

South Ayrshire Health and Social Care Partnership

REPORT

Meeting of South Ayrshire Health and Social Care Partnership	Integration Joint Board
Held on	16th September 2020
Agenda Item	7
Title	Budget Monitoring Period 4 – 31st July 2020
Summary:	
The purpose of this report is to advise the Integration Joint Board of the projected outturn for the year as estimated at Period 4, the 31st of July 2020.	
Presented by	Lisa Duncan, Chief Finance Officer
It is recommended that the Integration Joint Board:	
<ul style="list-style-type: none"> i. Note the projected outturn and financial assumptions; ii. Approve the budget virements; iii. Note the projected outturn in relation to Lead Partnership services; iv. Note the current position within the Acute Services budget; v. Note the progress made towards savings and vi. Note the latest Covid-19 response financial implications. 	
Route to Meeting:	
Previously approved at Performance & Audit Committee and reviewed by IJB Budget Working Group.	

Implications checklist – check box if applicable and include detail in report									
Financial	<input checked="" type="checkbox"/>	HR	<input type="checkbox"/>	Legal	<input type="checkbox"/>	Equalities	<input type="checkbox"/>	Sustainability	<input type="checkbox"/>
Policy	<input type="checkbox"/>	ICT	<input type="checkbox"/>						

Directions required to NHS Ayrshire & Arran South Ayrshire Council, or both	1. No Direction Required	<input type="checkbox"/>
	2. Direction to NHS Ayrshire and Arran	<input type="checkbox"/>
	3. Direction to South Ayrshire Council	<input type="checkbox"/>
	4. Direction to NHS Ayrshire and Arran and South Ayrshire Council	<input type="checkbox"/>

**SOUTH AYRSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP
INTEGRATION JOINT BOARD
16th September 2020
Report by Chief Finance Officer**

BUDGET MONITORING PERIOD 4 – 31ST JULY 2020

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to advise the IJB of the projected financial outturn for the financial year as estimated at 31st of July 2020 and the underlying financial assumptions included in the projected outturn. The report will also provide an update on the current financial implications in responding to the Covid-19 pandemic, progress against savings approved within the IJB budget for 2020-21, movements on the annual approved budget for 2020-21 and budget virements seeking approval. The report will also provide a summary of the projected outturn on services managed by Lead Partnership arrangements and information on Acute Services budget.

2. RECOMMENDATION

2.1 It is recommended that the Integration Joint Board:

- i. Note the projected outturn and financial assumptions;**
- ii. Approve the budget virements;**
- iii. Note the projected outturn in relation to Lead Partnership services;**
- iv. Note the current position within the Acute Services budget;**
- v. Note the progress made towards savings; and**
- vi. Note the latest Covid-19 response financial implications.**

3. BACKGROUND INFORMATION

- 3.1 The projected year end position for the IJB is an underspend of £0.832m, excluding additional costs related to Covid-19 pandemic response, these are included in the local mobilisation return. The underspend consists of projected outturns as shown below:

- Social care services delivered by South Ayrshire Council are projected to be underspent by £0.453m;
- Managed services delivered by NHS Ayrshire and Arran are projected to be overspent by £0.369m and
- Lead Partnership arrangements are projecting an underspend of £0.749m, this includes our share of East and North Health and Social Care Partnerships projected underspends combined with their contribution to our lead partnership services projected overspend.

All other additional costs in responding to the Covid-19 pandemic are included in the local mobilisation finance return and detailed in the Covid-19 Financial

Implications report. The most recent submission of the return on the 14th of August 2020 projected estimated costs of £5.917m, as summarised in Section 4.10. To date we have received £1.835m of funding which covers cash flow expenditure to the end of July. There is therefore a balance of £4.082m awaiting funding confirmation. Current assumption is that future funding will be forthcoming to meet the costs included in the mobilisation plan. To highlight if this funding is not received we face a potential financial risk of £3.240m, based on the current underspend of £0.832m offsetting the projected Covid-19 related expenditure.

