

Meeting of South Ayrshire Health and Social Care Partnership	Strategic Planning Advisory Group	
Held on	20th December 2022	
Agenda Item:	7	
Title:	SAHSCP Strategy Review and Workplan	
Summary:		
<p>The purpose of this report is to provide members with a summary of the current strategies held within SAHSCP and highlight those which are due to be refreshed in the coming year. Additionally, consideration is given to new areas for which we should look to be providing formal strategic direction.</p>		
Author:	Rachael Graham, Coordinator Planning & Performance	
<p>It is recommended that the Strategic Planning Advisory Group:</p> <ul style="list-style-type: none"> i. Note current strategic landscape within SAHSCP; ii. Agree strategy priorities workplan for 2023; iii. Ask members to consider any further recommendations for strategy development. 		
Route to meeting:		
A presentation was provided to DMT on 7 th December 2022.		
Directions:		Implications:
1. No Directions Required <input checked="" type="checkbox"/>		Financial <input type="checkbox"/>
2. Directions to NHS Ayrshire & Arran <input type="checkbox"/>		HR <input type="checkbox"/>
3. Directions to South Ayrshire Council <input type="checkbox"/>		Legal <input type="checkbox"/>
4. Directions to both SAC & NHS <input type="checkbox"/>		Equalities <input type="checkbox"/>
		Sustainability <input type="checkbox"/>
		Policy <input type="checkbox"/>
		ICT <input type="checkbox"/>

SAHSCP STRATEGY REVIEW & WORKPLAN FOR 2023

1. PURPOSE OF REPORT

- 1.1 This report provides the Strategic Planning Advisory Group with an overview of the current strategies being led and reported on by SAHSCP. This also includes highlighting of those strategies due to be refreshed or developed in the year ahead and a proposed workplan for progression of this.

2. RECOMMENDATION

2.1 It is recommended that the Strategic Planning Advisory Group:

- i. Note current strategic landscape within SAHSCP;**
- ii. Agree strategy priorities workplan for 2023;**
- iii. Ask members to consider any further recommendations for strategy development**

3. BACKGROUND INFORMATION

- 3.1 The Integration Joint Board Strategic Plan 2021-2031 details our vision of *'Empowering communities to start well, live well and age well'*. This vision is underpinned by a range of both overarching and service specific strategies and plans which help us to ensure we are achieving our wider outcomes set out within the Strategic Plan.
- 3.2 The Planning & Performance Team within SAHSCP has undergone a period of significant change to the team. This has provided a unique opportunity to consider and review the strategic work currently in place and create a more streamlined approach to work planning within Planning & Performance going forward.
- 3.3 Additionally, setting out the work plan across the Planning and Performance team provides opportunity to consider commissioning activity for services and bring together a more aligned approach, where it is appropriate, across HSCP priorities.

4. REPORT

- 4.1 This report will outline below the current strategies in operation by SAHSCP. The progress on the reports listed below and their respective implementation plans are provided to the Performance and Audit Committee twice a year. The new Adult Learning Strategy is currently being reported every quarter.
- 4.2 The schedule for Performance and Audit Committee reporting for the year ahead is being considered by the Planning & Performance team along with

Lead Officers for each plan.

- 4.3 The HSCP has previously prepared a range of comprehensive strategies in line with national policy and guidance which supports achieving the objectives of the IJB Strategic Plan.
- 4.4 The table below shows the current strategies reported on by SAHSCP. The strategies and plans listed below are currently documented in the public domain within SAHSCP website.

