

South Ayrshire Health and Social Care Partnership

REPORT

Meeting of South Ayrshire Health and Social Care Partnership	Integration Joint Board
Held on	25th June 2020
Agenda Item	7
Title	Financial Management Report as at 31st March 2020
Summary:	
The purpose of this report is to advise the Integration Joint Board of the year end outturn for 31 st March 2020	
Presented by	Lisa Duncan, Chief Finance Officer
Action required:	
It is recommended that the Integration Joint Board;	
<ul style="list-style-type: none"> I. It is recommended that the Integration Joint Board notes the year end balanced position II. notes the substantial improvement compared with 2018/19 III. note the part repayment of prior year's debt and realignment of debt provision in future years. IV. Approve the earmarking of funds in Section 4.8 to 20/21. 	

Implications checklist – check box if applicable and include detail in report									
Financial	<input type="checkbox"/>	HR	<input type="checkbox"/>	Legal	<input type="checkbox"/>	Equalities	<input type="checkbox"/>	Sustainability	<input type="checkbox"/>
Policy	<input type="checkbox"/>	ICT	<input type="checkbox"/>						

Directions required to NHS Ayrshire & Arran South Ayrshire Council, or both	1. No Direction Required	X
	2. Direction to NHS Ayrshire and Arran	<input type="checkbox"/>
	3. Direction to South Ayrshire Council	<input type="checkbox"/>
	4. Direction to NHS Ayrshire and Arran and South Ayrshire Council	<input type="checkbox"/>

**SOUTH AYRSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP
INTEGRATION JOINT BOARD
25th June 2020
Report by Director of Health & Social Care**

FINANCIAL MANAGEMENT REPORT – 2019/20 Year End Outturn

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to advise the Integration Joint Board of the actual financial position for the financial year as at 31st of March 2020.

2. RECOMMENDATION

- I. It is recommended that the Integration Joint Board notes the year end balanced position**
- II. notes the substantial improvement compared with 2018/19**
- III. note the part repayment of prior year's debt and realignment of debt provision in future years.**
- IV. approve the earmarking of funds in Section 4.8 to 20/21.**

2. BACKGROUND INFORMATION

- 3.1 The report provides an overview of the financial position for the partnership and outlines the unaudited year-end position for 2019-20. The year outturn is an overall underspend of £0.411m, taking account of the impact of Lead Partnership services. The underspend relates to specific funding streams from the Scottish Government that require to be earmarked for use in 2020-21. Thus, meaning a balanced position at the end of year.
- 3.2 Prior to recharges from other partnerships and repayment of the debt, the Partnership was overspent by £0.762m.
- 3.3 This overspend of £0.762m, was offset by £0.645m underspends from recharges in relation to Lead Partnership services, and £0.528m set aside for debt repayment. The result an overall £0.411m underspend to be held in reserves for future use.
- 3.4 The additional funding repayment of £0.819m set aside as part of the 2019-20 budget setting process, was approved by the Council's Leadership Panel to be used to support financial pressures in year, and defer initial repayment until 2020-21. At the end of the year a payment of £0.291m was able to be made towards the debt, with only £0.528 required to maintain financial balance.

- 3.5 The outstanding debt of £2.986m, will be repaid over the next three years, final payment date being the 31st of March 2023. Provision for this year's repayment had been made in the IJB budget for 20/21.
- 3.6 Main pressure areas during the year continue to be delayed discharges, Biggart Hospital and Children's outwith authority placements, whilst improvements have been made in some areas, further action is required in 2020-21 and close monitoring of financial spend will continue.
- 3.7 Compared to last year's financial outturn, there has been significant movements in reducing the overspends within Community Care & Health and Children and Justice Services, through new ways of working and greater scrutiny of budget spend, this can be viewed in Appendix 6.
- 3.8 The integrated position is shown below in Table 1.
- 3.9 The projections are separated by funding partner and service provider in Appendix 1. The commentary in section 4 should be read in conjunction with Table 1 and Appendix 1.

**South Ayrshire Health & Social Care Partnership
Financial Report as at 31st March 2020**

Table 1	2019/20 Budget		
	Integrated		
	Annual Budget	Actual	Variance
	£'000	£'000	£'000
Older People	42,035	42,063	(28)
Physical Disabilities	3,658	3,606	52
Biggart Hospital	4,327	5,203	(876)
Girvan Hospital	1,245	1,312	(67)
Community Nursing	3,558	3,599	(41)
Intermediate Care and Rehabilitation	1,496	1,571	(75)
AHPs	4,993	4,810	183
Total Community Care & Health	61,312	62,164	(852)
C&F Social Work Services	22,126	23,251	(1,126)
Justice Services	169	150	19
Health Visiting	2,696	2,529	167
Total Children and Justice Services	24,991	25,930	(939)
Learning Disabilities	20,538	20,504	34
Mental Health Community Teams	5,932	5,257	675
Addictions	2,113	1,863	250
Total Mental Health Services	28,583	27,624	959
Directorate	4,971	4,628	342
Other Services	1,849	1,926	(77)
Payroll management target	(309)	0	(309)
Total Support Services	6,511	6,555	(44)
Integrated Care Fund/ Delayed Discharge	1,793	1,674	119
Scheme of Assistance	556	550	6
Inter Agency Payments	0	0	0
Prescribing	25,953	25,953	0
General Medical Services	16,552	16,428	124
Total Primary Care	42,505	42,381	124
Community Store	156	282	(126)
TEC	0	(14)	14
Family Nurse Partnership	772	771	1
Continence Team	424	449	(25)
Total Hosted Services	1,352	1,488	(136)
Partnership Total	167,603	168,365	(762)
Recharges from other Partnerships	39,141	38,590	551
Recharges to other Partnerships	(938)	(1,032)	94
Acute Hospitals	24,884	24,884	0
Additional Funding Repayment	819	291	528
IJB Total	231,509	231,098	411
Earmarking PCIF	0	153	(153)
Earmarking Action 15	0	89	(89)
Earmarking ADP	0	169	(169)
Total Earmarked	0	411	(411)
FINAL OUTTURN POSITION	231,509	231,509	0

4. REPORT

4.1 FINANCIAL OUTTURN

4.1.1 This report provides an overview of the financial position for the partnership and outlines the unaudited year end outturn for 2019-20.