4. REPORT

- 4.1 The integrated budget for 2020-21 is 229.689m, with a projected underspend of £0.832m (0.36%). The services delivered through South Ayrshire Council are expected to be £0.453m underspent and those delivered through NHS Ayrshire and Arran are expected to be £0.369m overspent and services provided through lead partnership arrangements expected to be £0.749m underspent.

Appendix A provides the financial position for the partnership and highlights the variances in service expenditure. Appendix B provides detail per partner.

The following sections will provide an overview of the financial position based on the current commitments and assumptions for the projected expenditure. An explanation of budget movements in year along with budget virements seeking approval. Progress on savings to be achieved, and a summary of Covid-19 financial impact and the associated financial risks.

4.2 Community Health and Care – projected underspend of £0.031m

Against a full year budget of £61.915m, there is an expected underspend of £0.031m (0.05%). The main reasons for the underspend are:

Older People Residential Care Home Placements are projected to underspend by £0.534m, due to under occupancy at the beginning of the financial year as a result of the pandemic. The current budget can afford 902 placements, currently we have 888 placements filled, it is anticipated that this level of occupancy will remain to the end of the year, based on current demand.

Older People Day Care Services are expected to underspend by £0.096m, services have been paused due to the social distancing restrictions. Plans are in place to resume services with restricted numbers in line with Scottish Government legislation.

Intermediate Care and Rehab – projected underspend of £0.262m, due to staff vacancies as a result of holding vacancies last year. Projection assumes vacancies are filled and employment commences in October 2020.

Allied Health Professionals – projected underspend of £0.288m, due to staff vacancies for part of year. Projection assumes 8 posts filled and employment commences in October 2020.

The above overspends in Community Care have been offset with underspends in the following services:-

Biggart Hospital – projected overspend of £0.742m, this is taking account of £0.400m funded from local mobilisation financial return to pay for an additional 12 beds remaining open to support the Covid response. The overspend represents:

- (1) a shortfall of £0.148m in the costs of the 12 additional beds;
- (2) a recurring overspend related to additional bank staff required £0.529m, to support the current staffing establishment in meeting the enhanced nursing care needs of patients. This is reflected in the current staffing establishment of 15.26FTE greater than the budgeted establishment;
- (3) £0.070m overspend in non-pay costs related to the purchase of replacement beds as original beds were in state of disrepair and aged.

During the year, the service will be reviewing the model of delivery for the future with the aim of reducing delayed discharges and optimising patient care, with cost implications factored into the budget setting process for 2020-21.

As at the 3rd of September, there are 15 delayed discharges at Biggart, 4 of these related to guardianship issues. The Head of Service and Chief Social Work Officer have reviewed the guardianship process and introduced a new performance management framework to identify areas for improvement, improve efficiency and minimise delays.

Community Nursing – projected overspend of £0.189m, partially due to adults packages of care now ceased, however staff costs are still incurred for staff who have not been redeployed. Working ongoing with HR to address this and costs of posts to be allocated to where employee is working.

Meals at home service – projected overspend of £0.075m, there has been a 23% weekly increase in meals provided since Jan 2020.

Care Home Income – a shortfall of £141k in income from local authority care home residents is also anticipated, based on current occupancy and reflective of prior year underrecovery.

4.3 **Children and Justice Services – projected underspend of £0.022m**

Against a full year budget of £24.585m, there is an expected underspend of £0.022m (0.09%) the main reasons for the projected underspend are:

Health Visiting – projected underspend of £0.041m partially due to vacancies and less than expected spend in travel costs due to reduced visits to date.

Residential Out with Authority Placements – projected underspend of £0.058m, based on the current 71 placements reducing to 65 by the end of the year, no provision has been made for additional placements and assumes that the expected end dates are achieved.

Children with additional support needs - projected to underspend by £0.036m on purchased care packages, this is based on supporting substantive care packages for 62 young people. This projection has been reviewed by social care finance for accuracy and reconciled to actual spend, projection is based on actual spend to date with future anticipated spend based on care being restarted therefore based on commissioned care levels delivered pre Covid-19.