Strategy	Service	Dates
IJB Strategic Plan	Across all HSCP	2021-2031
SAHSCP Workforce Plan	Across all HSCP	2022-2025
Digital Strategy	Across all HSCP	2020-2023 (Refresh Due)
Social Isolation & Loneliness Strategy	Community Health & Care Services	2019-2027
Adult Carers Strategy	Community Health & Care Services	2019-2024
Sexual Exploitation Strategy	Across all HSCP	2020-2025
Adult Community Mental Health Strategy	Community Health & Care Services	2017-2022 (Refresh Due)
Dementia Strategy	Community Health & Care Services	2018-2023 (Refresh Due)
Learning Disability Strategy	Community Health & Care Services	2022-2027
South Ayrshire Parenting Promise	Children's Health, Care & Justice Services	2021-2030
Children's Services Plan	Children's Health, Care &	2020-2023 (Refresh Due)

	Justice Services	
Young Carers Strategy	Children's Health, Care & Justice Services	2021-2026

4.5 A number of our existing strategies require to be refreshed as per their existing lifespan, those strategies are listed below:

Strategy	Service Lead	Lead Officer
Adult Community Mental Health Strategy (2017-2022)	Billy McClean – Head of Community Health & Care Services	Sharon Hackney/Rachael Graham
Dementia Strategy 2018-2023)	Billy McClean - Head of Community Health & Care Services	Steven McCutcheon/Phil White/Rachael Graham
Digital Strategy (2020-2023)	Sheila Tyeson - Senior Manager (Planning, Policy & Commissioning)	Thomas Griffin/Rachael Graham
Children's Services Plan (2020-2023)	Mark Inglis – Head of Children's Health, Care & Justice	Claire Monaghan/Rachael Graham
Communication & Engagement Strategies 2017/2018)	Sheila Tyeson - Senior Manager (Planning, Policy & Commissioning)	Planning & Performance/Community Planning

4.6 A number of new strategies have been highlighted for consideration during recent conversations and consideration of work undertaken by other HSCP's. If agreed, these would be included in the Planning & Performance workplan for development with the relevant management team/s to identify an Operational lead from the service.

Strategy	Service Manager	Lead Officer
Strategic Advocacy Plan	Gary Hoey – Chief Social Work Officer	Rachael Graham/Planning & Performance & nominated lead from Operational
Ageing Well Strategy	Billy McClean - Head of Community Health & Care Services	Phil White/Planning & Performance

Equalities Strategy	Gary Hoey – Chief Social Work Officer	Rachael Graham/Planning & Performance & Nominated officer from CSWO team.
Physical Disability Strategy	Across all HSCP	Planning & Performance & nominated lead officer from Operational
Long-term Condition Strategy	Across all HSCP	Planning & Performance & nominated lead officer from Operational
Commissioning Strategy	Sheila Tyeson - Senior Manager (Planning, Policy & Commissioning)	Planning & Performance & nominated lead officer from Operational

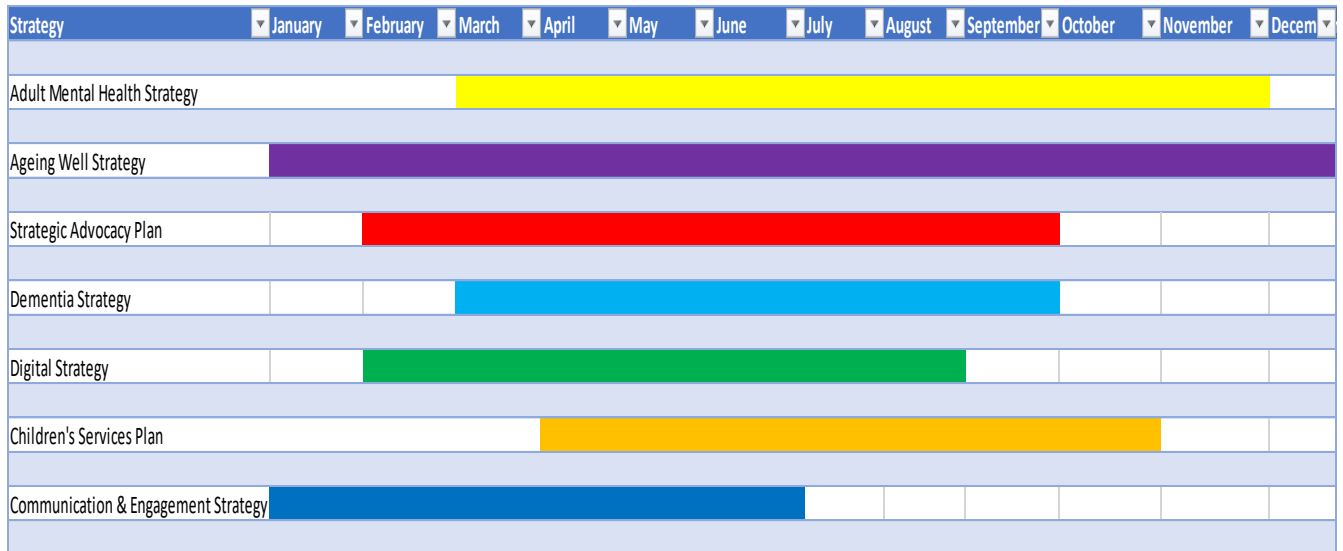
4.7 The Strategic Advocacy Plan was agreed and commenced strategy development in 2019 with a draft version developed. This piece of work had been put on hold due to pressures from the Covid 19 Pandemic. The strategy was revisited again in 2022 but was not fully concluded due to capacity with the Planning & Performance team. This will be revisited in early 2023 and further work is required to update the plan prior to a public consultation taking place.