The report includes the following:-

- Explanation of the main areas of variances
- Movement in projected outturn position
- Update on savings delivery and actions for 2020-21
- Impact of the outturn on IJB reserves
- Lead Partnerships outturn and the impact of resource allocations
- Updated information on the usage of set-aside resource

4.1.2 Against a full year budget of £231.509m, there was an underspend of £0.411m (0.18%), consisting of a year-end overspend of 0.283m in social care services offset with an underspend of £0.694m in health delivered services. The social care services position includes £0.291m part repayment of £3.277m to the Council for debt incurred in 2018/19. With the remainder to be paid over next three financial years. This reported position is prior to earmarking funds for use in future years.

4.1.3 The underspend of £0.411m is in relation to budgets received for specific purposes outlined by the Scottish Government. These funds have been earmarked to be held in reserves for use in future years.

4.1.4 The sections below explain variances which are forecast to exceed £0.1 million at the year-end or are otherwise material.

4.2 **Community Care and Health** – Against the full-year budget of £61.312 there is an **overspend of £0.852** or 1.4%. Adverse movement of £0.064m from period 10 projected spend.

4.2.1 **Older People – Overspend of £0.028m, adverse movement of £0.287m**

4.2.1.1 Local Authority Care Home Income under recovered by £0.173 million. Budgets were set on the basis of full capacity however during the year both South Lodge and Hillcrest were both under capacity.

4.2.1.2 External Care Home Placements underspent by £0.262 million, adverse movement of £0.060m. Underspend has been a result of in year activity being consistently less than target due to careful management and availability of places. At the end of year there was a total 921 clients in externally provided care homes, this includes 26 placements remaining from the 34 NHS funded placements in year, aimed to improve patient flow. These placements are funded non-recurrently, NHS will meet the costs of the remaining 26 placements until they end.

4.2.1.3 During the year funding for 12 care home placements was permanently transferred from Biggart Hospital budget. The revised permanent budgeted placements for 19/20 increased to 892, at end of year 895 permanent placements were funded.

4.2.1.4 Delayed discharges during the year were impacted positively with the additional funding received for the 34 beds in care homes. At its peak delays were at 100, at the beginning of March 20 they were reduced to 64. In March, to mitigate against the foreseen Covid pandemic and pressures on hospital beds, the Scottish Government requested a reduction to delayed discharges and additional funding was provided via Mobilisation Plans. The partnership commissioned an additional 27 beds from external providers, by end of March 20 were filled, and delayed discharges had reduced to 40. Appendix 2 shows Delayed Discharge trends.

4.2.1.5 Care home respite budget overspent by £0.170m, a 42% increase on the budget of £398m, budget is available for 5,022 nights of respite, however in the year 7,763 respite nights were provided, mainly as an impact of increase in Carers Support Plans, following the implementation of the Carers Act.

Charging orders on sale of houses, over recovered by £74k. This is income received for monies due to SAHSCP where we interim fund a care home placement, until release of capital allows the service user to pay their assessed charge.

4.2.1.6 External Care at Home packages underspent by £0.416 million, a favourable movement of £0.065m. There were 9,609 hours provided to clients in the last week of the year. There has been a managed reduction in hours since the peak usage of 10,094 in the week commencing the 1st April. The target permanent budget available is 9600, an additional 261 hours were added non-recurrently from winter pressures funding through NHS Ayrshire and Arran. Appendix three highlights the trend in care at home hours during the year.

4.2.1.7 The in-house care at home service overspent by £0.177, adverse movement of £0.034 million. The overspend relates mainly to additional hours and overtime working throughout the year to address sickness and holiday cover.

4.2.1.8 An under recovery of day care charging income of £0.093 million occurred due to delay in implementing the charging policy. The IJB, at its meeting of 9th October 2019, agreed the implementation of day care charging for older people. As this was a change in policy, this proposal is required to be ratified by the Council's Leadership Panel. Due to the delay in implementation, work is ongoing to consider incorporating Adult Services in the scope of this proposal. This will be considered as part of the ongoing budget process for 20/21, although delays expected in achieving income target due to closure of day care centres following social distancing guidelines related to covid pandemic control measures.

4.2.19 The implementation of CM2000 was anticipated to realise efficiencies in 2019/20 of £0.177 million. The delay in full implementation has resulted in an

efficiency of £0.050 million, therefore an £0.127m shortfall in achievement this year. This has been partially offset with an anticipated £0.064m underspend in the annual rental costs, as a result of the delay in external providers implementing the system. The project has been delayed further due to the COVID pandemic and resources are being aligned to meet the changing demands and needs of the services.

4.2.1.10 External Day Care underspent by £0.129m, budget higher than actual spend offsetting increases above. Should this be reflected in a downturn in day care activity in 2020-21, permanent virements will be actioned to areas of greater need.

4.2.3 Biggart Hospital – Overspend of £0.876m, favourable movement of £0.032m

4.2.3.1 At the end of the year there was an overspend of £0.876 million (20%) of £4.327m budget. The hospital operated with 83 beds until July when 12 beds were transferred to care home provision. From July to December there were 73 beds open at Biggart against a budget that can afford the costs of 66 beds. The transfer did not result in an appreciable reduction in supplementary nursing costs, and many patients require enhanced nursing care which is extremely expensive.

4.2.3.2 NHS Ayrshire and Arran transferred £0.300 million to enable additional temporary capacity to be opened from December to March. This is in effect a return to 83 beds.

4.2.3.3 At the end of March there were 12 Delayed Discharges at Biggart, 9 of which were delayed for over 2 weeks. This is a reduction from 28 at beginning of March, highlighting the efforts to meet the Scottish Governments targets for reducing delayed discharges.

4.2.3.4 The IJB approved budget for 20/21 added investment into reablement, which should optimise patient care and reduce delayed discharge. Operationally, work has already commenced on reviewing delayed discharge processes with aim to streamline and learn lessons from COVID response.