The above underspends are offset with overspends in the following services:

Familial Placements – overall projected overspend of £0.184m, based on current 321 placements continuing to the end of year. The overspend is due to interagency adoption fees incurred in purchasing adoptive carers from other Local Authorities.

4.4 **Mental Health Services – projected underspend of £0.627m**

Against a full year budget of £28.850m, there is a projected underspend of £0.627m (2.17%) the main reasons for the underspend are:-

Learning Disabilities Community Care Packages (including Individual Service Funds and Direct Payments) – projected underspend of £0.225m, budget of £15.129m with a projected spend of £14.904m based on current packages of care and 3 new packages to be transferred, being one new service user from Woodland View and two service users' currently resident in South Ayrshire currently being supported by North Ayrshire Health and Social Care Partnership. Projection takes account of reductions in day care type services, paused due to Covid-19. The projection assumes that £0.325m of saving approved in 2020-21 budget will be achieved, plans are being developed to ensure this target is achieved.

Resource Transfer Income – projected income due £0.107m from North Health and Social Care Partnership for 3 Arrol Park discharges. Two discharges were transferred to Girvan Core and Cluster last year and included in community care package projection and the other service users was transferred to a residential placement out with South Ayrshire.

Progress has been made in transferring the remaining service users from Lochranza, this has resulted in additional beds being recommissioned on the 3rd floor of South Lodge to support 4 service users, one to be funded from East Ayrshire Health and Social Care Partnership and resource transfer from North Ayrshire Health and Social Care Partnership to fund the remaining

three. At present it is anticipated the resource transfer will meet the additional costs of support. Work is ongoing within the service to determine care needs and supports required for each individual, this will inform the financial cost of additional staffing required.

Mental Health Community Care Packages (including Individual Service Funds and Direct Payments) - projecting an underspend of £0.093m, budget of £1.779m projection based on cost of current care packages £1.772m, and £0.036m savings expected to be achieved.

Mental Health Residential Placements – projected underspend of £0.095m, budget of £0.864m, current cost of placements £0.769m expected to remain to end of year.

Health Learning Disability Team – projected underspend of £0.115m mainly due to vacant posts, underspend compares with prior full year underspend of £0.133m.

Mental Health Community Team – projected underspend of £0.141m, due to vacant posts.

The above underspends are offset with overspends in the following services:

Learning Disability Residential Placements – projected overspend of £0.055m based on current placements remaining until the end of the year.

Mental Health Supported Accommodation – projected overspend of £0.128m to provide support to four service users within new supported accommodation development in Main Street, Ayr. One transfer from Lochranza and three from Woodland View offset with income for Lochranza £60k. Budget virement is being requested to address this overspend at 4.8.

4.5 **Support Services projected overspend of £0.221m**

Within Health there is a projected underspend of £0.116m, due to staff vacancies within business support.

Within the Council there is a projected overspend of £0.328m, due to prior year's efficiencies from management and admin review not being achieved £0.106m. An admin review has still to be undertaken, however there are significant vacancies that could contribute to these savings. The CFO is analysing all social care vacancies including when post was last filled this exercise is expected to identify vacant posts that can be attributed to the savings, with full review of admin services to be undertaken in due course alongside the implementation of Carefirst.

The budget for adult community care charges is held within support services as this is a cross service budget. Due to the covid pandemic and the decision to pause charging to mid-September, there is an anticipated shortfall in income of £0.154m.

4.6 Hosted Services projected overspend of £0.221m

The overspend relates to increase in costs in Community Equipment store, partially associated with the maintenance and age of equipment. Work was undertaken at the end of last year to review prescribing of equipment, this needs to be followed up and evaluated, activity data had been provided from the service this is to be analysed with financial impact addressed and options evaluated to ensure future financial balance.

4.7 Lead Partnerships projected underspend of £0.732m

The table below highlights each lead partners projected outturn for 2020-21 at end of July 2020 and the NRAC share of under and overspends.

