48	(150)	198
Payroll management target	(646)	(1,104)	458	0	458
Total Support Services	5,638	4,828	811	(212)	1,022
Integrated Care Fund/ Delayed Discharge	2,088	2,025	63	(165)	227
Scheme of Assistance	786	786	0	0	0
Inter Agency Payments	(0)	(2)	2	0	2
Prescribing	24,309	24,309	0	0	0
General Medical Services	16,552	16,449	103	0	103
Total Primary Care	40,861	40,758	103	0	103
Community Store	494	492	2	(180)	182
TEC	0	2	(2)	5	(7)
Family Nurse Partnership	962	962	0	0	0
Continence Team	438	479	(42)	(46)	4
Total Hosted Services	1,894	1,936	(41)	(221)	179
Debt Repayment	1,092	1,092	0	0	0
PARTNERSHIP TOTAL	167,609	165,720	1,889	84	1,805
Recharges from other Partnerships	39,547	38,850	696	596	101
Recharges to other Partnerships	(1,314)	(1,343)	29	153	(124)
Acute Hospitals	25,128	25,128	0	0	0
IJB Core Budget Total	230,969	228,355	2,614	832	1,782

APPENDIX B

South Ayrshire Health & Social Care Partnership Financial Report as at 30th September 2020

Table 1	2020/21			2020/21			2020/21				
	Council			NHS			Integrated				
	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend	Prior Period Variance (Over)/ Underspend	Movement from Prior Period Favourable/ (Adverse)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Older People	42,865	41,915	950	0	0	0	42,865	41,915	950	316	634
Physical Disabilities	3,786	3,856	(70)	0	0	0	3,786	3,856	(70)	110	(180)
Biggart Hospital	0	0	0	4,335	4,914	(579)	4,335	4,914	(579)	(742)	163
Girvan Hospital	0	0	0	1,387	1,404	(17)	1,387	1,404	(17)	(14)	(3)
Community Nursing	0	0	0	2,826	3,070	(243)	2,826	3,070	(243)	(189)	(54)
Intermediate Care and Rehabilitation	0	0	0	1,583	1,397	186	1,583	1,397	186	262	(76)
AHPs	0	0	0	5,466	5,104	362	5,466	5,104	362	288	74
Total Community Care & Health	46,651	45,771	880	15,597	15,889	(292)	62,248	61,659	589	31	558
C&F Social Work Services	21,628	21,333	295	0	0	0	21,628	21,333	295	(25)	320
Criminal Justice	(4)	(10)	6	0	0	0	(4)	(10)	6	6	0
Health Visiting	0	0	0	2,711	2,579	132	2,711	2,579	132	41	91
Total Children and Justice Services	21,624	21,324	301	2,711	2,579	132	24,335	23,902	433	22	411
Learning Disabilities	19,843	20,190	(347)	471	376	95	20,314	20,566	(252)	416	(668)
Mental Health Community Teams	3,699	3,599	100	2,518	2,479	39	6,217	6,078	139	214	(74)
Addictions	1,059	1,059	0	1,076	1,034	43	2,136	2,093	43	(2)	45
Total Mental Health Services	24,601	24,848	(247)	4065	3889	177	28,666	28,737	(70)	627	(697)
Directorate	1,610	1,618	(8)	3,011	2,699	313	4,621	4,317	305	(62)	366
Other Services	1,663	1,615	48	0	0	0	1,663	1,615	48	(150)	198
Payroll management target	(646)	(1,104)	458	0	0	0	(646)	(1,104)	458	0	458
Total Support Services	2,627	2,129	498	3,011	2,699	313	5,638	4,828	811	(212)	1,022
Integrated Care Fund/ Delayed Discharge	1,119	1,119	0	969	906	63	2,088	2,025	63	(165)	227
Scheme of Assistance	786	786	0	0	0	0	786	786	0	0	0
Inter Agency Payments	(26,332)	(26,332)	0	26,332	26,330	2	(0)	(2)	2	0	2
Prescribing	0	0	0	24,309	24,309	0	24,309	24,309	0	0	0
General Medical Services	0	0	0	16,552	16,449	103	16,552	16,449	103	0	103
Total Primary Care	0	0	0	40,861	40,758	102,998	40,861	40,758	103	0	103
Community Store	0	0	0	494	492	2	494	492	2	(180)	182
TEC	0	0	0	0	2	(2)	0	2	(2)	5	(7)
Family Nurse Partnership	0	0	0	962	962	0	962	962	0	0	0
Continence Team	0	0	0	438	479	(42)	438	479	(42)	(46)	4
Total Hosted Services	0	0	0	1,894	1,936	(41)	1,894	1,936	(41)	(221)	179
Debt Repayment	1,092	1,092	0	0	0	0	1,092	1,092	0	0	0
PARTNERSHIP TOTAL	72,169	70,736	1,433	95,440	94,984	456	167,609	165,720	1,889	84	1,805
Recharges from other Partnerships				39,547	38,850	696	39,547	38,850	696	596	101
Recharges to other Partnerships				(1,314)	(1,343)	29	(1,314)	(1,343)	29	153	(124)
Acute Hospitals				25,128	25,128	0	25,128	25,128	0	0	0
IJB Core Budget Total	72,169	70,736	1,433	158,800	157,619	1,181	230,969	228,355	2,614	832	1,782