4.2.4 Intermediate Care and Rehabilitation – overspend of £0.067 million, favourable movement of £0.008m.

4.2.4.1 Previously established Intermediate Care and Rehabilitation Services are underspent by £0.191 million.

4.2.4.2 The budget was set on the basis that the baseline for the £2.5 million Pan Ayrshire investment would not be exceeded. Partner IJBs are now committed to this investment, as it is felt to be beneficial in avoiding unnecessary days in hospital for patients. In order to maintain the Enhanced Intermediate Care and

Rehabilitation service at the existing level for the financial year an overspend of £0.266 million has been incurred. Recruitment in year was frozen.

4.3 Children and Criminal Justice Services – Against the full-year budget of £24.991 there is an **overspend of £0.939** or 3.7%. Favourable movement from period 10 of £0.117m

4.3.1 Outwith Authority Placements overspent by £0.881 million, favourable movement of £0.023m. During the year an additional £0.236 million is due to invoices for 2018/19 which should have been included last year. At the end of the year there were 7 residential care placements, a net decrease of 5 in year. This improvement has been reflected in 20-21 budget. Other out with authority placements in fostering, educational residential and day placements reduced by 3 to 67 at end of March.

4.3.2 Familial Placements overspent by £0.317 million, an adverse movement of £0.146m, mainly due to costs for adoption orders that were not anticipated to be finalised in this financial year. The overspend is mainly due to the increase in adoption orders, and legal fees incurred in the process. The number of placements, have overall reduced by 21 from the start of the year. Kinship placements saw a net increase of 3 during the year, this follows the direction the service is taking in placing children in kinship where possible first.

4.3.3 Child Disability Care Packages overspent by £0.092 million, favourable movement of £0.058m. At the end of the year there were 71 young people receiving a care, these packages range from shared college support to one to one support at college, assistance to participate in leisure activities and small group support. With a few high cost care packages of enhanced care.

4.3.4 Young Persons Support and Transition teams underspent by £0.050m, due to less than budgeted young care leavers requiring support with living expenses and supported or housing accommodation.

4.3.5 The Children and Families Management Team have a planned programme of transformational change. Good progress has been made in year, the team have focused on reducing the out with authority residential and secure placements and increased kinship placements. Appendix 4 highlights the progress made in reduction of placements throughout the year.

4.4 Mental Health Services – Against a full year budget of £28.583m, there is an **underspend of £0.960m (3.4%)**, adverse movement of £0.054m

4.4.1 Learning Disabilities budget was overall £0.033m overspent, within the social care budget there was an £0.101m overspend as a result of £0.296m severance costs in relation to Kyle Day Centre closure decision being reversed and full savings not realised, therefore the partnership became responsible for redundancy expenditure, this was offset by a £0.195m underspend in LD social care packages. The Learning Disability Health budget incurred a £0.134m underspend due to staff vacancies.

4.4.2 Mental Health services were underspent by £0.676m, mainly all within Social Care packages due to less than expected care packages and a reduction of 3 residential care packages

4.4.3 Addictions services overall underspent by £0.251m, £0.169m of ADP funding is subject to a request to South Ayrshire Council for earmarking into 20/21 financial year. This will be utilised to support the continuation of planned projects where implementation has been delayed due to the timing of the additional Scottish Government funding. These include the Community Navigator Pilot, funding of a recovery advocacy worker, a family support worker and a young people worker.

4.5 Payroll Management Target

4.5.1 The payroll management target at the start of the year was £1.9 million, which is 2.6% of the value of all services delivered through South Ayrshire Council. This was underachieved by £0.309m, £0.024m favourable to projected outturn. This is a challenging target and has been revised to £1.6m as part of the 2020/21 budget setting process.

4.6 Other Budgets

4.6.1 The equipment loan store is overspent by £0.126 million, a favourable variance of £0.053m at end of year. This is of particular concern as £0.280 million was added during 2019/20 budget setting to recognise pressures at that stage. The cause of the overspend is increased activity and demand for equipment and a paper has been presented to the Strategic and Operational Planning Group. A further update will be provided as soon as information is available.

4.6.2 General Medical Services contracts were underspent by £0.124 million as expected.

4.6.2 The Prescribing budget is delegated to the IJB, however this is managed by NHS Ayrshire and Arran across the three Ayrshire Health and Social Care Partnerships. It has been previously agreed that the IJB Clinical Directors will have a key role in ensuring buy-in to change prescribing practice at locality level to drive the delivery of efficiencies in Primary Care prescribing. Due to the high volumes of prescribing this year, the actual outturn was £2.530m greater than the original budget, this overspend has been underwritten by NHS Ayrshire and Arran under the terms of the Integration Scheme.

4.7 Transformation and Efficiency

4.7.1 The following budgets have been reduced in line with savings proposals agreed as part of the 2019/20 budget, and are therefore assumed as achieved.

Removed from Budgets	Total
Saving Description	£000
Inflationary increases - charging	(20)
FY effect of meals increase	(74)
Comm Alarms - increase 75p plus removal of means testing	(155)
MH addl efficiency from comm plan	(75)
Justice post	(40)
Carer's Act base budget	(175)
ICF/DDs proj underspend	(135)
Free meals change in practice	(30)
LD care packages per final budget paper	(56)
Care at home per final budget paper	(450)
Franks's Law final reduction per budget paper	(315)
Day care underspend	(158)
NHS Operational Efficiency	(800)
Total	(2,483)

4.7.2 The table below shows those efficiency measures that have been partially achieved this year, and further action to be taken in 2020/21. Main risk is the CM2000 and Charging policy savings, as the progress of these is affected by the COVID pandemic, therefore full year savings will not be achieved.