Host IJB	Projected Underspend/ (Overspend) Hosted Services 20/21 £'000	Projected East Ayrshire NRAC Share £'000	Projected North Ayrshire NRAC Share £'000	Projected South Ayrshire NRAC Share £'000	NRAC Basis
East Ayrshire	146	51	53	42	Prescribing - East 35%, North 36%, South 29%
North Ayrshire	1,796	594	648	553	Mental Health - East 33.1%, 36.1%, South 30.8%
South Ayrshire	(221)	(72)	(81)	(68)	Community - East 32.7%, North 36.7%, South 30.6%

East Ayrshire Health and Social Care Partnership lead on Primary Care services, at period 4 there is a projected underspend of £0.146m, of which £0.042m is our NRAC share. The main underspends are due to:

- £0.085m on the Primary Care Lead Partnership budget. This relates to savings in Primary Care Transformation / Integration offset by a small overspend on Ayrshire Urgent Care Services and Contracting and Support Services.
- Dental services continue to deliver services within their financial envelope and are currently projected to underspend by £0.015m, mainly due to clinical and administration vacancies.
- It is anticipated at this stage that the Primary Care Improvement Fund will outturn on budget. The Scottish Government has recently provided confirmation of the sums available for the three Partnerships in 2020-21 and work is ongoing to finalise spending plans and priorities.

North Ayrshire Health and Social Care Partnership lead on Mental Health Services, at period 4 there is a projected underspend of £1.796m, of which £0.553m is our NRAC share. The main underspends are due to:

- Adult Community projected underspend of £0.143m due to vacancies.
- Adult Inpatients projected overspend of £0.271m due to a delay in closing the Lochranza wards.
- UNPACs projected underspend of £0.187m based on current placements and assumed service level agreement costs.

- Elderly Inpatients projected underspend of £0.350m
- CAMHS projected underspend of £0.160m due to vacancies.
- MH Admin projected underspend of £0.266m due to vacancies.
- Psychiatry projected underspend of £0.508m due to vacancies.
- MH Pharmacy projected underspend of £0.190m mainly within substitute prescribing.
- Psychology projected underspend of £0.447m due to vacancies.

South Ayrshire Health and Social Care Partnership lead on the community equipment store, family nurse partnership and the continence team. Included in the partnership is a projected overspend of £0.221m, our share of this is £0.068m with the balance £0.153m received from the other Partnerships, reflected in the Recharges to other Partnerships line in the IJB financial report on Appendix A.

4.8 **Acute Hospitals**

The Acute hospital budget of £25.128m, or “Set Aside Budget” as it is referred to in the Integration Scheme, represents the direct cost of six specialities and is focussed on unscheduled activity. The six areas of are Accident and Emergency, General Medicine, Geriatric Medicine, Respiratory Medicine, Rehabilitation Medicine and certain GP non-elective activity. The Integration Scheme makes provision for the Set Aside budget to be managed in year by the Health Board with any recurring over and underspends being considered as part of the annual budget setting process.

The 2020-21 annual budget for Acute Services is £334.8m, which includes areas covered in the set aside budget, is overspent by £1.8m after 3 months. However, £6.4m of Covid-19 costs are expected to be funded, net of £4.7m of offsetting savings from reduction in outpatients and elective activity, leaving £1.7m to be reimbursed by the Scottish Government. The projected outturn for Acute budget at end of year would therefore be £0.1m overspend.

4.9 **Budget Movements**

The budget approved on the 25th of March 20, appendix C highlights the movement in the overall budget position from initial approval. Section 8.2.5 of the Integration Scheme states that *“Either party may increase its in year payment to the Integration Board. Neither Party may reduce the payment in-year to the Integration Board nor Services managed on a Lead Partnership basis without the express consent of the Integration Board”*.

Explanation on budget movements:

1. Emergency Response Team budget transfer of £0.319m, following approval by Council, the delivery of ERT service will sit under the Community Care and Health service.