APPENDIX C BUDGET MOVEMENTS

<u>Council</u>	Permanent or Temporary	£'000
Approved Budget		77,342
Change to Aids and adaptations budget	T	13
Fuel adj from Place budget	T	4
Interdirectorate adjs	T	(59)
Justice grant income recoding to HSCP	T	(2,000)
ERT Budget transfer	P	319
ADP Funds Transferred in from 19/20 Earmarking	P	170
C&F Mediation co-ord funding from HSF	T	30
Fleet overhead adjs	T	(7)
Enhanced leave adj	T	(1)
Insurance allocation	T	140
Budget as at Period 6		75,951
<u>NHS</u>	Permanent or Temporary	£'000
Approved Budget		88,763
Prescribing Increase	T	441
GMS Increase	T	1,831
COVID Funding for Social Care	T	1,090
COVID Funding for Social Care (Living Wage)	T	273
Covid Funding Tranche 2 share of £8m	T	745
Paid as if at work	P	(53)
Parkinson Nurse Budget	P	109
Lochranza and Arrol Park Discharges	P	305
OT Transfer to MSK	P	(11)
South Covid Funding	T	2,794
Budget as at Period 6		96,287

APPENDIX D SAVINGS SCHEDULE

				£	£		£	£	
Saving Title	Partner	Approved	BRAG Status	Efficiencies 20-21	Achieved 20-21	Allocated to COVID	Further achievement projected	Balance remaining	Comments
Management efficiency	SAC	PY	A	(50,000)		0	0	(50,000)	Prior Year not achieved - exercise to review current vacancies to be actioned
Admin efficiency	SAC	PY	A	(56,215)		0	0	(56,215)	Prior Year not achieved - exercise to review current vacancies to be actioned
LD Day Services	SAC	PY	G	(55,900)	(55,900)		0	0	Prior Year Saving Ongoing - met on temp basis this year
SDS reclaims	SAC		G	(345,679)	0	0	(345,679)	0	Assume full achievement at present
Day care charging	SAC	PY	R	(116,000)		0	0	(116,000)	Not implemented - further consultation required
Prior Year Efficiencies				(623,794)	(55,900)	0	(345,679)	(222,215)	
C&F Contract efficiencies	SAC	2020-21	B	(60,000)	(60,000)	0	0	0	Implemented in 19/20 full year effect 20/21
Community Alarm increase 19/20	SAC	2020-21	B	(81,000)	(81,000)	0	0	0	Prior Year implemented - full year benefit 20/21
CM2000 In house homecare	SAC	2020-21	B	(223,251)	(223,251)	0		0	System Partially implemented savings achieved
Charging Inflationary increase 20/21	SAC	2020-21	B	(22,000)	(22,000)	0	0	0	
Adult High Cost Care Packages	SAC	2020-21	B	(496,000)	(496,000)			0	Prior year care packages ended, full year saving 20/21
OWA Residential Placements	SAC	2020-21	B	(565,000)	(565,000)	0	0	0	New ways of working implemented 19/20 full year savings 20/21
Elba Gardens Development	SAC	2020-21	A	(169,250)		(84,625)	0	(84,625)	Assume 6 mnth delay due to COVID
Review of Adult Care Packages - LD	SAC	2020-21	A	(648,998)	(359,998)	(289,000)	0	0	Partially achieved
Review of Adult Care Packages - MH	SAC	2020-21	B	(71,002)	(71,002)			0	Achieved
Review of Vol Orgs budgets	SAC	2020-21	A	(143,000)	(66,000)	(71,500)	(5,500)	0	Assume 6 mnth delay due to COVID
NHS Payroll Turnover	NHS	2020-21	B	(518,000)	(518,000)	0	0	0	
NHS Income Realignment	NHS	2020-21	B	(194,000)	(194,000)	0	0	0	
Approved 2020-21 Efficiencies				(3,191,501)	(2,656,251)	(445,125)	(5,500)	(84,625)	

APPENDIX E FINANCIAL PERFORMANCE AND ACTIVITY