	£	£	£	
Description	Total	Amount achieved to date	Remaining	Further Action
Management efficiency	(50)	0	(50)	To be identified in 20/21, through Admin review
Admin efficiency	(56)	0	(56)	
Remaining amount for Inc Maximisation	(4)	(4)	0	
Glenriddel Rd - Children's Houses	(300)	(300)	0	
C&F Contract efficiencies	(81)	(68)	(13)	To be achieved in 20/21 through contract review
Sleepover efficiency	(100)	(100)	0	
Girvan core n cluster	(180)	(150)	(30)	Achieved in 20/21
CM2000 In house homecare	(177)	(50)	(127)	Delayed due to COVID, to be reviewed in 20/21
SDS reclaims	(380)	(325)	(55)	Achieved in 20/21
Day care charging	(116)	0	(116)	Charging Review in 20/21
BB reduced package requirement	(105)	(105)	0	
Childrens outwith authority places	(764)	0	(764)	Achieved in 20/21
Other children's placements	(257)	(12)	(245)	Achieved in 20/21
LD Day Services	(56)	0	(56)	To be reviewed in 20/21
	(2,626)	(1,114)	(1,512)	

4.8 Reserves

4.8.1 The IJB is established as a Local Government body therefore has the ability to hold reserve balances. Reserve balances can be held for the below purposes:-

- a) as a working balance to help cushion the impact of uneven cash flows
- b) as a contingency to manage the impact of unexpected events or emergencies; and
- c) as a means of building up funds, often referred to as earmarked reserves, to meet known or predicted liabilities.

4.8.2 There were funds specifically provided by the Scottish Government for priority areas of investment and there is a requirement to ring-fence these funds to be used for the purpose allocated, regardless of the timing of expenditure. A total of £0.411m requires to be earmarked within the IJB reserves as noted below. The Alcohol and Drug Partnership funds are subject to approval by the Council.

- Alcohol and Drug Partnership - £0.169m
- Mental Health Action 15 - £0.089m
- Primary Care Improvement Fund - £0.153m

4.8.3 These funds require to be earmarked for future use. For the Lead Partnership services, the IJBs have been allocated the appropriate share of unspent funds at the year-end to carry forward in respective IJB reserves.

4.9 Budget Changes

4.9.1 The Integration Scheme states that “*either party may increase its in year payment to the Integration Joint Board. Neither party may reduce the payment in-year to the Integration Joint Board nor Services managed on a Lead Partnership basis... without the express consent of the Integration Joint Board.*”

4.9.2 Appendix 5 highlights the movement in the overall budget position for the partnership following the initial approved budget.

4.10 Recharges to and from other IJBs

4.10.1 Recharges occur between the IJB’s, dependent on Lead Partner Arrangements. All Ayrshire partners share the under and overspends within the Lead Partner arrangements. This year it was agreed the NRAC allocation basis, should be based on the activity that best reflects the nature of the service delivered, explained below. The total spends by Partnerships lead and hosted services is included in Appendix 6. The impact of the financial shares is reflected in the year end outturn position included in Table 1 and Appendix 1.

4.10.2 East Ayrshire HSCP acts as the lead partner for Primary Care and Out of Hours and Community Response Services. Year-end outturn for these services was an underspend of £0.891m, including £0.401m underspend within the Primary Care Improvement Fund (PCIF) to be earmarked for 2020-21. The underspend is mainly due to changes in GP contracts and vacancies within the Out of Hours service. All partnerships have been allocated a fair share of the underspends offsetting their bottom line and allowing for earmarking of PCIF, basis of allocation was on the NRAC formula for Prescribing services. South Ayrshires share of the lead partnership underspend was £0.231m, of this £0.089m has been earmarked for 2020-21. East Ayrshire’s hosted services budget, services delivered on behalf of all Ayrshire’s, underspent by £0.159m, due to staffing savings within the Prison and Police Healthcare services. The underspent was shared on the same basis, with South’s allocation being £0.046m.

4.10.3 North Ayrshire HSCP acts as the lead partner for Mental Health Services. Year end outturn for these services was an underspend of £0.762m, including £0.275m Action 15 underspend to be earmarked for 2020-21. The underspend includes reduced expenditure on Psychiatry, other specialist Mental Health services and innovation funding. These reduced costs are partially offset by additional expenditure in adult / older inpatient services and Unpacs (unplanned activities). All partnerships have been allocated a fair share of the underspends based on the NRAC formula for Mental Health services. South Ayrshire’s allocation was £0.302m, of which £0.153m is earmarked for Action 15 use in 2020/21. Hosted service within North overspent, by £0.092m, mainly as a result of less than anticipated income receipts within Daldorch. South Ayrshire share of the overspent was £0.028m.

4.10.4 South Ayrshire's hosts services in relation to Community Equipment Store, Continence Team and the Family Nurse Partnership, the year end outturn for these services was a £0.136m overspend, mainly due to additional demand for equipment. An additional £0.280m was allocated by the three Partnerships to the NHS Community Equipment Store as part of the 2019/20 budget (including £0.092m from East Ayrshire IJB). It should be noted that expenditure is volatile depending on the timing of purchases and that increasing demand against delegated resources is being considered by the pan-Ayrshire Strategic Planning and Operations Group (SPOG). The NRAC allocation for sharing the overspend, was based on the NRAC for Community services, South Ayrshire received income from the other partners of £0.094m

4.11 Set Aside Budget

4.11.1 The Integration Scheme makes provision for the Set Aside budget to be managed in year by the Health Board with any recurring over or under spend being considered as part of the annual budget setting process. The 2019-20 set aside budget was estimated to be £224.396m, based on 2018-19 expenditure.

4.11.2 This budget represents the direct cost of six specialties and is focussed on unscheduled activity. The six areas are Accident and Emergency, General Medicine, Geriatric Medicine, Respiratory Medicine, Rehabilitation Medicine and certain GP non-elective activity.

4.11.3 In 2019/20 South Ayrshire used £0.5 million more than its "fair share" of the Set Aside Budget. The allocation of set aside for the year was not based on actual hospital usage. The IJB, in applying the accounting policies, had to make a critical judgement relating to the values included for Set Aside services. The Set Aside figure included in the IJB accounts is based upon Information Services Division Scotland (ISD) 2018-19 activity data at 2017-18 prices with a 7.5% uplift applied.

4.11.4 There is an expectation by the Scottish Government, supported by the proposals contained within the national Review of Progress of Integration, that the set aside arrangements are fit for purpose and enable an approach to planning across the whole unplanned care pathway. NHS Ayrshire and Arran is working with the 3 Ayrshire IJBs and Scottish Government to ensure the legislative and statutory guidance on hospital specialities delegated to Integration Authorities, particularly in relation to Set Aside Budget is put into practice. This does not change the balance of risk that remains shared between IJB's and Health Boards and can only be delivered in partnership, but it recognises the lead role of the IJB in planning for the unscheduled care pathway set out in legislation.