2. Alcohol and Drug Partnership funds earmarked in 2019-20 transferred into budget for use in 2020-21
3. Children and Families mediation co-ordinator budget transferred on a temporary basis from Homeless Strategy Funding.
4. Increase in funding of £1.090m from Scottish Government to meet initial Covid-19 costs
5. Increase of £0.273m from the Scottish Government to fund the incremental increase in the hourly contracted providers uplift to 3.3% from 3% approved in 2020-21 Budget.
6. Increases in Prescribing and GMS are not actual increases in budget in 2020-21, this reflects timing of budget approval by IJB and subsequent Health Board Budget increase in 2019-20 after approval.
7. Paid as if at Work budget allocation from approved budget 2020-21.

Virements for Approval

In year budget virements are made to transfer budgets either to another service or budget holder following organisational change or to tidy up budgets to reflect actual spend patterns.

Approval is sought for the following budget virements

1. Vire £0.075m from underspends in SDS budgets to Community Alarms shortfall in income on a permanent basis
2. Vire £0.232m from Kyle Day centre to LD Care Packages to meet the costs of new alternative supports now in place on a temporary basis
3. Vire £0.124m to Main Street Supported Accommodation budget from Mental Health Care package, this is a budget tidy up to allocate funds to correct budget on a permanent basis

4.10 Savings Targets

Savings targets of £3.192m were approved in the 2020-21 budget and expected to be achieved this financial year. Appendix D details savings approved and progress made this year along with £0.624m outstanding efficiencies from prior year that still require action.

To date £2.034m has been achieved in progressing this year's approved savings. Due to work undertaken last year with full benefits realised in 2020-21, including reduction in outwith authority placements, discharge of adult high cost care packages and the implementation of CM2000 within the internal home care service.

Due to the Covid-19 pandemic a number of savings plans have been paused, this has resulted in £0.527m allocated to the local mobilisation financial return, the projection assumes funding will be provided to meet the shortfall.

The table below, summarises the savings by BRAG status, defined as B – Saving is complete, R – Not on Track requires action, A – Minor issues mitigation required, G – savings on track for completion.

BRAG Status	Total Approved Efficiencies	Achieved 20-21	Allocated to Covid	Projected to be achieved	Balance Remaining
B	1.641	1.641	0.000	0.000	0.000
G	0.402	0.056	0.000	0.346	0.000
A	1.550	0.393	0.527	0.630	0.000
R	0.116	0.000	0.000	0.000	0.116
Total	3.709	2.090	0.527	0.976	0.116

The only saving within the red status requiring action is the review and implementation of a revised charging policy outstanding from prior year. Due to the current pandemic consultation is not possible further work will be undertaken to review the current policy and determine an action plan to progress with a review of the current policy.

4.11 Covid-19 Financial Plan

The latest submission of Covid-19 related expenditure to the Scottish Government in the local mobilisation financial return estimates costs of £5.917m, summarised in the table below. The estimated costs are expected to increase due to Scottish Government and COSLA approval on the 28th of August to extend of the Provider Sustainability Payments. These are payments made to commissioned providers for vacant beds, additional costs associated with increased use of PPE and enhanced staff salary payments to ensure staff are not financially disadvantaged if absent from work due to Covid-19.

Areas of Spend	£m
Delayed Discharges - Care home Beds	0.398
Delayed Discharges - Care at home hours	0.242
Delayed Discharges - Additional Biggart Beds	0.400
Community Equipment Store	0.274
Personal Protective Equipment (PPE)	0.854
Payments to Providers	1.443
Staffing Costs	1.121
Nursing Students	0.113
Estates and Facilities Costs	0.178
Community Care	0.297
Children and Families	0.131
Offsetting Cost Reductions	-0.955
Delay in Achieving Savings	0.516
Loss of Income	0.212
Other - small items	0.050
Remobilisation Phase 2	0.641
TOTAL MOBILISATION PLAN	5.917

At the end of August, we have received £1.835m. It is anticipated that further funding will be forthcoming to fully or partially offset Covid related expenditure however there is no formal confirmation of future funding allocations at present.