4.8 Initial scoping work is underway to progress the Ageing Well Strategy. This is being led by Phil White and will adopt a multiagency approach with HSCP and Community Planning Partners. The Ageing Well Strategy will seek to consider the challenges of our ageing population in South Ayrshire within this significant overarching strategy.

4.9 A review of North and East Ayrshire HSCP strategy landscape has been undertaken. The purpose of this is to understand what Partnerships across Ayrshire are providing in terms of strategy and how we can better position South Ayrshire. In addition to strategies already provided by SAHSCP the table below details some further potential strategic considerations:

East Ayrshire HSCP	North Ayrshire HSCP
Equalities Strategy	Reshaping Care for Older People Strategy
Property & Asset Management Strategy	Organisational Development Strategy
Housing Contribution Statement	Advocacy Strategy
Communications Strategy	Participation & Engagement Strategy

4.10 Considering the information set out above, the chart below will detail the workplan proposed for the year ahead. This will be led and monitored by the Planning & Performance team with significant input from the designated lead officers from each service. When both relevant and appropriate, strategy specific updates will be brought to the Strategic Planning & Advisory Group.



4.11 The chart above highlights the spread of strategy work which will begin and progress through 2023. This workplan has been developed considering capacity within services to produce these strategies and HSCP priorities for the year ahead. Those strategies already developed will continue to be reported throughout the year to Performance and Audit to detail the progress made in achieving actions set out within each implementation plan.

4.12 There should be consideration given to the challenges which have been encountered to date with regards to capacity with the Planning & Performance team. The suggested workplan is prepared on the basis of our Planning & Performance Policy Officer returning to post from secondment on 9th January 2023 as planned.

4.13 Any changes required to the anticipated programme will be reported as appropriate.

5. STRATEGIC CONTEXT

5.1 The IJB Strategic Plan outlines seven key objectives, and the review of HSCP strategies and development of more strategies will align clearly with these:

- 1) We focus on prevention and tackling inequality
- 2) We nurture and are part of communities that care for each other
- 3) We work together to give you the right care in the right place
- 4) We help build communities where people feel safe
- 5) We are an ambitious and effective Partnership
- 6) We are transparent and listen to you
- 7) We make a positive impact beyond the services we deliver

6. IMPLICATIONS

6.1 Financial Implications

6.1.1 There are no financial implications to agreeing this report

6.2 Human Resource Implications

6.2.1 There are no HR implications to agreeing this report.

6.3 Legal Implications

6.3.1 There are no legal implications to agreeing this report.

6.4 Equalities implications

There are no equalities implications to agreeing this report

6.5 Sustainability implications

6.5.1 There are no sustainability implications to agreeing this report.

6.6 Clinical/professional assessment

6.6.1 The views of professional groups will be taken into close consideration as the strategies are developed.

7. CONSULTATION AND PARTNERSHIP WORKING

7.1 This report was prepared in consultation with appropriate HSCP Officers.

8. RISK ASSESSMENT

8.1 There is no risk associated with agreeing this report.

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

12th December 2022