4.11.5 Working with the Scottish Government, Ayrshire and Arran are acting as a test area for further work to be on Directions and Set Aside Resources, progress has taken place during 2019-20 and will be further developed during 2020-21.

4.12 SUMMARY

- 4.12.1 The IJB and HSCP have improved the financial position compared with the 2018-19 year end. Our major areas of financial challenge are Biggart Hospital and Children's placements. Children's placements have made significant progress towards the end of the year, with the full impact in reduction of out with authority placements reflected in 2020-21 budget setting process. The approval of Transformation programme for Children's services should enable the team to further embed processes of early intervention and prevention, reducing the need for more expensive out with authority placements.
- 4.12.2 Reablement investment in 2020-21, will further enhance the services delivered to older people, and reduce pressures in delayed discharges and within Biggart Hospital. The Partnership are reviewing the responses made during the Covid pandemic, to learn from the experience and implement changes that were successful.
- 4.12.3 The IJB managed to repay part of the debt incurred in 2018-19, with plans to pay back more in 2020-21, close monitoring of the budget is required to ensure we can pay back the debt and achieve financial balance in 2020-21.

5 STRATEGIC CONTEXT

- 5.1 The IJB is expected to operate within the resources available. This report contributes to the IJB Strategic Objective to "operate sound strategic and operational management systems and processes."

6 RESOURCE IMPLICATIONS

6.1 Financial Implications

- 6.1.1 The financial implications for the IJB Integrated Budget are outlined within the report.

6.2 Human Resource Implications

- 6.2.1 It is recognised that a vacancy management approach can have an adverse impact on the workload of existing staff.

6.3 Legal Implications

- 6.3.1 There are no legal implications arising from this report.

7 CONSULTATION AND PARTNERSHIP WORKING

7.1 This report has been prepared in conjunction with colleagues from South Ayrshire Council and NHS Ayrshire and Arran.

8 RISK ASSESSMENT

8.1 There has been a material improvement in the finances of the IJB. As the report sets out however, there is a remaining risk of achieving savings in 2020-21 which must be managed.