The Scottish Government have confirmed there is a budget of £880m available for Health and Social Care, a further £80m for Test and Trace and PPE funding has still to be confirmed. To date HSCP's have received £83m of this budget in totality to meet the cashflow pressures within social care payments.

4.12 **Financial Risks**

The financial risks within the IJB's delivery of health and social care services at present are:

- Anticipated funds from the Scottish Government allocated in local mobilisation financial returns does not meet all the costs associated in responding to the pandemic;
- Risk that any shortfall cannot be recovered in the financial year, and the IJB overspend and current debt repayment increases, we are already assuming payment of £1.092m this year within the budget and
- Uncertainty over funding requirements for 2021-22, particularly in relation to commissioned services from the private sector and the increase in PPE costs

4.13 **Summary**

The current financial position is based on the assumptions contained within the report as at period 4, the projected underspend of £0.832m is mainly due to pausing services and under occupancy in care homes an effect of the Covid-19 pandemic. This underspend will offset the additional costs incurred in responding to the pandemic. There is a financial risk that there will still be a shortfall if all the Scottish Government funding for Covid-19 response is not forthcoming. At the present time there has been no indication from the Scottish Government that they will not fund additional costs included in the local mobilisation financial return. A further update will be provided at period 6, when it is anticipated the funding situation will be clearer.

5. **STRATEGIC CONTEXT**

- 5.1 The IJB is expected to operate within the resources available. This report contributes to the IJB Strategic Objective to “operate sound strategic and operational management systems and processes.”

6. RESOURCE IMPLICATIONS

6.1 Financial Implications

6.1.1 The financial implications for the IJB Integrated Budget are outlined within the report.

6.2 Human Resource Implications

6.2.1 There are no human resource implications arising from this report.

6.3 Legal Implications

6.3.1 There are no legal implications arising from this report.

7. CONSULTATION AND PARTNERSHIP WORKING

7.1 This report has been prepared in conjunction with colleagues from South Ayrshire Council and NHS Ayrshire and Arran.

8. RISK ASSESSMENT

8.1 As the report sets, there is risk associated in the Covid-19 local mobilisation financial returns not being fully funded.

8.2 The IJB Risk Management Strategy categorises the level of financial risk as high.

9. EQUALITIES IMPLICATIONS

9.1 There are no immediate equality implications arising from the report.

10. SUSTAINABILITY IMPLICATIONS

10.1 There are no environmental sustainability issues arising from the approval of this report by the IJB.

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

Covid-19 Financial Implications

10.09.2020

APPENDIX A

South Ayrshire Health & Social Care Partnership			
Financial Report as at 31st July 2020			
Table 1	2020/21 Integrated		
	Budget	Projected Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000
Older People	42,553	42,237	316
Physical Disabilities	3,823	3,713	110
Biggart Hospital	4,335	5,077	(742)
Girvan Hospital	1,387	1,401	(14)
Community Nursing	2,782	2,971	(189)
Intermediate Care and Rehabilitation	1,579	1,317	262
AHPs	5,456	5,168	288
Total Community Care & Health	61,915	61,884	31
C&F Social Work Services	21,878	21,903	(25)
Criminal Justice	(4)	(10)	6
Health Visiting	2,711	2,670	41
Total Children and Justice Services	24,585	24,563	22
Learning Disabilities	20,495	20,079	416
Mental Health Community Teams	6,220	6,006	214
Addictions	2,136	2,138	(2)
Total Mental Health Services	28,850	28,223	627
Directorate	3,853	3,914	(62)
Other Services	1,705	1,855	(150)
Payroll management target	(1,159)	(1,159)	0
Total Support Services	4,398	4,610	(212)
Integrated Care Fund/ Delayed Discharge	1,946	2,111	(165)
Scheme of Assistance	786	786	0
Inter Agency Payments	(0)	(0)	0
Prescribing	24,309	24,309	0
General Medical Services	16,552	16,552	0
Total Primary Care	40,861	40,861	0
Community Store	494	674	(180)
TEC	0	(5)	5
Family Nurse Partnership	962	962	0
Continence Team	438	483	(46)
Total Hosted Services	1,894	2,115	(221)
Debt Repayment	1,092	1,092	0
PARTNERSHIP TOTAL	166,328	166,245	84
Recharges from other Partnerships	39,547	38,951	596
Recharges to other Partnerships	(1,314)	(1,468)	153
Acute Hospitals	25,128	25,128	0
IJB Total	229,689	228,856	832

APPENDIX B

South Ayrshire Health & Social Care Partnership Financial Report as at 31st July 2020

Table 1	2020/21			2020/21			2020/21		
	Council			NHS			Integrated		
	Budget	Projected Outturn	(Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend	Budget	Projected Outturn	Variance (Over)/ Underspend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Older People	42,553	42,237	316	0	0	0	42,553	42,237	316
Physical Disabilities	3,823	3,713	110	0	0	0	3,823	3,713	110
Biggart Hospital	0	0	0	4,335	5,077	(742)	4,335	5,077	(742)
Girvan Hospital	0	0	0	1,387	1,401	(14)	1,387	1,401	(14)
Community Nursing	0	0	0	2,782	2,971	(189)	2,782	2,971	(189)
Intermediate Care and Rehabilitation	0	0	0	1,579	1,317	262	1,579	1,317	262
AHPs	0	0	0	5,456	5,168	288	5,456	5,168	288
Total Community Care & Health	46,376	45,950	426	15,539	15,934	(395)	61,915	61,884	31
C&F Social Work Services	21,878	21,903	(25)	0	0	0	21,878	21,903	(25)
Criminal Justice	(4)	(10)	6	0	0	0	(4)	(10)	6
Health Visiting	0	0	0	2,711	2,670	41	2,711	2,670	41
Total Children and Justice Services	21,874	21,893	(19)	2,711	2,670	41	24,585	24,563	22
Learning Disabilities	20,024	19,723	300	471	355	115	20,495	20,079	416
Mental Health Community Teams	3,702	3,629	73	2,518	2,377	141	6,220	6,006	214
Addictions	1,059	1,059	0	1,076	1,079	(2)	2,136	2,138	(2)
Total Mental Health Services	24,785	24,412	373	4065	3811	254	28,850	28,223	627
Directorate	1,604	1,782	(178)	2,248	2,132	116	3,853	3,914	(62)
Other Services	1,705	1,855	(150)	0	0	0	1,705	1,855	(150)
Payroll management target	(1,159)	(1,159)	0	0	0	0	(1,159)	(1,159)	0
Total Support Services	2,150	2,478	(328)	2,248	2,132	116	4,398	4,610	(212)
Integrated Care Fund/ Delayed Discharge	1,077	1,077	0	870	1,034	(165)	1,946	2,111	(165)
Scheme of Assistance	786	786	0	0	0	0	786	786	0
Inter Agency Payments	(24,157)	(24,157)	0	24,157	24,157	0	(0)	(0)	0
Prescribing	0	0	0	24,309	24,309	0	24,309	24,309	0
General Medical Services	0	0	0	16,552	16,552	0	16,552	16,552	0
Total Primary Care	0	0	0	40,861	40,861	0	40,861	40,861	0
Community Store	0	0	0	494	674	(180)	494	674	(180)
TEC	0	0	0	0	(5)	5	0	(5)	5
Family Nurse Partnership	0	0	0	962	962	0	962	962	0
Continance Team	0	0	0	438	483	(46)	438	483	(46)
Total Hosted Services	0	0	0	1,894	2,115	(221)	1,894	2,115	(221)
Debt Repayment	1,092	1,092	0	0	0	0	1,092	1,092	0
PARTNERSHIP TOTAL	73,984	73,531	453	92,345	92,714	(369)	166,328	166,245	84
Recharges from other Partnerships				39,547	38,951	596	39,547	38,951	596
Recharges to other Partnerships				(1,314)	(1,468)	153	(1,314)	(1,468)	153
Acute Hospitals				25,128	25,128	0	25,128	25,128	0
IJB Total	73,984	73,531	453	155,705	155,325	380	229,689	228,856	832