8.2 The IJB Risk Management Strategy categorises the level of financial risk as high.

9 EQUALITIES IMPLICATIONS

9.1 There are no immediate equality implications arising from the report.

10 SUSTAINABILITY IMPLICATIONS

10.1 There are no environmental sustainability issues arising from the approval of this report by the IJB.

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BACKGROUND PAPERS

None

16/06/20

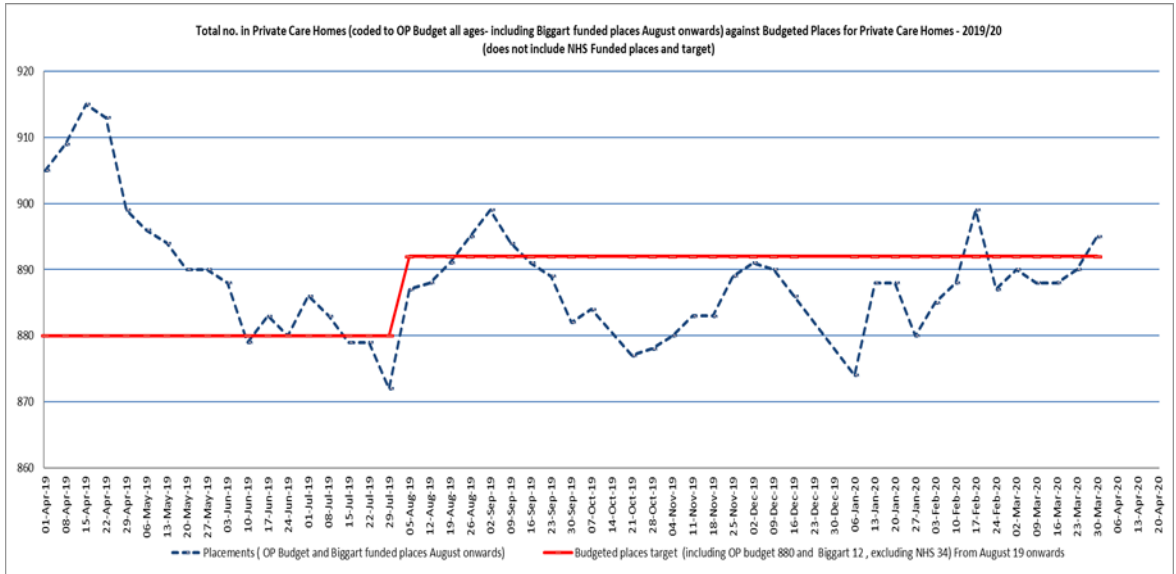
APPENDIX ONE

South Ayrshire Health & Social Care Partnership									
Financial Report as at 31st March 2020									
Table 1	2019/20			2019/20			2019/20 Budget		
	Council Actual			Health Actual			Integrated		
	Budget	Actual	Variance	Budget	Actual	Variance	Annual Budget	Actual	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Older People	42,035	42,063	(28)	0	0	0	42,035	42,063	(28)
Physical Disabilities	3,658	3,606	52	0	0	0	3,658	3,606	52
Biggart Hospital			0	4,327	5,203	(876)	4,327	5,203	(876)
Girvan Hospital			0	1,245	1,312	(67)	1,245	1,312	(67)
Community Nursing			0	3,558	3,599	(41)	3,558	3,599	(41)
Intermediate Care and Rehabilitation			0	1,496	1,571	(75)	1,496	1,571	(75)
AHPs			0	4,993	4,810	183	4,993	4,810	183
Total Community Care & Health	45,693	45,669	24	15,619	16,495	(876)	61,312	62,164	(852)
C&F Social Work Services	22,126	23,251	(1,126)			0	22,126	23,251	(1,126)
Justice Services	169	150	19			0	169	150	19
Health Visiting			0	2,696	2,529	167	2,696	2,529	167
Total Children and Justice Services	22,295	23,401	(1,106)	2,696	2,529	167	24,991	25,930	(939)
Learning Disabilities	20,063	20,163	(100)	475	341	134	20,538	20,504	34
Mental Health Community Teams	3,551	2,899	652	2,381	2,358	23	5,932	5,257	675
Addictions	1,133	964	169	980	899	81	2,113	1,863	250
Total Mental Health Services	24,747	24,026	721	3,836	3,598	238	28,583	27,624	959
Directorate	1,340	1,437	(98)	3,631	3,191	440	4,971	4,628	342
Other Services	1,849	1,926	(77)	0	0	0	1,849	1,926	(77)
Payroll management target	(309)	0	(309)	0	0	0	(309)	0	(309)
Total Support Services	2,880	3,364	(484)	3,631	3,191	440	6,511	6,555	(44)
Integrated Care Fund/ Delayed Discharge	855	828	27	938	846	92	1,793	1,674	119
Scheme of Assistance	556	550	6	0	0	0	556	550	6
Inter Agency Payments	(21,260)	(21,260)	0	21,260	21,260	0	0	0	0
Prescribing	0	0	0	25,953	25,953	0	25,953	25,953	0
General Medical Services	0	0	0	16,552	16,428	124	16,552	16,428	124
Total Primary Care	0	0	0	42,505	42,381	124	42,505	42,381	124
Community Store	0	0	0	156	282	(126)	156	282	(126)
TEC	0	0	0	0	(14)	14	0	(14)	14
Family Nurse Partnership	0	0	0	772	771	1	772	771	1
Continence Team	0	0	0	424	449	(25)	424	449	(25)
Total Hosted Services	0	0	0	1,352	1,488	(136)	1,352	1,488	(136)
Partnership Total	75,766	76,577	(811)	91,837	91,788	49	167,603	168,365	(762)
Recharges from other Partnerships	0	0	0	39,141	38,590	551	39,141	38,590	551
Recharges to other Partnerships	0	0	0	(938)	(1,032)	94	(938)	(1,032)	94
Acute Hospitals	0	0	0	24,884	24,884	0	24,884	24,884	0
Additional Funding Repayment	819	291	528	0	0	0	819	291	528
IJB Total	76,585	76,868	(283)	154,924	154,230	694	231,509	231,098	411
Earmarking PCIF	0	0	0	0	153	(153)	0	153	(153)
Earmarking Action 15	0	0	0	0	89	(89)	0	89	(89)
Earmarking ADP	0	169	(169)	0	0	0	0	169	(169)
Total Earmarked	0	169	(169)	0	242	(242)	0	411	(411)
FINAL OUTTURN POSITION	76,585	77,037	(452)	154,924	154,472	452	231,509	231,509	0

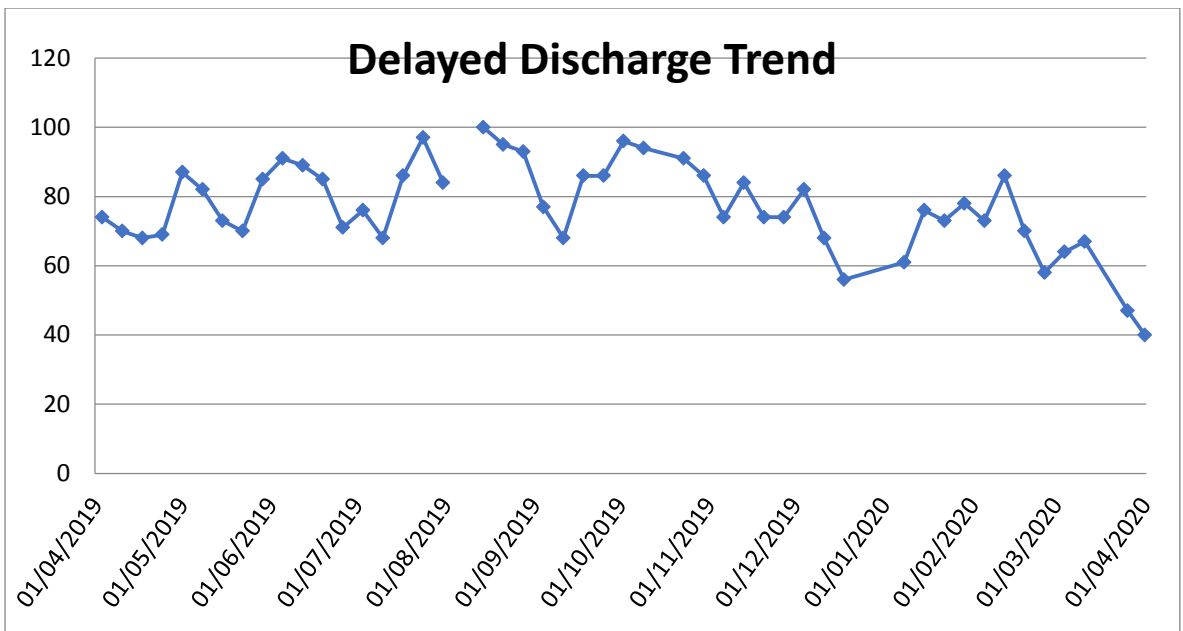
APPENDIX TWO

Care Home Trends

The number of placements (excluding the non-recurrent ones) and the trend since the 1st April is shown in the graph below:



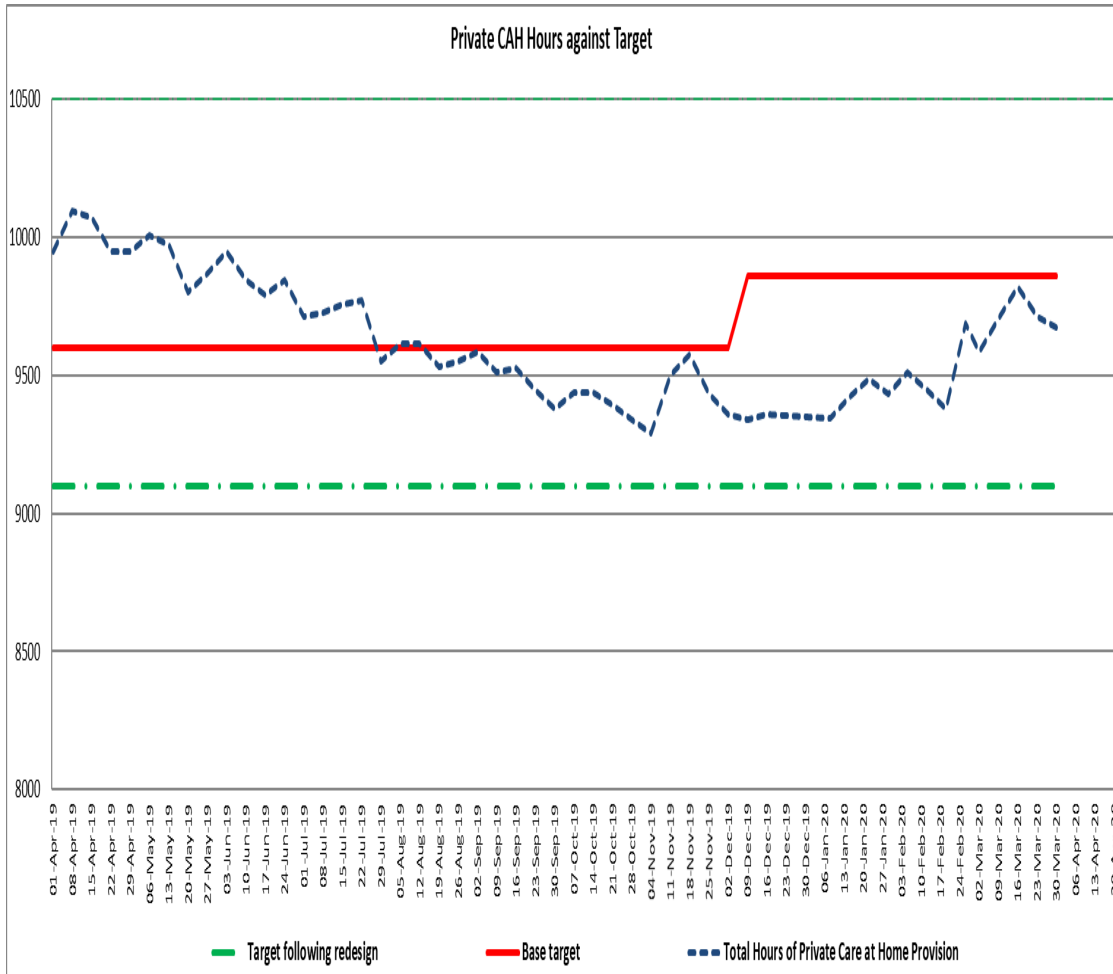
Delayed Discharge Trends



APPENDIX THREE

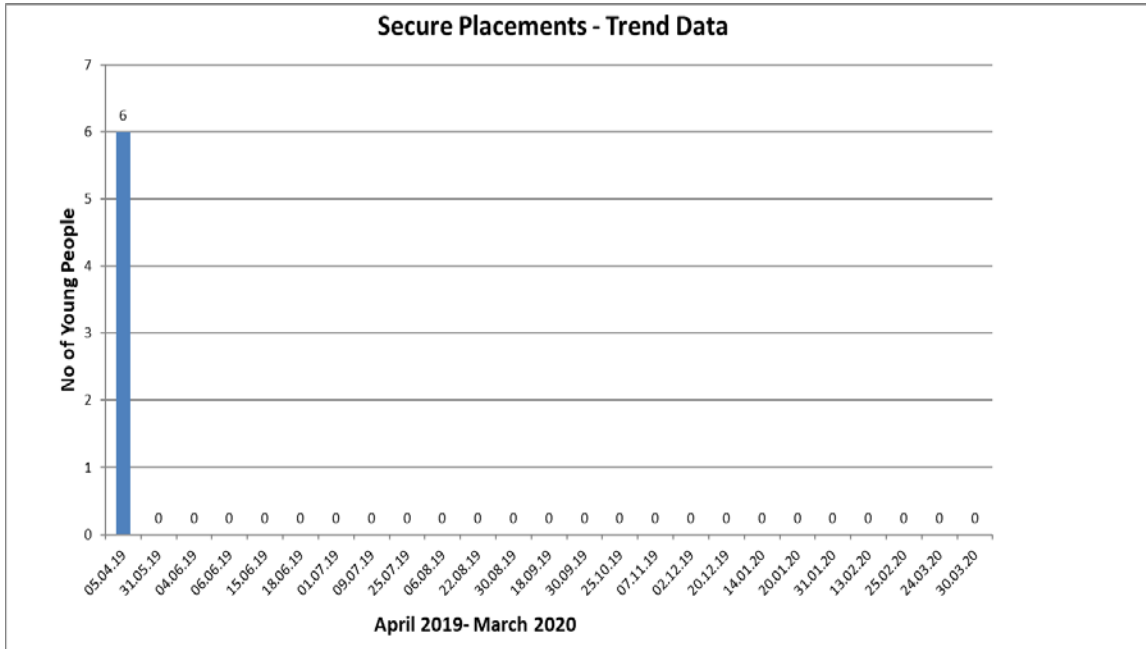
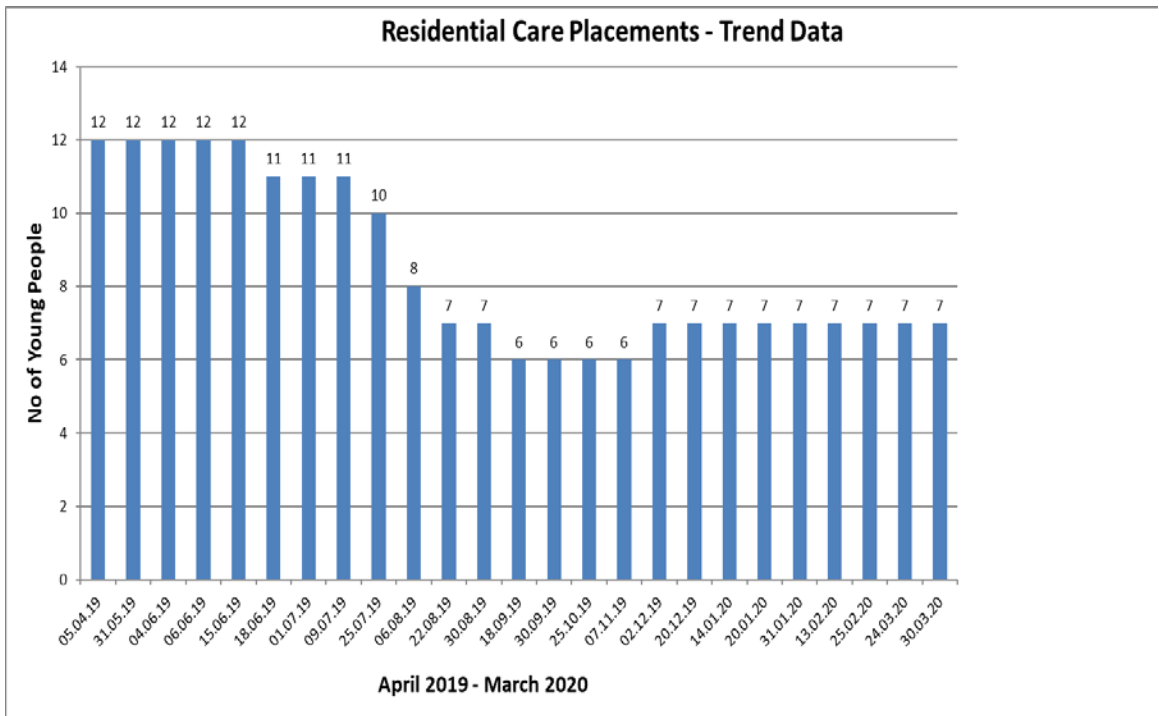
Care at Home Trends