APPENDIX C BUDGET MOVEMENTS

<u>Council</u>	Permanent or Temporary	£'000
Approved Budget		77,342
Change to Aids and adaptations budget	T	13
Fuel adj from Place budget	T	4
Interdirectorate adjs	T	(59)
Justice grant income recoding to HSCP	T	(2,000)
ERT Budget transfer	P	319
ADP Funds Transferred in from 19/20 Earmarking	P	170
C&F Mediation co-ord funding from HSF	T	30
Budget as at Period 4		75,819
<u>NHS</u>	Permanent or Temporary	£'000
Approved Budget		88,763
Prescribing Increase	T	441
GMS Increase	T	1,831
COVID Funding for Social Care	T	1,090
COVID Funding for Social Care (Living Wage)	T	273
Paid as if at work	P	(53)
Budget as at Period 4		92,345

APPENDIX D SAVINGS SCHEDULE

	£			£	£	£	£		
Saving Title	Partner	Approved	BRAG Status	Efficiencies 20-21	Achieved 20-21	Allocated to COVID	Further achievement projected	Balance remaining	Comments
Management efficiency	SAC	PY	A	(50,000)		0	0	(50,000)	Prior Year not achieved - exercise to review current vacancies to be actioned
Admin efficiency	SAC	PY	A	(56,215)		0	0	(56,215)	Prior Year not achieved - exercise to review current vacancies to be actioned
LD Day Services	SAC	PY	G	(55,900)	(55,900)		0	0	Prior Year Saving Ongoing - met on temp basis this year
SDS reclaims	SAC		G	(345,679)	0	0	(345,679)	0	Assume full achievement at present
Day care charging	SAC	PY	R	(116,000)		0	0	(116,000)	Not implemented - further consultation required
Prior Year Efficiencies				(623,794)	(55,900)	0	(345,679)	(222,215)	
C&F Contract efficiencies	SAC	2020-21	B	(60,000)	(60,000)	0	0	0	Implemented in 19/20 full year effect 20/21
Community Alarm increase 19/20	SAC	2020-21	B	(81,000)	(81,000)	0	0	0	Prior Year implemented - full year benefit 20/21
CM2000 In house homecare	SAC	2020-21	B	(223,251)	(223,251)	0		0	System Partially implemented savings achieved
Charging Inflationary increase 20/21	SAC	2020-21	A	(22,000)		(11,000)	(11,000)	0	Inflationary increase delayed due to Covid
Adult High Cost Care Packages	SAC	2020-21	A	(496,000)	(393,000)		(103,000)	0	Prior year care packages ended, full year saving 20/21
OWA Residential Placements	SAC	2020-21	B	(565,000)	(565,000)	0	0	0	New ways of working implemented 19/20 full year savings 20/21
Elba Gardens Development	SAC	2020-21	A	(169,250)		(84,625)	(84,625)	0	Assume 6 mnth delay due to COVID
Review of Adult Care Packages - LD	SAC	2020-21	A	(648,998)		(324,499)	(324,499)	0	Assume 6 mnth delay due to COVID
Review of Adult Care Packages - MH	SAC	2020-21	A	(71,002)		(35,501)	(35,501)	0	Assume 6 mnth delay due to COVID
Review of Vol Orgs budgets	SAC	2020-21	A	(143,000)		(71,500)	(71,500)	0	Assume 6 mnth delay due to COVID
NHS Payroll Turnover	NHS	2020-21	B	(518,000)	(518,000)	0	0	0	
NHS Income Realignment	NHS	2020-21	B	(194,000)	(194,000)	0	0	0	
Approved 2020-21 Efficiencies				(3,191,501)	(2,034,251)	(527,125)	(630,125)	0	