The graph below shows the trend in hours provided from the 1st April, and a clear reduction in year, followed by a recent increase in winter, then reduction back to 9,609 hours.



APPENDIX FOUR

Residential and Secure Placement Trends



APPENDIX FIVE

Council	Permanent or Temporary	£'000
Approved Budget		74,906
Justice grant coded to HSCP codes	T	(1,975)
Homeless Strategy budget transfer	P	30
Fleet allocations	T	17
Third party insurance claims	T	12
CM2000 alloc	T	57
Enhanced leave budget adjustment	T	(1)
Insurance allocation	T	119
Commissioning post transfer to Corporate	P	(15)
CM2000 Repairs and renewals drawdown	T	104
Appropriate adults GRG redetermination	P	11
Impairment entry	T	1
Aids and adaptations to Housing Revenue A/c	T	(201)
Intensive family support change fund draw	T	108
IAS19 Pension adjustment	T	3,649
Holiday/Flexi Pay accrual	T	(236)
Budget as at 31st March 2020		76,586
NHS	Permanent or Temporary	£'000
Approved Budget		87,202
Veterans First to North HSCP	T	(26)
Public Health Funds for Addictions	T	134
Public Health Funds for HV	T	19
Funds transferred to East for MOC	P	(23)
Reduction to Superannuation	P	(100)
P.CARE PRESCRIB RETAINED PROFIT ADJ	T	(437)
Transfer to Corporate for TEC funding	T	(63)
HSCP Care Home Beds	T	400
Transfer to Dir of Nursing for E Stirling post (prev B Mcclean)	T	(77)
B5 Dietetic post to East	P	(18)
South HSCP IJB	T	255
Admin Staff to Correct HSCP's	P	(79)
FNP Additional Allocation	T	17
Additional winter pressures	T	130
Funding for Biggart	T	276
Topslice 2019/20	P	(72)
GP ABI CONTRIBUTION	T	(4)
Store monies to DEL	T	(280)
Prescribing Adjustment	T	12
COMMUNITY EQUIPMENT STORE	P	51
DALDORCH CONTRIBUTION FROM SOUTH	P	(33)
J YOUNG PENSION CHANGE	T	(22)
ALLOCATE JOINT FUNDING STORE	P	102
IONA/LEWIS PATIENTS TRANSFER	T	24
ALLOCATE GP INFLATION	P	(24)
COVID-19 COSTS	T	121
General Medical Services	P	1,832
HSCP BUDGET UPLIFT 19-20	P	1,071
COVID-19 ANTIC BUDGET HSCP SPLIT	T	429
NR FUND HSCP RX OS	T	1,018
Budget as at 31st March 2020		91,837

APPENDIX SIX

Delivered through East	Annual Budget £000	YTD Actual £000	Variance £000
Community Prescribing	(1,101)	(1,105)	4
Dental	4,330	4,137	193
Family Health Services	49,308	49,308	(0)
Pms	10,381	10,556	(175)
Primary Care Development Director	3,056	3,053	3
Primary Care T'form Serv Integ	7,506	7,041	465
PCIF	4,913	4,513	401
Total Lead	78,394	77,503	891
Guardianship Patients	0	25	(25)
Marie Curie Cancer Care	88	81	7
Palliative Care (Cancer)	0	0	(0)
SARC	3,217	3,075	142
Prison And Police Healthcare	38	3	36
War Pensioner	1,424	1,424	0
Total Hosted	4,767	4,608	159
Total East Hosted and Lead	83,161	82,111	1,051
Delivered through North	Annual Budget £000	YTD Actual £000	Variance £000
Action 15 - North	1,108	833	275
Camhs Taskforce	0	(48)	48
Hcm Adult + Older People	17,906	18,743	(837)
Hcm Specialist Mental Health	14,042	13,235	808
Mental Health Management	2,149	2,057	92
Mh Externals Unpacs + Sla	2,473	2,766	(294)
North Innovation Fund	311	75	236
Psychiatry	10,572	10,138	434
Total Lead	48,560	47,799	762
Daldorch Income	(156)	(77)	(79)
Immunisation Admin	42	58	(16)
Immunisation Nursing	358	346	12
Keep Well Project	0	10	(10)
Scottish Huntington'S Assoc	20	20	0
Total Hosted	264	356	(92)
Total North Hosted and Lead	48,824	48,155	669
Delivered through South	Annual Budget £000	YTD Actual £000	Variance £000
Community Equip Store	156	282	(126)
Continence Team	303	296	6
Family Nse Pship Programme	772	771	1
Incontinence Advisors	122	152	(31)
Mpower/TEC	0	(14)	14
Total South Hosted	1,353	1,488	(136)

APPENDIX SEVEN

